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## EUROPEAN NEWS

## Slovene border post where voice of reason kept guns silent

By Judy Dempsey in Ljubljana, on the Yugoslav-Austrian border



THE drive up to Ljubljana, set deep in the Slovenian Alps, is spectacular. Freshly mown meadows give way to rolling hills, and then to steep roads which lead up through forests and high into the mountains which are still capped with snow. It is ideal country for walking and climbing. It is also ideal terrain on which to wage a guerrilla war.

At the Ljubljana pass, one of the border crossings into Austria, there are no longer any signs of fighting, few indications of any high-level security, and little to convey a sense of the war which gripped the small western republic of Slovenia earlier this week.

Here all the outward signs are that the republic has already implemented its independence. Yesterday's ultimatum from the Yugoslav

presidency may well demolish these trappings, if federal troops are again sent in to restore control over the borders.

But yesterday travellers coming across from Austria were welcomed by a sign saying "Republika Slovenija", instead of "Socialist Federal Republic of Yugoslavia." The red-starred blue and white and red Yugoslav flag no longer marks the border point. Fluttering in the light breeze is the Slovene flag, with its new emblem of a sea, a mountain and three small golden stars.

Contrary to statements from the army high command earlier this week that the federal army had "achieved its objectives", and had regained all Slovenia's border crossings, the Ljubljana pass was never captured by the federal army. The Slovene flag, hoisted at 1900

hours on June 26, a day after the republic declared its independence, was never pulled down. Until independence day, Slovenia's border posts had been manned by Slovene border police, the frontiers had been protected by federal police, and the federal customs officers were paid by the federal government.

Since then, the Slovenes have taken control of customs, frontier policing and the border crossings.

Mr Rojan Bilak, the commander of the Ljubljana crossing, said: "On Thursday, the day after I raised the flag, about one hundred federal troops came up here. We were prepared."

"Our Territorial Defence Units (TDUs) had already moved into the hotel," he said, pointing to the wooden Alpine-style building not

far from the border. The two sides immediately started negotiations.

"We wanted to prevent bloodshed, we wanted to find a peaceful solution, we wanted to protect the property here, we wanted to protect the lives of the 30 civilians who work here," he explained.

By last Monday, the federal units had returned to their barracks without firing a single bullet. The commander believes that federal troops withdrew because they simply did not have the equipment to stage an attack.

"They could not get their tanks out here because of the road blockades."

"The federal units had no air defence back-up. If the troops had attacked, well, they would have had to take the border with force. We were ready to fight." But there

was little sense of gang-bro attitudes among the republic's young defence forces who were sitting out on their hotel balcony. None of them was gloating about humiliating the Yugoslav army. "It is not good when you talk with arms."

I never thought it would come to this," said Mr Dario Turc, 25, and a forester by profession. Mr Turc, who on June 23 was told to prepare for call-up to the defence units, was sent with 60 other troops to Ljubljana on June 27.

"Seven or eight years ago, I thought that we would be able to live with the rest of Yugoslavia. But now, I don't think so. We have too many different views [among the republics] about political questions."

A colleague interrupted. "The fault lies with the generals at the

top of the federal army". All the young reservists were equally calm. They also seem unconcerned about the fact that the federal army could still unleash a fresh, and massive attack on the republic.

"We would go into the mountains," said Mr Zilko Bosman, 22, who normally works in a shoe factory. "Some of us are trained in guerrilla warfare. We know our way in the mountains. We are mountain people."

As they smoked their cigarettes and drank coffee, a trickle of cars was braving the uncertainty and venturing from Austria into Slovenia.

Only the noise of their engines disturbed the peace.

The reservists hoped they were not being lured into a false sense of security.

## Moscow joins Belgrade to block CSCE mission

By Robert Mauthner and Ariane Genillard in Prague

YUGOSLAVIA and the Soviet Union were last night holding up an agreement by the 35-nation Conference on Security and Co-operation in Europe (CSCE) to back an observer mission to Yugoslavia and to offer its "good offices" to resolve the crisis there.

Although senior officials from the member countries agreed in principle here on Wednesday night that the European Community should organise an observer mission to monitor a ceasefire in Yugoslavia, the decision was referred back to their respective governments for final endorsement.

By the time the officials adjourned for two hours late yesterday afternoon, the Belgrade authorities had still not given their reply.

The proposed "good offices" mission met some reservations from both the Soviet Union and Yugoslavia. The Yugoslav delegate objected, in particular, to a sentence in the draft text which said "the establishment of a new constitutional element of a durable solution in Yugoslavia".

This was clearly unacceptable to both the federal and military authorities in Belgrade.

The clause was subsequently dropped, but the Yugoslavs still said they could not finally approve the proposal at the present meeting, though they did not object to the CSCE making such an offer.

Soviet objections to the

"good offices" proposal were more fundamental. The Soviet delegate made it clear that Moscow considered it inappropriate for the CSCE to intervene in the internal affairs of a member country.

He openly expressed fears that such a procedure might subsequently be applied to disputes between various Soviet republics and the central government in Moscow, which would be unacceptable.

Other delegations expressed the hope last night that the Soviet Union would, in the end, accept a "good offices" mission to Yugoslavia, as long as it was clearly stated that such a procedure would not serve as a precedent.

Mr Gianni de Michelis, the Italian foreign minister, made an unexpected appearance at the senior officials' meeting, although he is no longer a member of the EC "troika" which has been playing a mediating role in the Yugoslav crisis.

Mr de Michelis, who was accompanying Mr Francesco Cossiga, the Italian president, on a bilateral visit to Czechoslovakia, made an urgent appeal to the conference to approve both the observer and "good offices" missions.

Underlining the importance of the proposals not only for the future of Yugoslavia, but for the whole of Europe, he said it was essential for "the maximum political influence" to be exerted on Yugoslavia and the two breakaway republics of Slovenia and Croatia.

## Homesick captives find it all puzzling

FRESH-FACED and homesick, captured Yugoslav soldiers in Slovenia say they defend their country against an Italian attack when they were ordered to seize border crossings. Better reports from Nova Gorica, Yugoslavia.

"Our officer said the Italians were attacking the frontier and they were going to defend their country against an Italian attack when they were ordered to seize border crossings. Better reports from Nova Gorica, Yugoslavia."

The prisoners, smiling and apparently relieved that for them at least the fighting is over, are being held in the school, sleeping in the classrooms spread out on classroom floors.

The general view among 12 prisoners interviewed is that Yugoslavia's problems have to be resolved without bloodshed.

"With war, you can't resolve anything," said Petrov Vanc, a

19-year-old Macedonian. Many are little older than the schoolchildren whose paintings still adorn the walls. Several said they had no idea why they were ordered to seize border crossings.

Many admitted they had given up without firing a shot. "Our lieutenant just said: 'Let's surrender,'" said one. Fadi, who came from Kosovo to do his national service at the local garrison, was captured on June 28 when the army tried to seize Slovenia's border posts after the breakaway republic proclaimed its independence.

He was shot in the leg but it was not until he was taken prisoner that he realised who had done the shooting. But he displayed no ill will towards his captors.

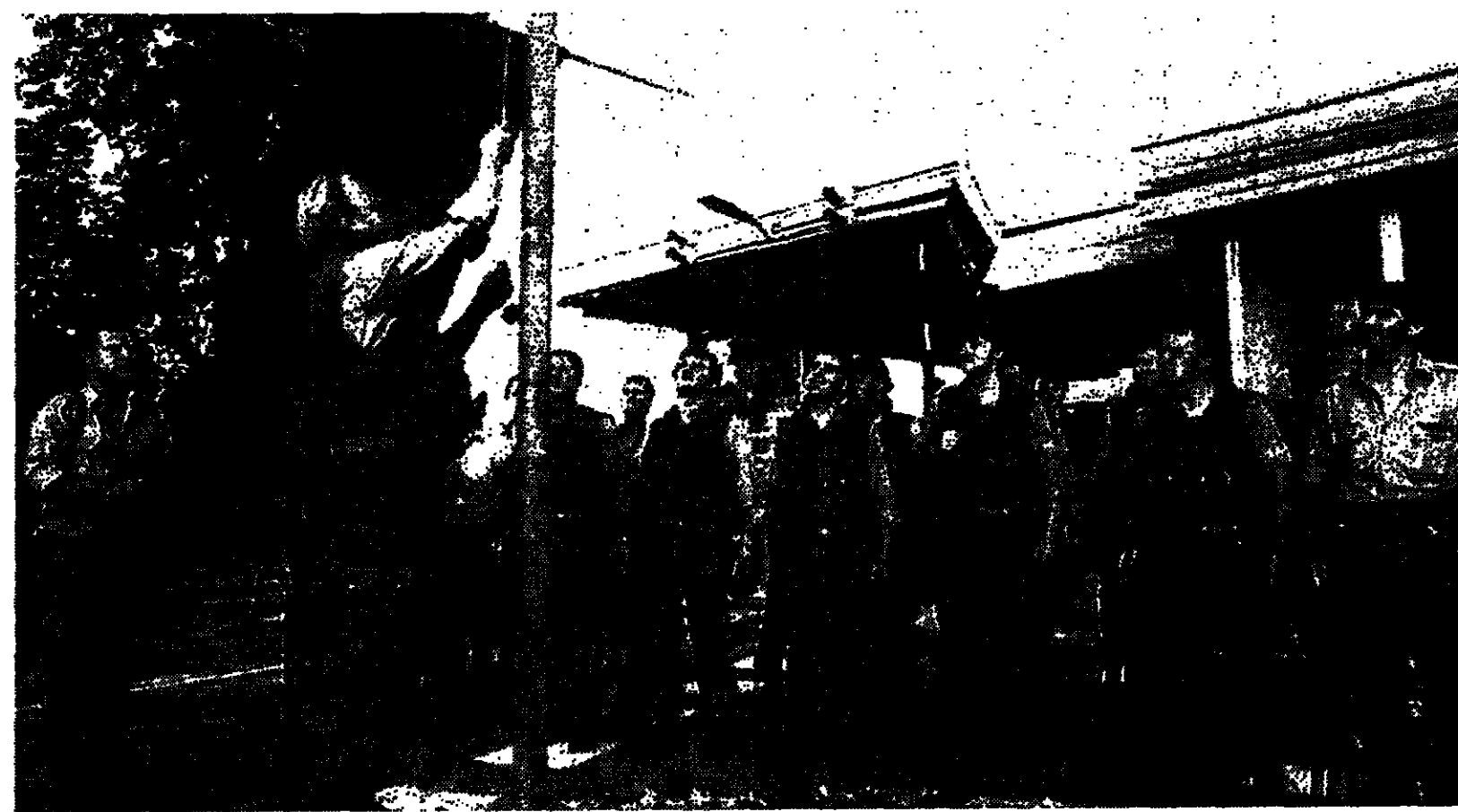
The eight wounded prisoners in part of the school survived did not cover the costs of cleaning up the immense pollution in the area or assuming the large debts of the companies.

The Trehand has accepted responsibility for these but said the sums could only be calculated when the companies were privatised.

"Initial successes" in privatisation of the chemicals companies were "within sight" and would act as a signal for the entire industry the investigators said.

They arrived at this optimistic view after talks with potential investors which were conducted in co-operation with the Goldman Sachs investment group. The Trehand claimed its principle of achieving the most extensive privatisation possible had thus been confirmed.

A Trehand spokesman said earlier that British Petroleum had shown interest in buying a part of the Leuna chemical works if it were permitted to take over the profitable Minol filling station company also held by the Trehand.



Members of the territorial Slovene army gather round the flag pole yesterday as the Slovene republic's flag is hoisted at the border town of Radgona after Yugoslav federal tanks pulled out of the city

## Separatist upheavals shatter republics' illusions of a robust socialist economy

Some Yugoslav republics are more equal than others, reports Anthony Robinson

YUGOSLAVIA used to be proud of its unique "self-management" socialism and the universal Yugoslav joke was "I wish I could afford to live as well as I do."

It was all an illusion, fed by the foreign loans which flowed in while Marshal Tito was able to override an unworkable constitution and rule by a communist version of divine right. Over the last 12 months the economy has contracted by more than 40 per cent and the current political and military crisis can only speed the decline as workers and managers are called up for military service and tourists flee in droves.

Even in the "good old days" of Tito, however, the reality was that the best enterprises were those run by a strong entrepreneurial individual. Failing that, self-management was a formula for low investment, inflationary pay increases and over-managing. Behind the facade of Yugoslav unity each republic demanded its own power stations, steel mills and economic autonomy. The result: a fractured and fragmented economy which reflects the ethnic and other divisions of the country and which has disintegrated further with the imposition of internal customs and other barriers between republics.

In broad terms the economy gets weaker as one moves east. Slovenia is the richest and most export-oriented republic, although the main buyers for

ECONOMIC SITUATION IN YUGOSLAVIA (1990)					
Region	Industrial production % change	% out of work	Average monthly salary (dinars)	Exports \$ per capita	Imports \$ per capita
Slovenia	-10	5	5,528	5,253	6,021
Croatia	-11	10	4,667	1,925	2,524
Serbia proper	-12	20	4,002	1,773	2,368
Vojvodina	-10	21	4,033	1,937	3,554
Kosovo	-27	65	2,244	763	841
Bosnia-Herzegovina	-8	27	3,293	1,096	1,830
Montenegro	-17	30	3,076	1,379	1,226
Macedonia	-11	31	3,115	1,138	2,211
Yugoslavia	-11	20	4,122	2,198	2,888

Source: Morgan Stanley/Political Yugoslav statistics

many of its products, especially household appliances, are often Yugoslav "gastarbeiter" working in Germany, Austria and elsewhere. It is the centre of the country's electronics and other light engineering industries. The trim little sub-Alpine republic also has a thriving tourist industry and efficient agriculture. It is where private enterprise is most advanced.

Croatia, in normal times, likewise benefits from its proximity to EC markets and the hard-currency income from a highly developed tourism industry along the fractured, island-studded Adriatic coast. It also has a substantial shipbuilding industry. Thus far however Croatia has not progressed far with privatisation of the still mainly "self-managed" enterprises.

The big exception is the tour-

ist industry. Most of Yugoslavia's \$2.6bn (\$1.75bn) official tourist revenues last year were earned in Croatia. The real income is much higher when private letting and tourism-related activities are included. For tourism, the military intervention in Slovenia has been a disaster.

Serbia is where the "other Yugoslavia" starts, the Yugoslavia of high unemployment, state bureaucracy, small mountain farms, low productivity, import-substitution industry - and most of Yugoslavia's military and heavy industry.

It contains some of the most notorious white elephants, such as the Smederevo steel complex south of Belgrade, which has sucked up approximately \$1.5bn in subsidies for decades.

But you cannot make tanks without steel, and possession ending a 12-year battle between a small British chemicals company and the Dutch chemicals group Akzo.

Akzo was fined £100m (\$1m) in 1985 for threatening to undermine the UK market position of Engineering & Chemical Supplies (Epsom and Gloucester) if it did not withdraw from continental European markets dominated by

the Dutch company. After an appeal by Akzo, the court has now upheld the main substance of the Commission case against the Dutch company, but decided to reduce the fine to £6m, partly because the ruling broke new legal ground by defining what constituted predatory pricing.

The court distinguished between the variable cost of producing a product - which varies according to the number of units produced - and the fixed cost. It ruled that a dominant company could not set prices below the average variable production cost in order to eliminate a competitor. It also outlawed the setting of prices below the average total cost of production if it was part of a plan to eliminate a rival group.

Mercedes-Benz executive backs rail move

A SENIOR executive of the world's biggest truck manufacturing group yesterday urged EC member states to get more freight off the roads and onto rail. Richard Tomkins writes in Berlin.

Mr Helmut Werner, deputy chairman of Mercedes-Benz, said this was the only politically and socially acceptable way of coping with the growth in EC road freight.

Volumes were forecast to grow by 40 to 60 per cent by the end of the decade, Mr Werner said. "The only way you could deal with that is by clearing the roads of cars," Mr Werner, in Berlin for the annual European Railway Congress, said a combination of strategies was needed.

One was to reduce their output of noise and pollution. Another was to make better use of the existing fleet through more sophisticated logistics. More significantly, Mr Werner said there would have to be a re-definition of the way transport was divided between road and rail on main transport routes - particularly in sensitive areas such as alpine transit.

## Germans experience conflicting pressures

By Quentin Peel in Bonn

THE GERMAN government is facing conflicting pressures over how far to go in supporting moves to independence of Slovenia and Croatia.

Mr Hans-Dietrich Genscher, the German foreign minister, will be pressing his EC partners in The Hague today for a strongly-worded political declaration on Yugoslavia. This could include the threat at least to consider recognition of the two breakaway republics, if the Yugoslav army were to intervene, according to German diplomats.

The Germans expect other EC states, including Britain, France and Spain, to prevent the declaration from being too explicit.

In theory, the issue concerns the two potentially conflicting articles of the Helsinki declaration on human rights, the one concerning territorial integrity, and the second, self-determination.

However, the real life linkage which concerns both the German Foreign Ministry, and other EC states, is what effect too rapid recognition of Croatia and Slovenia would have on the situation in the Soviet Union.

The west has managed to maintain a firm position that there can be no recognition of the independence of republics such as Lithuania and Georgia until they can demonstrate that they are in control of their own territory.

At the same time Britain, France and above all Spain, threatened by Basque and Catalan separatist movements, are all concerned not to give excessive weight to the issue of self-determination, without a counter-emphasis on territorial integrity.

The German government is acutely concerned about the potential disintegration of the Soviet Union.

However, it is also under heavy popular pressure to be more supportive of the Catholic populations of Croatia and Slovenia.

Mr Genscher suffered the ignominy earlier this week of a unanimous vote in the Bundesrat (Federal Council) to investigate his alleged policy of appeasement towards the Yugoslav government. He has also been strongly attacked on the issue by Mr Volker Rühe, general secretary of the Christian Democrats, the majority partner in the government, for not rushing into recognition.

Thus what he needs today is a strong enough political statement to deflect domestic criticism, and hopefully to deter the Yugoslav armed forces, but not one which commits him to early recognition.

Recognition is really the only major card we have in our hands to use as a means of persuasion with Belgrade," according to one Western diplomat in Bonn. "We cannot afford to lose it in any decisive way too soon."

## Privatisation and DM6bn boost urged for E German chemicals

By Leslie Collitt in Berlin

EAST Germany's huge and inefficient chemical industry can only be saved by rapid privatisation and investments of at least DM6bn (\$2bn) in the four main producers, a high-level inquiry disclosed yesterday.

The chemicals plants, located in the Leipzig-Halle area, lie at the heart of east Germany's industrial problems. They employed 104,000 workers in 1989 and accounted for nearly half of chemicals output.

In order to survive, only 30,000 jobs can be retained "over the long term" the inquiry said. It was conducted by the Trehand agency for privatisation together with the federal and state governments, trade unions as well as repre-

sentatives of consultants McKinsey & Company and Arthur D Little.

The investigation made clear that the DM6bn in investments did not cover the costs of cleaning up the immense pollution in the area or assuming the large debts of the companies.

The Trehand has accepted responsibility for these but said the sums could only be calculated when the companies were privatised.

"Initial successes" in privatisation of the chemicals companies were "within sight" and would act as a signal for the entire industry the investigators said.

They arrived at this optimistic view after talks with potential investors which were con-

ducted in co-operation with the Goldman Sachs investment group. The Trehand claimed its principle of achieving the most extensive privatisation possible had thus been confirmed.

A Trehand spokesman said earlier that British Petroleum had shown interest in buying a part of the Leuna chemical works if it were permitted to take over the profitable Minol filling station company also held by the Trehand.

The main chemicals producers - Leuna (which also has a refinery), Buna, Wolfen and Chemie AG at Bitterfeld - were part of the prewar IG Farben empire and are regarded as among the most difficult east German companies to privatise.

## Predatory pricing judgment confirmed

By Andrew Hill

COMPANIES which use their dominant position to cut prices and drive smaller rivals out of the EC market can expect tough treatment in future, the European Commission warned yesterday.

The Commission's powers to act against predatory pricing were clarified and given new impetus on Wednesday by the European Court of Justice,

ending a 12-year battle between a small British chemicals company and the Dutch chemicals group Akzo.

Akzo was fined £100m (\$1m) in 1985 for threatening to undermine the UK market position of Engineering & Chemical Supplies (Epsom and Gloucester) if it did not withdraw from continental European markets dominated by

the Dutch company. After an appeal by Akzo, the court has now upheld the main substance of the Commission case against the Dutch company, but decided to reduce the fine to £6m, partly because the ruling broke new legal ground by defining what constituted predatory pricing.

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## EUROPEAN NEWS

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Angry: Shevardnadze attacked Kremlin's 'kangaroo court'

## Shevardnadze says communist smear campaign likely

By John Lloyd

THE FORMER Soviet foreign minister, Mr. Eduard Shevardnadze, yesterday published his letter of resignation from the communist party which had raised him to the top of the Soviet hierarchy - and forecast that a smear campaign would now be launched against him.

He said that his calls last month for a new party to compete with the communists gave no grounds for the investigation which had been launched against him by the party's central control commission.

"Under no circumstances will I agree to be brought as a defendant before this 'kangaroo court'. If I did, I would against my own will and convictions reaffirm the legality of the CPSU's [Soviet Communist Party's] return to repressions against dissidents."

Mr. Shevardnadze's exit from the party, a few days after his formal launching of the Movement for Democratic Reform with other leading communist reformers and non-party radicals, comes weeks before a special plenum of the central committee will meet on July 25 to discuss a new party programme.

The programme is the first in the party's history to embrace a mixed economy and parliamentary democracy, and is certain to make the special plenum a violently divisive affair. Reformers in the party believe President Mikhail Gorbachev is using the issue to try to force the hardliners out of the party and to reform it round a social democratic programme.

## European airlines fly 11% fewer passengers

By Andrew Hill in Brussels

INTERNATIONAL passenger traffic on Europe's largest scheduled airlines slumped by an estimated 11.3 per cent in the first half of 1991 compared with last year.

The Association of European Airlines (AEA), which represents 22 scheduled carriers inside and outside the EC, estimates that passenger traffic in the second half could recover to normal growth, now that the Gulf conflict has ended. But the full year is still likely to show a drop of nearly 3 per cent compared with 1990.

Mr Bernard Attali, the AEA

chairman, said the crisis in the industry was "perhaps the most serious in the history of air transport".

Mr Attali was in Brussels for the publication of the AEA's policy paper on European air transport and the single market, which was presented to the European Commission last month.

Mr Karel Van Miert, the transport commissioner, is poised to submit to his fellow commissioners plans for the third phase of the EC's liberalisation drive towards "open skies" in Europe.

## Matra in legal move over aid for rival

By William Dawkins in Paris and Patrick Blum in Lisbon

MATRA, the producer of the Espace family van, has taken legal action against the European Commission's approval of a FF2.5bn (£382.35m) aid for a FF2.5bn (£382.35m) plant to make rival vans in Portugal.

The French space, telecommunications and transport group, has asked the European court of justice to overturn the package of EC regional aid and Portuguese tax exemptions for Volkswagen and Ford.

The two leading car groups plan jointly to produce 190,000 compact vans a year in the backward region of Setúbal, near Lisbon.

The Portuguese government reacted calmly yesterday. "I don't think it changes much. Everything goes ahead as planned," said Mr Miguel Athayde Marques, the vice-president of ICEP, the official foreign investment promotion agency involved in negotiations over the project.

He argued that the complaint was groundless.

The plant's capacity would be well over double current European demand for 90,000 vans per year, expected to grow to between 400,000 and 600,000 by the end of 1994, when the project is due to open.

If Matra wins, Ford and Volkswagen can be made to return the cash. However, the court will take up to two years to decide, during which time the project can go ahead unchanged.

The French group argues that the aid is far too much to compensate for the economic disadvantages of being based in such a poor and remote region and that it makes no sense to subsidise a huge slab of new capacity in such a competitive market.

Mr Frédéric d'Allot, Matra's managing director, said: "If we thought the aid would only compensate for regional handicaps, we would have nothing to say... but this completely disrupts free competition in the car industry."

He estimated the aid was worth more than FF5,000 (£750) per vehicle to Ford and Volkswagen, while the regional disadvantage amounted to FF600-FF750 (£85-£125) per van.

Matra makes around 50,000 Espaces per year - more than half the European market - under the badge of Renault, which has distributed them since Matra pioneered the concept of estate-car type vans in 1984. If market conditions allow, Matra plans to increase output to 120,000 vehicles annually by 1995.

## France refines envied training system

A higher portion of company wage bills will now be spent, William Dawkins writes

FRANCE has just kicked off the first reform of its much admired professional training system, the results of which should be instructive to those, like the UK Labour Party, who wish to copy parts of it abroad.

The basic principle is that companies employing more than 10 staff must spend a statutory minimum of their wage bill on training. No other European country has such a rule, introduced in 1970, the brainchild of the young Mr Jacques Delors, then an adviser to Mr Jacques Chaban-Delmas, the prime minister of the time.

Over that period, the minimum limit has been an unchanged 1.2 per cent of the wage bill, though in practice employers have on average spent much more. Last year, they spent 3 per cent of the payroll - or FF40bn (£4.01bn) - on training, on top of the government's own spending on public training programmes.

Under their first thorough rethink of the system since

### PUBLIC SPENDING ON LABOUR MARKET PROGRAMMES\*

	% of GDP
Belgium	0.01
Denmark	0.28
France	0.23
Germany	0.07
Greece	0.23
Ireland	0.28
Italy	0.43
Luxembourg	0.02
Netherlands	0.05
Portugal	0.28
Spain	0.03
United Kingdom	0.25
United States	0.00

\* Non-targeted support of apprenticeship-type and training for unemployed adults

1970, employers and unions emerged bleary-eyed from an all-night meeting earlier this week, agreed that they want to lift the minimum to 1.4 per cent next year and 1.5 per cent in 1993.

They also agreed that there should now be a minimum

training allocation for small businesses employing less than 10 people - 0.15 per cent of the payroll - that unions should have slightly more say in how the cash is spent and that staff should be obliged to take part of their vocational training in their spare time, to reduce the cost to small business, who spend much less on training than large ones.

All this will be seized on with delight by the French government, which has placed top priority on ways of improving the quality of the workforce, at a time when the jobless rate is climbing, from 9.5 per cent now to 9.9 per cent at the end of the year, according to the latest forecast by Insee, the state statistics body.

Mrs Edith Cresson, the prime minister, has appointed an inter-ministerial group to study whether the German apprenticeship system can be replicated in France, an idea viewed with some scepticism by officials of the Patronat employers' organisation. Separately, the government will

embody this latest industry-union agreement in a law on training in the autumn.

But how effective has France's professional training system really been? While it does guarantee a minimum amount of investment in training, it does not always channel spending to where it is needed most, nor does it guarantee the quality of training, admits Mr Claude Michel, president of the Patronat's training body.

The spread of spending is very uneven. Mr Michel reckons groups employing more than 500 people account for well over half total company investment in training, but only 17 per cent of employment. Medium-sized businesses spend only fractionally more than the minimum, while large groups in technology-related sectors can spend more than six times as much.

Yet most of the new jobs being created in France, as elsewhere in Europe, are in small businesses, says Mr

Michel. The introduction of the new threshold for small entrepreneurs, accepted by the small business federation, should help.

Mr Michel and his colleagues are also concerned about inadequate links between the education system and industry, especially for the least successful teenagers.

It estimates that out of the 800,000 children who reach school-leaving age annually, some 100,000 have no academic or vocational training qualifications. The figure is falling, from 150,000 five years ago, but the Patronat believes too many of today's school failures go into long-term unemployment.

They would like to see an equivalent of Britain's Youth Opportunities Scheme, which could provide basic vocational training before the age of 16. However, the Education Ministry is unsympathetic and is sticking to its long held policy that the best solution for every French child is a complete academic education.

## Dozen French towns suffer financial stress

By George Graham in Paris

MANY OF France's largest towns are running up debts that could bring them to the brink of financial collapse, according to a study by the French business newspaper, Les Echos.

The 100 largest towns in France have accumulated debts totalling more than FF1,000bn (£16.1bn), and 17 of them have debts of more than FF10,000 (£161,000) per inhabitant.

A dozen towns, including some of the most important in France, are in an extremely worrying financial situation, comparable in certain cases to the state of near-bankruptcy in which Angoulême finds itself, comments Mr Nicolas Beytout, editor of Les Echos, a part of the Pearson group which also owns the Financial Times.

The study shows Avignon, capital of the Provence-Alpes-Côte d'Azur region of southern France, as the most heavily indebted large town with a burden of FF1.5bn (£23bn) or FF20,365 (£32,779) per inhabitant.

This is only FF108 less per head than Angoulême, which has been in dispute with its creditors since last September after defaulting on its FF1.2bn of debts, and which is too small to be included in the sample.

Avignon's predicament is shared by a number of other towns in southern France, including nearby Arles and Nîmes as well as the port city of Marseilles, France's second largest conurbation.

The former paper city's debt is equivalent to nearly five

### FRANCE'S MOST HEAVILY INDEBTED CITIES (FF\*)

	Debt per inhabitant	Tax revenue per inhabitant
Avignon	20,365	4,088
Cannes	15,336	5,487
Dunkerque	14,033	5,620
Brive	13,651	3,350
Bordeaux	13,628	4,605
Nîmes	13,555	4,222
Nancy	13,466	3,435
Nîmes	13,239	3,644
Chambery	13,123	4,218
Arles	12,883	4,622
National average	6,888	3,138
Paris	2,022	3,184

Source: Les Echos

years of tax revenues, but its tax rates are already well above the national average, leaving it with little leeway to pay off its debt by raising

taxes. The debts are attributed to a policy of heavy spending by Mr Henri Dufaud, socialist mayor of Avignon for 25 years, contin-

ued by his right-wing successor, Mr Jean-Pierre Roux, from 1983 to 1988. Mr Guy Ravier, the current socialist incumbent, has begun to cut spending and raise taxes.

Avignon also reflects, like Marseilles, the disorganisation resulting from the political divisions between the old inner cities and the surrounding suburban communes.

Whereas the inner city administration has to bear most of the costs of public transport, hospital services and cultural investment, tax-producing businesses and inhabitants are increasingly relocating to the outskirts.

Paris, meanwhile, remains financially healthy, with only FF2,022 (£325) of debt per inhabitant and tax rates only half the national average.

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## Italian pension reform agreed

By Haig Simonian in Milan

PROSPECTS for reforming Italy's huge state pension system, one of the main contributors to its spiralling public-sector deficit, improved yesterday after agreement between the new labour minister, Mr Franco Marini, and key finance and treasury ministers.

The draft proposals, which envisage a gradual rise in the qualifying age for pensions to 65 for both sexes, now have to be approved by the cabinet, probably next week, before being presented to employers and trade unions for comment.

First reactions from the former communist trade union group were encouraging. How-

ever, a representative of the socialist union grouping was hostile to the plans.

Pension reform has been crucial to the attempts by Mr Guido Carli, the treasury minister, to cut spending. In last May's mini-budget, designed to plug this year's growing gap between income and revenue, Mr Marini was asked to prepare proposals, which should have been ready by mid-June.

While the latest agreement is a step forward, its effect will not be felt for some time. The proposals envisage that the final stage in the rise in pensionable age for men will be introduced in 2005. For

women, who currently receive pensions at 55, the final step to 65 will not come into effect until 2015.

President Francesco Cossiga yesterday launched a bitter personal attack on Mr Paolo Cirino Pomicino, the budget minister. Calling Mr Cirino Pomicino "an illiterate", the president added: "Someone must have talked to him about Keynes, and his theories on spending, and therefore he calls himself a Keynesian because he spends so much. We ought to give him a biography of Keynes, but first we should have it translated it into Neapolitan."

### CONTRACTS & TENDERS

#### NATIONAL BANK OF GREECE, S.A.



#### SUMMARY INVITATION FOR TENDERS NO. 167

The National Bank of Greece S.A. intends to buy customer-oriented banking application software (core application).

The detailed invitation for tenders, the product specifications, the conditions and all other participation terms may be obtained from the Organisation and Systems Development Dept of the National Bank of Greece, 5, Emm. Benaki Street, Floor 7, Office 716, Athens. Where foreign firms are concerned they may be obtained by mail.

The tenders shall be submitted to office 716 of the above Department on 30th September 1991 (8.00 to 15.00) or mail on 30th September 1991, with such mailing date being duly certified. No tenders will be acceptable after the said date.

NATIONAL BANK OF GREECE, S.A.



## INTERNATIONAL NEWS

## India takes a scythe to its trade curbs

By K K Sharma in New Delhi

INDIA yesterday announced important structural reforms in its foreign trade policy that will eliminate a complicated web of controls on imports and exports and pave the way for a more open economy.

The announcement, made by Mr P. Chidambaram, the commerce minister, also aims at making the rupee convertible for trade purposes in three to five years.

The reforms are obviously meant to send another strong signal to the international trading agencies that the government is taking quick decisions to liberalise the economy in the hope that the International Monetary Fund will sanction a substantial loan to enable India to tackle its current balance of payments crisis.

Mr Chidambaram said yesterday that he had held discussions with the prime minister and finance minister on lifting curbs recently imposed on imports by exporters.

India's protective tariff structure is to be reviewed and any resulting changes are expected to be announced in the budget on July 24.

The two main reforms announced yesterday are the withdrawal of subsidies on exports and the linking of foreign exchange allocations for imports to export effort.

The withdrawal of the subsidies on exports follows the two-stage devaluation of the rupee earlier this week, since

this will increase rupee earnings of exporters by nearly 20 per cent. It will also save the government about Rs20bn (\$481m) and thus help bring down the huge budgetary deficit, an IMF requirement.

A new instrument, to be called Exim scrip, has been introduced, through which all exporters will be entitled to foreign exchange for imports up to 30 per cent of the freight-on-board value of their exports.

This replaces "replenishment licences" which entitled exporters to make imports. Like the replenishment licences, the Exim scrip can be freely traded and is thus an additional source of income for exporters who do not need it for import purposes.

Mr Chidambaram said the government aimed at removing all import licensing for capital goods and raw materials in three years.

Most of the elaborate structure of controls on foreign trade was dismantled yesterday. The foreign trade policy changes are part of planned overall economic reforms and are to be followed by changes in fiscal and industrial policy, to include easing of curbs on foreign investment. Studies on these are under way.

Mr Chidambaram said that the "bewildering number" of administrative controls and licences in India's trade policy had led to "delays, waste, inefficiency and corruption".

## Ministry confirms loans to Japanese gangsters

By Robert Thomson in Tokyo

A SENIOR Japanese Finance Ministry official told a parliamentary panel yesterday that affiliates of Nomura Securities and Nikko Securities lent a total of ¥36.2bn (\$262m) to a gangster group, the first government confirmation of the amounts involved.

Meanwhile, the ministry was yesterday still considering how to discipline the two broking houses for providing the funds to the former head of the Inagawa syndicate, Mr Susumu Ishii.

Ministry officials would like to force the companies to suspend trading in their corporate sales division for at least two days, but fear that such a move could further weaken an already shaky Tokyo stock market.

Mr Takao Hotta, director of the ministry's securities companies division, told a House of Councillors audit committee

that Nomura Finance and Nikko Credit reported that they lent ¥16bn and ¥20.2bn respectively to the gangster group.

He said the brokerages deserved particularly harsh criticism because they were aware that the government was making efforts to limit the flow of funds to gangster organisations.

Ministry officials indicated yesterday that they would keep secret the names of corporate clients unfairly compensated by Nomura and Nikko and by the other two members of Japan's Big Four houses, Yamaichi Securities and Daiwa Securities.

Hitachi, the electronics company, was listed yesterday by Japanese newspapers as having received compensation for trading losses, but the company said that it had never requested compensation.

## Africa aid office plea rejected

MR JAVIER PÉREZ DE CUELLAR, the UN secretary general, has turned down an appeal by aid agencies for the revival of the Office for Emergency Operations in Africa (EOA), Michael Holman writes.

The decision, taken in Geneva on Wednesday at a meeting of UN agencies, donor governments and aid agencies, has prompted an angry response from European and

US charities.

First set up under UN auspices in January 1965 in response to the 1964-65 Africa famine, the EOA was disbanded in 1966. Aid officials say that unless there was an "aid supreme" capable of cutting through red tape, and ensuring better co-ordination of relief efforts, the toll could exceed the 1m people thought to have died in 1964-65.

## UN sends new investigation team to Iraq

By Our Middle East Staff

A FRESH team of United Nations investigators will travel to Baghdad as the UN Security Council meets today to discuss formulating another resolution to force access to suspected Iraqi nuclear sites.

Security Council members are expected to act swiftly on a report presented by a three-man mission which left Iraq on Wednesday after failing to gain access to all Iraq's suspected nuclear facilities.

Mr Rolf Ekéus, who headed the special mission, said in Geneva that a 37-member team would leave their base in Bah-

rain, the third group of UN inspectors to visit the country seeking to ensure Iraqi compliance with the terms of UN resolution 687.

Mr Ekéus's team yesterday discussed their findings with Mr Javier Pérez de Cuéllar, the UN secretary general, during a meeting in Geneva. "It's up to the Security Council to draw conclusions," he told reporters.

The US has accused Iraq of concealing nuclear weapons technology outlawed under resolution 687 and of under-reporting its stocks of chemical and ballistic weapons.

However, although the Pentagon has laid contingency plans to bomb suspected Iraqi nuclear installations, the next step in attempting to prise open the doors to suspected Iraqi nuclear sites is likely to come in the form of a tough resolution to back the latest inspections. This is likely to contain at least a warning to Iraq and possibly a near-diktum to comply with UN demands.

Mr Ekéus yesterday declined to say whether the Iraqi authorities had promised to be more co-operative during

future UN visits. The team complained during their trip that they had been refused permission to inspect a convoy suspected of containing equipment or materials which might be used in the production of nuclear weapons.

However, in Baghdad, Mr Saadoun Hammadi, the Iraqi prime minister, repeated a promise to give UN teams unlimited access to nuclear sites. "We have explained to the mission that the government is ready to meet all requests for inspection in any place in Iraq with the appropriate speed and method," he was quoted by the official Iraqi News Agency as saying.

Mr Hammadi also rejected the charge made earlier this week by President Saddam Hussein had lied about a secret nuclear programme. "Iraq has accepted all Security Council resolutions," he said.

Mr Ekéus confirmed that the destruction of Iraq's ballistic missiles, also called for in resolution 678, was proceeding as planned. Iraqi authorities had declared 63 missiles which would be destroyed.

## Confusion over Kuwaiti bank deals

By Victor Mallet, Middle East Correspondent

CONFUSION in the Kuwaiti banking system deepened yesterday when it emerged that at least one local bank had settled its inter-bank obligations to other financial institutions in the country despite a last-minute central bank decision to postpone clearance of such deals.

Burgan Bank, in which the Kuwaiti government has a stake of more than 50 per cent, said it made three dollar payments outstanding from before the Iraqi invasion of August 2 last year, but because of the central bank ruling on Wednesday it did not receive the three dollar amounts it was owed.

Burgan Bank officials said it had enough liquidity to cope with the shortfall.

The confusion over inter-bank settlements, however, underlines the hesitant manner in which the central bank has attempted to tackle the problems facing the Kuwaiti banking sector.

"This time it went a bit too far," said one banker. The bank's assumption that insufficient funds somewhere in the system prevented all the deals from going ahead. No new date for settlements has been set.

Kuwaiti banks have restored most normal commercial services, and they want the inter-bank market to be unfrozen so they can fix lending rates and provide forward cover to importers.

Kuwait said yesterday it was making redundant thousands of non-Kuwaiti civil servants. Reuter reports from Kuwait City. "We don't have as much money as we used to," said Mr Abdul-Aziz al-Zeidi, head of the civil service commission.



Lebanese troops take cover in fighting yesterday with Palestinian guerrillas for control of the village of Mieh Mieh

## Lebanon says it has peace deal with PLO

THE LEBANESE government said last night it had reached agreement with the Palestine Liberation Organisation to allow the Lebanese army to deploy peacefully in southern Lebanon, after four days of artillery and machine gun battles which left at least 65 killed and 104 wounded, writes Lara Marlowe in Sidon and Beirut.

Mr Abdullah al-Amin, minister of state, said after more than six hours of talks with PLO officials in Sidon that agreement had been reached to

allow the army to impose government authority in the area. Lebanon did not want to allow the establishment of demarcation lines around the Sidon refugee camps holding some 10,000 Palestinian guerrillas loyal to Mr Yassir Arafat, the PLO chairman. Mr Arafat had called for an end to "the massacre of the Palestinians", but there was no immediate confirmation of the deal from the PLO side.

The government has also appointed a two-man liaison committee to resolve the ques-

tion of Palestinian "civil and social rights" in Lebanon. Yesterday's more intense battles made it apparent that the army would not enjoy the quick, tidy victory which cabinet ministers had predicted. Sniper fire rattled through the ravines along the Ain el-Dib-Jinsinayra-Kraye road - the "back way" to Mieh Mieh camp - and a tank fired shells into the 30-foot steel frame of the Virgin Mary at the Christian village of Magdoush.

Two days ago, the army

drove the Palestinians out of Magdoush. The Virgin Mary now brandishes a Lebanese flag in her raised left hand. From their sand-bagged positions near the base of the statue, the army gunners can see the entire expanse of Ein Helwe and Mieh Mieh - home to more than 100,000 refugees.

Troops in the village of Mieh Mieh are just a few yards from guerrilla shelters in the adjacent refugee camp. No-one moved in the streets as machine gun, rocket and shell fire disturbed the afternoon.

## Israel wants US to increase military aid

By Hugh Carnegie in Jerusalem

ISRAEL HAS asked the US to increase its annual grant of \$1.8bn (\$1.12bn) military aid to \$2.5bn and invest more in the country's military industries to ensure it keeps its lead over Arab countries in arms quality, Mr Moshe Arens, the defence minister, said yesterday.

Addressing a visiting group from the Zionist Organisation of America in Tel Aviv, Mr Arens said the US was not honouring its commitment to maintain Israel's "qualitative edge". The value of the annual \$1.8bn was being eroded in real terms year by year, he said, and should be increased by 40 per cent.

His demand was in direct opposition to a call made yesterday in Cairo by Mr

Amr Moussa, the Egyptian foreign minister, for all states in the Middle East to be treated equally by arms suppliers. He was speaking in advance of a meeting in Paris later this month of the five permanent members of the UN Security Council to consider Middle East arms control proposals put forward by President George Bush.

Israel is receiving an additional \$700m in military grants this year to offset extra costs caused by the Gulf crisis, but this is not due to recur. Mr Arens said he had made the request for a permanent upgrade in recent talks with Mr Dick Cheney, the US defence secretary.

"There isn't a single significant piece of equipment that is being sold only to Israel and not to any of the Arab armies. The commitment to assuring Israel a qualitative advantage is not being met and cannot be met as long as this is American policy," Mr Arens said.

Mr Moussa said: "Treaties on asymmetries cannot continue. In a region striving for a comprehensive peace, chemical and biological weapons, from the region, and a UN mechanism to verify compliance. His proposals reflected the primary concern among Arab states that any arms control measures should neutralise Israel's

role as the region's only nuclear-capable nation. Conventional weapons - which Israel wants at the top of the arms control agenda - did not feature highly in Mr Moussa's proposals.

Li Peng, the Chinese prime minister, said in Cairo on Tuesday that all Middle East countries should reduce their weapons "in a balanced way and ban the use of nuclear, chemical and biological weapons and destroy all they hold".

China, a big arms supplier to Arab states, would continue to support the Arab and Palestinian people, said Li, who is on a tour of six Arab countries. But he also urged them to respect Israel's sovereignty and security.

Mr Nzo provided attendance figures for recent rallies which showed that support has been substantially smaller. He attributed this to poor advance preparation for marches and rallies, which are badly advertised and organised, and likely to start hours after the advertised time. "The same forms of activity are repeated for the same demands," he added.

Mr Nzo concluded: "Clearly we do not utilise our full potential to mobilise millions of our people into effective action," and he warned that the ANC was in danger of being "removed from the leadership pedestal it now occupies".

## Sino-British understanding over Hong Kong airport Accord to be signed during Major visit

The following is the text of the memorandum of understanding released yesterday concerning the construction of the new airport in Hong Kong and related questions.

AFTER friendly discussions in Beijing between representatives of the government of the United Kingdom of Great Britain and Northern Ireland and representatives of the government of the People's Republic of China from 27-30 June 1991, the two governments, bearing in mind:

the urgent need for a new airport in Hong Kong in order to ensure and develop its prosperity and stability;

the need for the airport project to be cost-effective and not to impose a financial burden on the government of the Hong Kong Special Administrative Region of the People's Republic of China after 30 June 1997, and

the need for practical and workable arrangements to allow work connected with the new airport to be carried out speedily and efficiently,

have reached the following understanding:

## HISTORY OF THE HONG KONG AIRPORT PROJECT

1974 HK\$300m new airport mooted  
1987-88 Studies requested by 1985 decision on combined port development vested PACS  
June 1989 China's Tiananmen Square crisis - Massive Hong Kong democracy marches  
Oct 1989 HK\$127bn airport and port developments launched - presented as part of post-Tiananmen confidence  
Dec 1989 First indications of Beijing reservations on airport  
Jan 1990 Chinese premier Li Peng warns of concern over post-1997 PACS debt and says no China funds available  
Apr 1990 Beijing orders its own study on airport and requests information from Hong Kong government - Hong Kong maintains China has no right to a say  
Oct 1990 Hong Kong State China by announcing, on eve of arrival of high-level Beijing delegation, that it will build 1983-12bn bridges to airport in public sector to avoid needing China's approval  
Dec 1990 Row escalates as Hong Kong presses ahead with initial Feb 1991 tenders and China demands scaling down of project  
Apr 1991 UK foreign secretary Douglas Hurd fails to break impasse of Beijing visit  
May 1991 British officials reach deadlock in Beijing  
Jun 1991 Decision for calling key tenders approaches  
Jul 5 1991 Sir Robin McLaren, new UK ambassador, arrives Beijing  
Jul 4 1991 Agreement announced after visit to Beijing by Sir Percy Cradock, personal envoy of UK prime minister, John Major

to interested potential investors in accordance with the principles enshrined in this memorandum that obligation related to the airport projects entered into or guaranteed by the Hong Kong government will continue to be valid and be recognised and protected by the Hong Kong Special Administrative Region government from 1 July 1997.

The Chinese government has accepted that the Bank of China will play an appropriate part, for example in the syndication of loans for the airport

from both sides. Its tasks will be as follows:

(i) The British side will consult the Chinese side within the airport committee before the Hong Kong government grants major airport-related franchises of contracts straddling June 30 1997 or guarantees airport-related debt straddling June 30 1997. The Chinese side will adopt a positive attitude to such grants, contracts and guarantees. Up to one month after the Hong Kong Special Administrative Region government details of the proposals will be allowed for discussion between the two sides in each case. Any decision will give full weight to the Chinese government's views. The governing criteria in the case of a decision on a franchise will be the profitability and efficiency of that franchise.

(ii) The British side will consult the Chinese side within the airport committee before the Hong Kong government proceeds with any major airport project other than those in the annex to this memorandum and any of the current airport core programme projects in the annex for which the bulk of government expenditure will fall after June 30 1997. Such projects will only be initiated if the two sides have reached a common view concerning them.

(iii) The Chinese government will adopt a positive attitude to necessary and reasonable borrowing by the Hong Kong government to be repaid after June 30 1997. If the total amount of debt to be repaid after June 30 1997 will not exceed HK\$5bn (\$366m), the Hong Kong government will be

free to borrow as necessary while informing the Chinese government. If the total amount of such debt will exceed HK\$5bn such borrowing will only proceed if a common view has been reached concerning the proposal.

(iv) On the basis of the above understanding the Hong Kong government will plan its finances with the firm objective that the fiscal reserves on June 30 1997 to be left for the use of the Hong Kong Special Administrative Region government will not be less than HK\$25bn.

(v) In order to facilitate the construction of the new airport in Hong Kong there will be established an airport authority and a consultative committee.

(i) The Airport Authority Ordinance will be modeled as far as possible on the Mass Transit Railway Corporation Ordinance. The Hong Kong government will retain power to direct the authority and responsibility for key areas of policy up to June 30 1997. The Hong Kong government will be willing to consider and take into account views of the Chinese side when the Hong Kong government is drawing up the draft bill on the authority.

(ii) The Hong Kong government is willing to appoint a Hong Kong based individual from the Bank of China Group to sit as a full member on the board of the airport authority. This member will have equal rights with other members. The Chinese side will no doubt give the Hong Kong government some suggestions as to who this member should be.

(iii) The Hong Kong govern-

ment will set up a consultative committee on the new airport and related projects. The committee may discuss any relevant matter but will have no decision-making power. It should not delay the progress of the projects.

(iv) The Hong Kong government will inform the Chinese side of the members of the airport authority and consultative committee whom it is proposed to appoint, and will be willing to listen to any views that the Chinese side might have, before deciding on the appointments. The Hong Kong government is willing to consider the appointment of a vice-chairman of the airport authority about two years after its establishment.

(v) Both governments wish to intensify consultation and co-operation over Hong Kong issues in the approach to July 30 1997. As part of this intensification of consultation, the British foreign secretary and the Chinese minister for foreign affairs will meet twice a year to discuss matters of mutual concern and the director of the Hong Kong and Macao Office under the State Council and the governor of Hong Kong will also hold regular meetings.

This memorandum of understanding will come into operation on signature by heads of government.

This record represents the understanding reached between the government of the United Kingdom of Great Britain and Northern Ireland and the government of the People's Republic of China upon the matters referred to therein.

## Accord to be signed during Major visit

By Alison Smith

THE memorandum of understanding on the Hong Kong airport will be signed by Mr John Major later this year when he becomes the first senior western leader to visit China since the massacre in Tiananmen square in June 1989.

In a statement welcoming the announcement, Downing Street said Mr Major was happy to pay an early visit to China at the invitation of Li Peng, the Chinese premier "to discuss bilateral and international matters", and would visit Hong Kong at the same time.

The discussions are likely to include international arms controls, in which China has a central role as a permanent member of the United Nations Security Council.

The agreement, Downing Street said, would "allow Hong Kong to construct a modern airport to meet its growing needs as an economic and financial centre", and was "a mark of confidence in the territory's future and a good example of co-operation between China and Britain in promoting Hong Kong's interests".

In a statement to the Commons, Mr Douglas Hurd, the foreign secretary, said that the Chinese had now accepted the British proposal, made in April, that he and his counterpart should meet every six months to discuss Hong Kong and other issues.

Meetings between Sir David

Wilson, the governor of Hong Kong, and Li Peng, the senior Chinese official dealing with the territory, would also be put on a regular basis.

The UK suspended visits to China in June 1989, though Mr Hurd visited Beijing earlier this year. Restrictions on the sales on military equipment, which the UK introduced at the same time, are still in force.

Though the memorandum of understanding will not come into effect until signature, Mr Hurd said that the Chinese had made it clear that they would not object to support work on the airport going ahead.

Co-operation would intensify as 1997 approached, Mr Hurd added, but until then, the Hong Kong authorities would administer the territory.

Mr Hurd emphasised that the Chinese had done more than just acquiesce in the project, and had "expressed in the clearest possible terms their support". Without their agreement, he said, the private finance which was an element of the project would not have been forthcoming.

He acknowledged that there would still be difficult problems in the run-up to 1997, but said that the announcement, offered a much better chance than before of tackling them. Agreement came after a visit to Beijing at the end of last month by Sir Percy Cradock, the prime minister's personal adviser on foreign policy.



## AMERICAN NEWS

# Progress likely on IMF link for Soviet Union

By Peter Norman, Economics Correspondent

**PRESIDENT** Mikhail Gorbachev can look forward to plenty of advice on how better to manage the ailing Soviet economy when he meets western leaders after their economic summit in London later this month.

But, according to senior British government sources, financial assistance will not be on offer when he arrives in London on July 17 to meet the Group of Seven leaders.

Instead, it is likely that progress will be made towards offering the Soviet Union a special relationship or "associate status" with the International Monetary Fund.

That would give the Soviet Union access to technical advice and IMF and World Bank training schools. It would also permit the IMF to carry out regular appraisals of the Soviet economy.

"I think it is understood generally and it is understood in

Moscow that the summit is not an occasion for financial assistance decisions and I do not expect that people will be coming to London with that sort of request," one UK official told a pre-summit briefing yesterday.

Instead, the leaders of the seven summit countries will want to hear what Mr Gorbachev has in mind for his economy. "I am sure Mr Gorbachev will want to set out in detail and precisely for the leaders his plans for carrying forward economic reform, political reform, constitutional reform in the Soviet Union."

The UK has gone to considerable lengths to ensure that Mr Gorbachev will not come to London with false hopes. London disclosed yesterday that Mr Nigel Wicks, the senior civil servant charged with preparing the summit, met him in Moscow on Monday to brief him on arrangements for the summit.



Four US presidents carved in stone at Mount Rushmore overlook President George Bush as he addresses the crowds that gathered at the mount on July 3 to celebrate the 50th anniversary and dedication of the national monument

## Colombia takes human rights to heart

The new constitution enshrines protection and participation, writes Sarita Kendall

**C**OLOMBIA has a voluminous new constitution, despite a last-minute computer tangle which nearly demolished five months of work.

Amid the rhetoric about historic moments and transcendent reforms, it contains two fundamental principles - political participation and human rights.

The democratic fiesta will now be followed by five months of presidential rule without a legislature. Congress has been dissolved and new representatives and senators are to be elected on October 27.

Until Congress resumes in December, President Cesar Gaviria will govern by decree, with a 36-member legal commission empowered to veto laws and advise him.

As if to try to exercise the past the constitution is packed with references to civil rights - not just the right to live, which has been so consistently and brutally violated, but consumers' rights, Indians' rights, children's rights and the right to peace.

A sudden rash of guerrilla violence - including a dozen

attacks on oil installations - during the last days of the constitutional assembly disturbed the last that had followed the surrender of Pablo Escobar, leader of the so-called Medellin cartel drug ring, and other traffickers.

It was a reminder that Colombia's problems are more than just constitutional.

Although the constitution does not change Colombia's institutional framework - leaving the country with a president and two-house legislature - there are significant changes in many areas: the assembly will curb congressional corruption by cutting off the discretionary funds (budget allocations to congressmen) used to buy political support and by prohibiting family

Congressional candidates will also have to resign from any government-linked job or contract. Cabinet ministers will be able to be censured and forced out by Congress.

The judicial system has been changed to one modelled on the US system, with a public prosecutor and public

defender. The attorney-general's office will have greater powers to investigate corruption and to look after consumer and environmental interests.

Presidents will no longer be able to govern indefinitely with virtually unlimited state-of-siege powers: the new constitution restricts the state of siege to 90 days; civil liberties cannot be suspended and senate approval has to be given for a further 90-day period. Special decrees can also be issued to cope with a social, economic or ecological emergency.

For the first time, Colombia's Indians have been represented in a nationally-elected body. An Indian delegate to the constitutional assembly, Lorenzo Morales, said he was pleased that Indian rights and languages had been recognised.

"But when we touch our deeper economic problems and long-term territorial needs there is resistance. We are supposed to come here and then go quietly back to our communities. I have got here cutting

the first trail and others will come after. We've won a political space." Indians have been allocated two senate seats.

An anxious finance minister hustled in and out of the assembly, trying to prevent too many "goals" against the government as delegates approved infant health care, pensions and other expensive commitments without specifying where the funds would come from.

"The decentralisation proposed is revolutionary - it is a far cry from the 42 per cent of the budget to departments and municipalities for health and education and services," said Mr Rudolf Hommes, finance minister. "The period of adjustment will be difficult, but it's more democratic."

Otherwise, the shape of the economy remains much the same, with greater emphasis on participation in planning. This is a relief to businessmen, who feared that the former guerrilla movement, M-19, might use its considerable vote to erode the private sector.

The central bank, already in the throes of a big upheaval as

## Corruption row hits Argentine air force

By John Barham in Buenos Aires

ARGENTINA'S air force is in ferment, with its leadership riven by a dispute over corruption and mounting discontent among junior officers.

On Wednesday, Brigadier José Juliá, the air force commander, ordered the house arrest of his second-in-command, Brigadier Tomás Rodríguez, for intimating that he and other officers were implicated in irregular air force purchases.

Yesterday, officers were huddled in meetings at air bases throughout Argentina debating Brig Juliá's future. Discontent is growing over low budgets and wages, and junior officers are unhappy about commanders whom they accuse of not doing enough to defend military spending and who are suspected of corruption.

Yesterday, Brig Rodríguez carried out a threat to send documents to the civilian courts accusing fellow officers of corruption. A civilian judge

is already investigating allegations that air force officers operated a smuggling ring.

In a separate case, three other senior officers, including the air attachés in Paris and Washington, are also under house arrest after an inquiry headed by Brig Rodríguez accused them of negligence in awarding a contract for 10 instrument landing systems.

The line is expected to either resign or be drummed out of the service. Brig Juliá said: "No crime or anything like it was committed. There is simply the possibility that errors were made." He said the officers would not have to stand trial because they had not committed a crime.

A diplomat said yesterday: "There is a power struggle for control of the air force. A lot of people at the top are involved in corruption and smuggling. The question is how far will [President Carlos] Menem support Juliá."

## States close services

By Peter Riddell

**MOST** state-run services in Maine and Connecticut have been closed down as a result of a dispute over the fiscal year that started on Monday.

A few other states, including Illinois, Louisiana, Massachusetts, North Carolina, Ohio and Pennsylvania, are also without an agreed budget, though they have not ordered an immediate shutdown of services. California was yesterday on the brink of finalising a \$14.3bn deficit reduction package.

The fiscal problems faced by

many of the 50 US states have never been more acute, as a result of greater responsibilities, rising demand for welfare services and lower than expected revenue due to the recession.

State legislatures are reluctant to adopt plans involving tax increases and cuts in existing entitlement programmes.

In Connecticut, Governor Lowell Weicker ordered the shutdown of all but essential services. All but 2,000 of Maine's 13,000 workers have been sent home.

## US backs Antarctic mine ban

AUSTRALIA and New Zealand yesterday welcomed a surprise US decision to sign an accord banning mining in the Antarctic for at least 50 years, Reuter reports. Australia, France and New Zealand were the key backers of the initiative.

The US, which had blocked agreement at a Madrid meeting

## Hughes wins Saudi defence contract

By David White, Defence Correspondent

**A CONTRACT** worth \$837m (€837m) to replace Boeing in supplying Saudi Arabia with command and control systems for the country's air defence has been won by the rival US company Hughes Aircraft.

Hughes, which is part of the General Motors group, secured the deal at the end of a six-month competition in which it was pitted against Westinghouse and Unisys's contract had been a key sub-contractor to Boeing under the original deal.

The sophisticated air defence network, known as Peace Shield, is being supplied to Saudi Arabia through the US Air Force, which has responsibility for overseeing the contract.

Boeing won a \$1,050m contract for the programme in 1985, in preference to Hughes. But in January this year, the bulk of Boeing's contract was cancelled because of delays in deliveries. Boeing contested the decision, arguing that it was not in default of its contract.

The USAF's Electronics System Division subsequently let out study contracts to Hughes, Westinghouse and Unisys as alternative suppliers.

Boeing is to continue work on installing and maintaining radar under the programme.

© Taiwan Fertiliser, the state-owned group, is to build a \$200m plastics material plant in a joint venture with Saudi Basic Industries, the state-run Saudi Arabian Industrial group, in a move designed to buttress bilateral ties, Reuter reports from Taipei.

Taiwan Fertiliser will take a 50 per cent stake in the venture. The plant will have an annual output of up to 150,000 tonnes of ethyl hexanol.

© Marubeni, the Japanese trading company, and the UK's John Brown Engineering have received orders worth \$800m for 20 electric-generating turbines from a state-owned Iranian power company, a Marubeni official said yesterday.

The Tavanir company of Iran is building power plants in Shiraz and three other regional cities.

## Australian group in telecom deal with Kazakhstan

**OTC**, the Australian telecommunications group, said it had signed an agreement with the Soviet Republic of Kazakhstan for an undisclosed sum to co-operate in the development and management of the international communications network. Reuter reports from Sydney.

Under the five-year contract, OTC would install a digital earth station to provide international telephone and facsimile services for Kazakhstan.

OTC said it would also install a digital international exchange and undertake an extensive training programme in Kazakhstan to expand local telecommunications expertise.

"The new agreement with Kazakhstan... is an important foothold for Australia in the telecommunications market," Mr Steve Burton, OTC's managing director, said.

OTC, which is wholly-owned by the Australian government, signed business agreements in the year to June 30 worth about \$350m (€218.7m) and holds long-term contracts in countries throughout the Asia-

pac region.

Kazakhstan has a population of 17m and is the site of the Soviet Union's main space centre.

The Soviet Union's need for western technology, as well as money, has meant that the market is becoming a headache ground for top western manufacturers. West Germany's Siemens, France's Alcatel, Sweden's Ericsson, AT&T of the US and Canada's Northern Telecom have all been seeking to negotiate joint ventures with local companies across eastern Europe.

These deals usually involve the western partner providing technology and finance for new equipment and the eastern partner providing engineers, premises and market access.

In April, AT&T announced it was installing a satellite link with the Soviet republic of Armenia.

That deal, along with the OTC's, are significant politically in that they signal a weakening in the Kremlin's hold on the Soviet Union's telecommunications system.

## Total to build \$440m oil refinery in north China

**TOTAL**-Compagnie Française des Pétroles signed an agreement yesterday to build a \$440m (€275m) oil refinery in northern China, the first foreign company to undertake such a venture, Reuter reports from Beijing.

The company's Chinese partners will build a plant with an annual capacity of 5m tonnes, Mr Serge Tchuruk, Total's chairman, said.

The refinery will be in the port of Dalian, in Liaoning province, near China's largest oilfield, Daqing. It will also be one of the largest French investments in China, he said.

Total will take a 20 per cent stake in the project.

The Chinese partners are the Economic and Technical Development Corporation of Dalian Economic and Technical Zone with a 27.5 per cent stake; Sinochem Hong Kong (22.5 per cent); Sinochem (5 per cent); Daqing Municipality (15

per cent); and a subsidiary of the Ministry of the Chemical Industry (10 per cent).

The French and Chinese partners are to make an initial investment of \$280m in building the 200-hectare (494 acre) site, which is due to be in operation in the second half of 1994.

The facility will refine equal quantities of Arabian light and heavy crude oils, using only Middle East oil and aiming mainly at the Japanese, South Korean, Taiwan and Hong Kong markets.

Dalian was a desirable location because of its proximity to two of the major markets for the refined oil - Japan and South Korea.

Located next to Dalian's oil terminal which can handle tankers of 150,000 to 200,000 tonnes, the refinery would have good infrastructure and a qualified labour force, he said.

## Greek exporters forced to take long route

Turmoil in Yugoslavia has increased Greece's sense of isolation, writes Kerin Hope

**B**Y midsummer, Mr Thomas Katsiamakas, a peach exporter in northern Greece, is usually seeking extra transit permits for Greek refrigerated trucks to cross Yugoslavia.

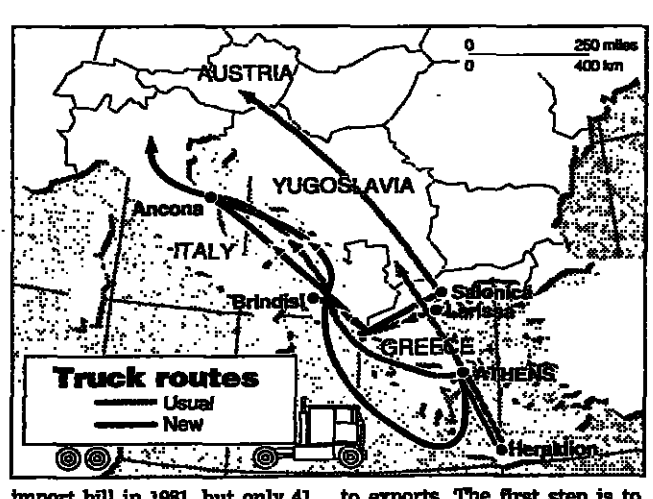
This year, he is working out alternative routes to the Munich fruit market. "The road is still safe as far as Belgrade," he says. "From there the drivers head for Hungary and the long way round."

Another choice is a slow haul over the Pindus mountains to the western Greek port of Igoumenitsa and a ferry to southern Italy. Either route adds "at least 24 hours and another 25 per cent to the cost of reaching Germany."

For Greek exporters, political turmoil in Yugoslavia underlines an existing feeling of being isolated from the rest of the European Community.

Ireland will soon be the only other member-state lacking a land border with a Community partner now the Channel tunnel is under way. "The sea may be rough but it's only a short distance to a big market. Every kilometre makes us less competitive," says Mr Katsiamakas.

Accession to the EC in 1981 changed radically the patterns of Greek trade. Previously, only 40 per cent of trade was with the Community. Arab countries accounted for 20 per



cent and eastern Europe for about 10 per cent, in spite of the inflexible clearing agreements then in force.

Last year EC transactions - mainly with Germany and France - accounted for 64 per cent of total trade amounting to \$27.8bn (€17.3bn). The Arab countries' share shrank to only 5 per cent. According to Greek exporters, this reflected both a steady decline in Arab consumer demand, even before the Gulf crisis, and the squeezing out of Greek manufactured goods by cheaper east European products.

However, a similar decline in trade with eastern Europe was partly reversed in 1989-90 as the inter-state agreements with communist governments collapsed, to be replaced by an entrepreneurial free-for-all.

"It's survival of the fittest now, but there are real opportunities in Hungary, Romania and Bulgaria for anyone who's prepared to take a few risks and try harder," says Mr Sifis Papazis, who owns an export-import company in northern Greece.

At the same time, EC membership triggered a sharp rise in imports from western Europe as tariff barriers came down. These ranged from food to furniture and brand-name consumer goods. Export earnings covered 50 per cent of the

companies which could help smaller producers start exporting.

Still, the prospect of prolonged chaos in Yugoslavia will remain a disincentive unless the government is seen to be actively developing alternative routes to the EC market.

Priorities in road building are being re-assessed. Two highways linking Igoumenitsa with Salonika and Larissa, both agricultural and manufacturing centres, are planned but much of the funding would have to come from the Community.

Port facilities in western Greece are considered adequate to handle increased traffic, but fruit exporters are already complaining of a shortage of ferries.

Another pressing concern is to promote trade on a sound footing with both Albania and Bulgaria. "The situation in both countries is rather confused at present, but we can't afford to ignore potentially promising markets on our doorstep," Mr Katsiamakas says.

Agreement was reached last month on a \$20m revolving credit line for Albania. A similar \$50m facility for Bulgaria is being negotiated, although up to \$10m would be held back to cover old debts to Greek exporters.

## Commission attacked on steel-casting subsidies

By Andrew Baxter

**THE** European Commission was attacked yesterday for doing nothing to stamp out subsidies by national governments for loss-making companies in Europe's shrinking steel-casting industry.

Mr Andrew Cook, chairman of William Cook, the UK's biggest producer, said he had evidence of European steel-casting plants where loss-making capacity was being sustained, and even created, with the aid of government subsidies that either broke, or lay completely outside, EC rules.

In a forthright speech in London, Mr Cook criticised the Commission for being "completely spineless... every job created in Portugal or the Basque country has meant at least one job lost in the UK. If a market has been destroyed as

a result, one job created can mean 50 jobs lost."

His criticisms echo demands this week by Sir Robert Scholley, British Steel chairman, for significant cuts in European steel-production capacity.

Many believe capacity has been brought in line with demand much more quickly in the UK than on the continent. Mr Cook said the European market for steel castings was shrinking. In the UK this had been addressed by the partly government-financed Lazard programme in the early 1980s and later by William Cook's acquisition, rationalisation and investment programme.

"Yet in Spain and Portugal unwanted capacity has been created which, to maintain itself, has plundered the market at all costs."

## Shipbuilders in S Korea recover from Gulf war

By John Riddling in Seoul

**SOUTH** Korea's shipbuilders are quickly recovering from a protracted slowdown caused by the Gulf war, the Korea Shipbuilding Association said yesterday.

New orders received in June amounted to 799,000 gross tonnes, the highest since the Gulf crisis started to affect the industry 11 months ago, the KSA said. The figure compares with orders of 189,000 gross tonnes in May and 130,000 gross tonnes in April.

For the first six months as a whole, however, the volume of new business is still down over last year. Between January and June this year, the volume of shipbuilding orders was 1.7m gross tonnes, compared with 3.52m gross tonnes in the same period last year.

## Fight brewing over Gatt's role on the environment

By William Dullforce in Geneva

**A CONFLICT** over the role the General Agreement on Tariffs and Trade should play in finding solutions to world environmental issues has been fore-shadowed in two studies published this week.

The International Organisation of Consumers' Unions (IOCU) said decisions on environmental problems were too important to be made in Gatt and too serious to be handled as a side issue in Gatt's current trade-liberalising Uruguay Round.

In contrast the World Wide Fund (WWF) for Nature, the largest international private nature conservation organisation, called on Gatt to amend its rules to take into account environmental concerns.

A debate opened up within Gatt earlier this year when the

Nordic countries, Austria and Switzerland called for the revival of a working group on environment and trade.

Many developing countries saw this European initiative as an attempt to impose high environmental standards which could lead to trade sanctions against nations that failed to meet them and impede development. Other delegations were reluctant to see Gatt tackle green issues before it had completed the Round.

IOCU's study, *Buying the Earth*, which will be discussed by national consumer organisations in Hong Kong next week, calls for greater access to western markets for Third World processed goods to ease poverty and reduce environmental degradation.



## UK NEWS

# Gloom deepens as UK recession hits industries

By Peter Marsh, Andrew Taylor and Kevin Done

GLOOM about the prospects for the UK economy deepened yesterday, as details emerged of the grim state of the house-building and car industries and as private-sector economists said they had become considerably more pessimistic about the outlook for the rest of this year.

In the motor sector, new car sales in June dropped by 31.2 per cent on the year, the steepest fall in the recession, which is about a year old. New car registrations, which have fallen for 21 of the past 22 months, dropped to 98,204 from 142,697 a year ago, the lowest June sales total since 1970, according to figures from the Society of Motor Manufacturers and Traders.

A survey by the Financial Times of the 10 biggest UK housebuilders said that the muted recovery in house sales which was apparent in the spring had petered out, and that the market was back to the worst levels of the recession.

The bleak news on the industrial front was buttressed by a survey of private-sector economic forecasts released by the Treasury, which said the economy would shrink by 2 per cent this year. In May, the same forecasters said the

decline in growth would be restricted to 1.5 per cent.

Separately, the Icm club, a London-based forecasting group which bases its projections on the Treasury's computerised economic model, said a "minor upturn in the economy at the very end of this year" is likely. This was in pointed contrast to the hopes of Treasury ministers earlier this year that a recovery would have started by about now. Icm said total output would fall 2.4 per cent this year.

The findings intensified the pressures on the government over the economy. Ministers have faced repeated calls for cuts in base rates, now at 11½ per cent, to stimulate demand. In the building industry, some companies said that potential house purchasers who had been deterred previously by high interest rates were now worrying about rising unemployment and the state of the economy.

Mr Fred Wellings, construction analyst for Credit Lyonnais said: "Conditions now are the worst I have seen in 29 years of following this industry. It is posing serious problems for balance sheets which are already over-stretched. I expect a further wave of provisions when the

results season gets underway."

Tarmac, Britain's biggest housebuilder, said its sales in May and June had been higher but this was compared with two very bad months for the group last year.

Most housebuilders say that sales, after rallying in March and April, had fallen. June appears to have been a particularly bad month. More than half the companies questioned said sales were at or below those of June last year.

In the car industry, new car sales in the first half of 1991 at 801,694 were 24.8 per cent lower than a year ago and have fallen by a third or 395,000 cars in two years.

Both Ford and Nissan, which together accounted for 26.7 per cent of UK new car sales in the first half of the year, have already announced far-reaching price cuts across a large part of their ranges. Vauxhall last night joined the car price war with "cash-back" offers of up to £1,500 per car.

In the Treasury survey of views among forecasters, independent economists said they thought unemployment would reach 2.5m by the end of the year. In May, they had projected the number at 2.45m. Economic forecast, Page 12

## OECD REPORT

## Labour launches attack on economic policy

By Ivo Dawney, Political Correspondent

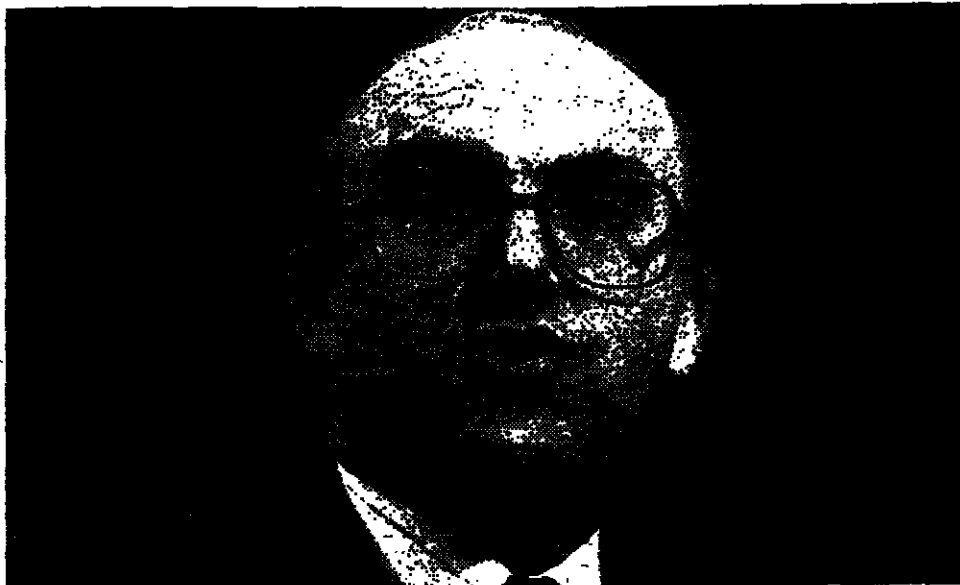
BRITAIN'S opposition Labour party yesterday fell upon the fine print in this week's Organisation for Economic Co-operation and Development (OECD) report as powerful ammunition in its summer blitzkrieg on the government's economic record.

Mr John Smith, the opposition spokesman on financial affairs, said the report contradicted Mr John Major's claim in April that the UK was coming out of the downturn as other countries faced deepening economic difficulties.

"The government must accept responsibility for a recession home grown and nurtured in Downing Street," he said, adding that the prime minister was personally answerable for his key role in policy-making during the years the UK has been bottom of the growth league.

Including the forecast for next year, he said the UK was set to be bottom of the league for four years - the first time since the country had trailed for four consecutive years since OECD reports began in 1971.

Mr Smith went on to warn that the government continued to misread the causes of the recession as stemming from the cuts in interest rates made in 1987 to offset the impact of the stockmarket crash. In fact, he argued the current downturn stemmed from the credit and spending boom begun in 1986 which echoed the Tory "boom and bust" cycles of the early sixties and seventies.



John Smith: "The government must accept responsibility for a recession"

Repeating his call for a 1 per cent rate cut in interest rates, Mr Smith argued for tax incentives to stimulate investment in manufacturing, an extensive training programme

and a temporary work scheme to help the unemployed. Mr Smith's attack on the government was repeated in criticism from Mr Gordon Brown and Mr Tony Blair, Labour's industry and employment spokesman.

Concentrating on the OECD's investment figures, Mr Brown said that a "dramatic" fall of 10 per cent in UK investment for the first half and a forecast 3.4 per cent fall in the second half meant that an industry led recovery was now unlikely.

For 1992 a predicted 0.8 per cent rise in the UK had to be compared with investment increasing by substantially greater rates in all the other G7 nations ranging from 6.4 per cent in the US to 2.5 per

cent in Italy.

Mr Blair underlined that the OECD report showed Britain with fastest rising unemployment in Europe both for this year and next.

He added that the OECD had also revealed the finding that inadequate training was a major reason for the UK's poor performance.

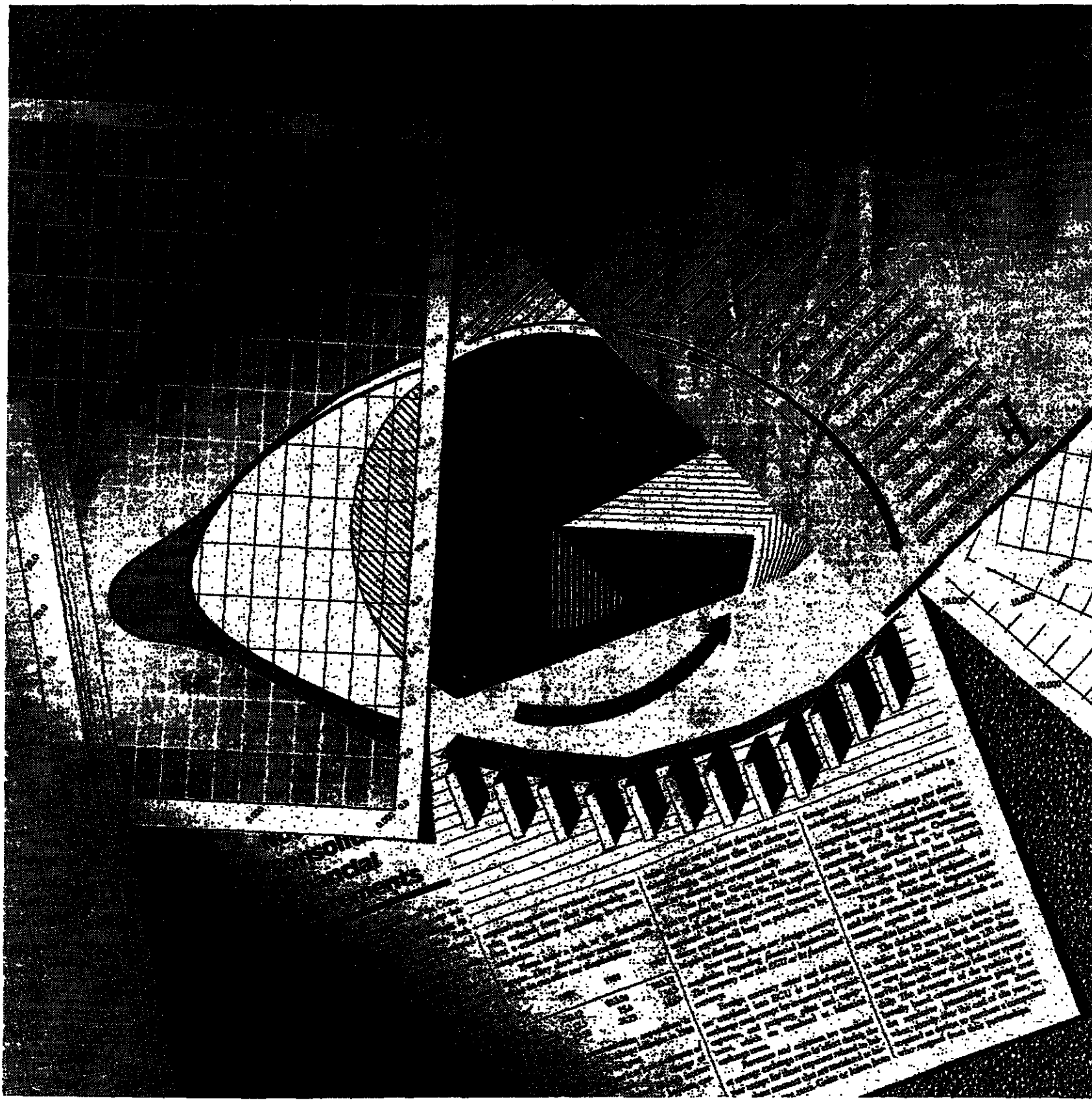
"This confirms exactly what Labour has been saying for years: that training and education are vital to our future economic success and we must invest in them," Mr Blair said.

Mr John Major, the prime minister, rejected complaints by Labour and the centrist Liberal Democrat party about low growth and rising unemployment to insist that the UK economy would be "top of the European growth league" in the 1990s, as it had been in the 1980s.

Speaking in the House of Commons yesterday, Mr Major said he was "proud of a record that had us top of the European growth league throughout the 1980s, and that's where we will be in the 1990s."

He denied suggestions by Mr Tony Blair, the Labour MP, who said that this week's report from the OECD had shown "that Britain is at the bottom of the league in growth, employment and investment".

## The clearest image in the world.

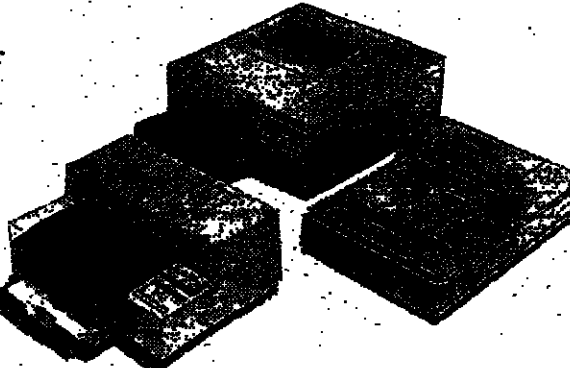


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### BRITAIN IN BRIEF



#### Northern to expand plant in Wales

Northern Telecom is to spend £28m over the next four years turning its plant in south Wales into one of the group's main European centres for telephone production. Northern, a Canadian company, is a leader in Europe of digital exchange equipment and data packet networking. It acquired the works last March when it took over STC, the electronics group. Northern also plans to set up research and development facilities, as well as to expand manufacturing on the site. The investment will create another 200 jobs, taking the workforce in the plant to around 800.

#### MoD cuts jobs in London

About 5,000 jobs in London are due to be lost as a result of cuts in the Ministry of Defence's headquarters structure. A further 2,000 employees are scheduled to be relocated outside London under plans which include the transfer of a large part of the MoD's procurement staff to the Bristol region.

The MoD has also confirmed its plan for a 20 per cent cut in its 140,000-strong UK-based civilian workforce. Severe cuts are also due among the 30,000 civilians engaged locally in Germany and foreign locations.

#### Diversification risks quality

Banks jeopardise quality of service and their reputations by diversifying too much, Lord Alexander, the chairman of the National Westminster Bank, has warned. He said that recent experience had taught banks to be more focused in their aspirations and more rigorous in ensuring that they can enhance their business.

#### Funds sought for centre

The National Exhibition Centre, ultimately owned by the Birmingham City Council, is to seek up to £100m from pension funds and insurance companies to finance the development of 30,000 square metres of new display space.

#### BR set new grant limits

New borrowing and grant limits for British Rail were proposed in a bill presented by Mr Malcolm Rifkind, the transport secretary, to enable BR to fund its growing investment programme. The BR Board (Finance) Bill sets a revised ceiling of £35m for borrowing, and a new limit of £35m for the Public Service Obligation grant.

#### Channel link start delayed

Work on the new rail link between the Channel tunnel and London will not start until three years after the route is announced, the transport minister Mr Roger Freeman, has said. "It will take a year to study the environmental impact of the route and two years to consult with local authorities and obtain planning permission," he said.

#### Power chief in 77% pay rise

National Power chairman Mr John Baker received a 77 per cent pay rise this year to £240,000 before bonuses, the company has revealed. It is likely to exacerbate the row over top people's pay. The company said that it had not released this year's figures at the time because it wanted first to explain the situation to its employees.

#### Tories attack wage plans

The Conservative party stepped up its attack on Labour's policy of a statutory minimum wage - with Michael Howard, employment secretary, denouncing it as so "extraneous, dangerous and absurd" that it could lose Labour the general election on its own. The attack by Mr Howard and two other cabinet ministers coincided with the publication of a study of 120 UK companies at which low-paid workers have received higher percentage increases than more highly skilled colleagues.

#### Lloyd's presses for tax break

Lloyd's of London is pressing ahead with its campaign to win more favourable tax treatment from the Inland Revenue. Mr Alan Lord, the chief executive of the Corporation of Lloyd's, said. Mr Lord said Lloyd's recognised that its efforts to allow Names to offset insurance losses against profits earned in the previous three years had failed.

#### Bank may alter bond issue

The Bank of England is considering ways of changing the system of issuing government bonds as the government needs to borrow heavily over the next two years to pay for public-sector spending. The review by the Bank applies to its procedures for selling gilt-edged securities by auction - which is one of the main routes by the Bank for placing the securities with market-makers.

#### Council pay deals above 8%

Local authorities that have broken away from national pay negotiations for white-collar staff are settling at levels considerably higher than the 6.1 per cent offered nationally, according to a survey. Most have settled above 8 per cent and the median rise is 9.1 per cent. About two dozen of the UK's 450 councils have started negotiating local pay deals over the past two years.



## UK NEWS

Legislation will harmonise British law with EC

## Government to strengthen UK consumer rights

By Guy de Jonquieres, Consumer Industries Editor

THE British government plans to introduce a Consumer Rights Bill in the next parliament which would strengthen consumers' rights of redress over the supply of defective goods and services and impose stricter controls on misleading or dishonest marketing.

The proposals were announced yesterday by Mr Edward Leigh, consumer affairs minister, in a speech in the House of Commons. They would bring UK law into line with planned European Community regulations and put into effect several reforms advocated by government advisory bodies and consumer groups.

The Consumers' Association and the government-sponsored National Consumer Council broadly welcomed the proposals. However, the association expressed disappointment that the government had stopped short of compelling manufacturers to replace or make full refunds on faulty goods.

The proposed legislation, to be spelt out shortly in a policy document, would include measures to:

- Make manufacturers and importers, as well as retailers, responsible for the quality of goods they supply and hold

retailers liable under manufacturers' guarantees. At present, manufacturers are legally responsible only for the safety of products, while retailers are not obliged to honour guarantees.

- Nullify terms in contracts which discriminate unfairly against consumers. This change, which would be consistent with a proposed EC contract directive under negotiation in Brussels, would introduce a principle of "good faith" into UK contracts law.
- Update the Sale of Goods Act by replacing the vague requirement that goods should be of "merchantable quality" with a more precise definition of satisfactory quality.
- Amend the Trades Descriptions Act to cover services as well as goods.
- Strengthen the powers of the director general of fair trading to deal with "rogue traders".

Mr Leigh said the reforms aimed to strengthen consumers' rights by requiring more openness and information in their dealings with suppliers, without imposing excessively burdensome regulations on business.

## Customs and police raid property of businessman

By Richard Donkin

CUSTOMS and excise officers and police working for the Serious Fraud Office raided homes and factories yesterday connected to the fashion empire of Mr Charles Costa, a Greek Cypriot businessman.

Fourteen people were arrested and were being questioned last night at different locations in London.

The co-ordinated raids, using 100 customs officers and 15 police officers, were part of a collaborative investigation centred on different areas of suspected fraud.

Customs and Excise officers are investigating unpaid Value

Added Tax totalling more than £1m. The SFO is looking at allegations of false accounting and obtaining property by deception. Mr Costa is a former friend of Mr Neil Kinnock, Labour Party leader and of Mr Aeil Nadr, the chairman of Polly Peck, who is facing charges surrounding his own business dealings.

Mr Costa is believed to be in Cyprus. He has been at the centre of fraud investigation into the collapse of his companies last February. The inquiries concern allegations of false accounting and obtaining property by deception.

## British Gas may be forced to cut prices to industry

By Deborah Hargreaves

BRITISH GAS could be forced to reduce prices for power station customers in a matter of weeks, Mr James McKinnon, director of the Office of Gas Supply said yesterday, as the three-month row about the supply of gas to new power projects escalated.

Mr McKinnon said he would meet British Gas on Tuesday to review plans for a new power price schedule that would be extended to all power station customers. "If they refuse to do it, they could be overwhelmed with litigation," he said.

National Power, one of the UK's newly-privatised electricity generators, said it was seeking a judicial review of the action taken by Mr McKinnon after British Gas raised its gas prices by 35

per cent in March. British Gas made a surprise move to raise prices from 16p a therm to 22p a therm in March in an effort to stem growing demand for gas from new power stations.

As a result of the outcry this caused, Mr McKinnon stepped in to force British Gas to continue negotiations with two power projects - a Thames Power consortium that plans to build a power station at Barking, east London and a Mobil-Eastern Electricity venture in Essex - over gas supply at the old price.

National Power says it was close to signing a contract with British Gas just before the price increase, which would cost it £30m a year, and should be

treated in the same way. "We believe we have a better claim and others have comparable if not better claims than these two companies," Mr Colin Webster, commercial director of National Power, said.

Mr McKinnon said National Power's action "is premature and based on a total misunderstanding of the legal position".

Thames Power, Mobil and Eastern Electricity have already issued writs against British Gas following three months of tortuous negotiations which have so far failed to reach a conclusion.

Mr McKinnon said the new price schedule should come into effect immediately with a price close to the old price of 16p a therm. The timing of the

gas deliveries will be the key as to whether the new schedule will work because British Gas simply does not have enough gas available to supply all the power projects under consideration.

Mr Webster said Ogas had "unfairly singled out the two companies for favourable treatment". National Power agreed a contract with British Gas in January for 120m cubic feet of gas a day to supply its Didcot power project from 1994 at 16p a therm. The finalising of this contract in mid-February is widely believed to have triggered the gas price rise since British Gas realised it was running out of available gas. However, National Power was close to agreeing a second tranche of 120m cubic feet a day of gas when the prices rose.

## Deadline set for claims against drug companies

By Robert Rice, Legal Correspondent

THOUSANDS of alleged victims of tranquilliser addiction were yesterday given a deadline by the High Court for bringing claims against Roche and Wyeth, the Swiss and US drug companies.

The judge, Mr Justice Kennedy, set a deadline of April 16 next year in what will be the biggest personal injury action in British legal history.

He also set a September 20 deadline for applications for state assistance for legal costs - known as legal aid - by those wanting to join the "group action" against the makers of benzodiazepine drugs.

Nearly 7,000 applications for legal aid have been made already in the action. Legal aid has been granted to 5,086 people, 2,510 in respect of alleged dependency to Ativan, made by Wyeth, 1,495 in respect of Valium made by Roche.

Just over 700 writs have been served on the two drug companies so far, about 100 relating to Valium and 600 to Ativan.

A list of 15 other benzodiazepine drugs have been approved by the Court for inclusion in the litigation, but apart from Valium and Ativan the only other tranquillisers for which there is a significant number of claims are Librium made by Roche and Serenid, made by Wyeth.

There is, however, a growing number of claims in relation to Halcion and Xanax, both made by Upjohn, which suggests the US drug manufacturer may join the litigation.

Solicitors co-ordinating the claims were reluctant yesterday to estimate the final number of claimants. However, the mental health charity says more than a million people in the UK may have been addicted to benzodiazepines, but the final number of claimants is not expected to exceed 10,000.

The deadlines were welcomed by the drug companies which have said they will vigorously defend the claims. A spokesman for Roche said the company was eager to see the claims progress.

## Scottish steel faces another hammer blow

As one industry ends a recovery programme is already considered, says James Buxton

KNOCK-OUT blows are now landing at alarming speed on the Scottish steel industry. On Monday Sir Robert Scholey, chairman of British Steel, announced that the Dalzell plate mill at Motherwell, south-east of Glasgow, will close in five years as it builds a replacement mill on Teesside.

Already this year British Steel has shut its hot strip mill at Ravenscraig, Motherwell, with 770 jobs lost; closed one of the two active blast furnaces at Ravenscraig, making 1,245 people redundant; and shut the nearby Clydesdale tube works, paying off 1,200 people. Taking into account sub-contractors to British Steel, some 4,400 jobs are expected to be lost this year.

Ravenscraig now employs only 1,250 people and has a conditional guarantee against closure only to 1994. The closure notice for Dalzell, with its 550 employees, attacks almost the last pillar of the Scottish steel industry.

The Dalzell decision, though widely feared, shocked trade unionists and politicians who had nursed hopes of persuading British Steel to invest in improvements there. There is now a sombre acceptance that the Lanarkshire area of Scotland (once a county but now part of Strathclyde region) has to look to a future beyond steel.

That is a crucial change from a year ago when any talk of Lanarkshire without steel was regarded as defeatist. The remorselessness of British Steel's closures, plus a govern-

ment-commissioned report which undermined arguments in favour of a reborn steel industry, have between them seen to that.

Although the effect of British Steel's closures has yet to work its way into the official figures, unemployment in the Lanarkshire travel to work area is expected shortly to rise from 11.8 per cent in May to between 14 and 16 per cent. If British Steel pulls out altogether it could mean between 22,000 and 25,000 men out of work.

Lanarkshire therefore requires a recovery programme similar in scale to those carried out with some success in former steel centres such as Corby in Northamptonshire and Consett in Durham.

Although there is no formal strategy yet, the foundations for that recovery programme are now being laid.

A working party led by the Scottish Office but involving Scottish Enterprise and the Lanarkshire Development Agency (LDA), the newly formed local enterprise company, has proposed a large number of projects, mainly to improve the area's infrastructure.

To implement them all would cost between £200m and £300m but they could help generate between 6,000 and 8,000 jobs.

According to Mr John Condliffe of Scottish Enterprise, Lanarkshire is one of the most promising areas in Scotland for a recovery programme. Close to Glasgow, it lies at the heart of the central industrial belt of



Lone figure: Scottish steel making is threatened

the country.

Yet, partly because it already had the steel industry and some heavy engineering companies, new businesses tended to go elsewhere, such as the new town of East Kilbride, on the fringe of the area, or further afield.

Lanarkshire has a low business start-up rate and a poor image as a location with a quarter of all the derelict industrial land in Scotland.

Apart from a very small number of large businesses, most companies in the area are small and many are far too dependent on subcontracting work for British Steel.

Mr Condliffe points out that Scottish Enterprise has recently purchased about 500 acres of potential industrial sites around Motherwell which the LDA is now rehabilitating. "These sites are essential if we are to attract new industry to the area," he says.

The LDA is pressing British Rail to locate its railfreight terminal for Scottish Channel Tunnel traffic at Mossend, north of Motherwell, believing this to be the best location in Scotland.

However the Mossend project faces formidable competition from a site at Hillington on the west side of Glasgow.

Old cars go to scrap yards.

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## MANAGEMENT

## Corporate strategy

## Building on brainpower

Andrew Baxter and Andrew Taylor explain how Trafalgar House aims to construct a formidable competitive force with its assimilation last week of Davy

Just seven weeks ago today, a party of managers from the European aluminium industry spent a day in a rural retreat just outside Frankfurt, while engineers from Davy McKee extolled the virtues of their new computerised control system for rolling mills.

Absorbed in the intricacies of squeezing huge rolls of aluminium through sophisticated mangles at ever-faster speeds and tolerances, the rolling mill men happily ignored the wider drama building up around Davy Corporation, their hosts' parent company.

The arcane sales patter of Davy's metals division must have seemed worlds away from the disastrous Emerald Field contract to convert an oil rig into a production platform, which cost Davy £114m and forced it into the willing arms of Trafalgar House, the UK conglomerate, in an agreed £114m takeover last week.

But there is a connection: Trafalgar House is as keen to obtain access to Davy's world leadership in several key areas of process technology as it is to inject the financial backing and risk management into Davy that it has lacked for years. This lack was cruelly exposed in its signing of the £114m Emerald Field contract in 1988.

The takeover of Davy completes a strategy developed at Trafalgar House in the early 1980s to concentrate on the "brainpower" end of the engineering business - designing and managing complex process plant projects worldwide - by putting together Davy and John Brown, another big UK engineering contractor.

The aim was to create the leading, British-owned force in engineering contracting to rival the big US and Japanese players such as Bechtel and Chiyoda. There was just one problem: Trafalgar House owned neither John Brown nor Davy when this strategy was hatched.

There are significant differences between the two contractors - John Brown grew into a general engineering contractor from a diversified manufacturing base, while Davy developed via a series of mergers into a contractor with a strong commitment to research that generated a string of proprietary processes for producing chemicals and metals.

But there is a remarkable similarity in the events which led to Trafalgar's takeover of John Brown in 1986 and Davy, five years later. John Brown, like Davy, had lacked rigorous

risk management controls and came close to the brink of collapse during the worldwide recession in the mid-1980s for process plant contractors.

Trafalgar has made a habit of acquiring world-famous names in industries which have hit hard times - such as the Cunard shipping group and the Ritz hotel in London. The experience gained in integrating these groups, and instilling financial disciplines without sacrificing operating independence, will be needed if the takeover of Davy is to work.

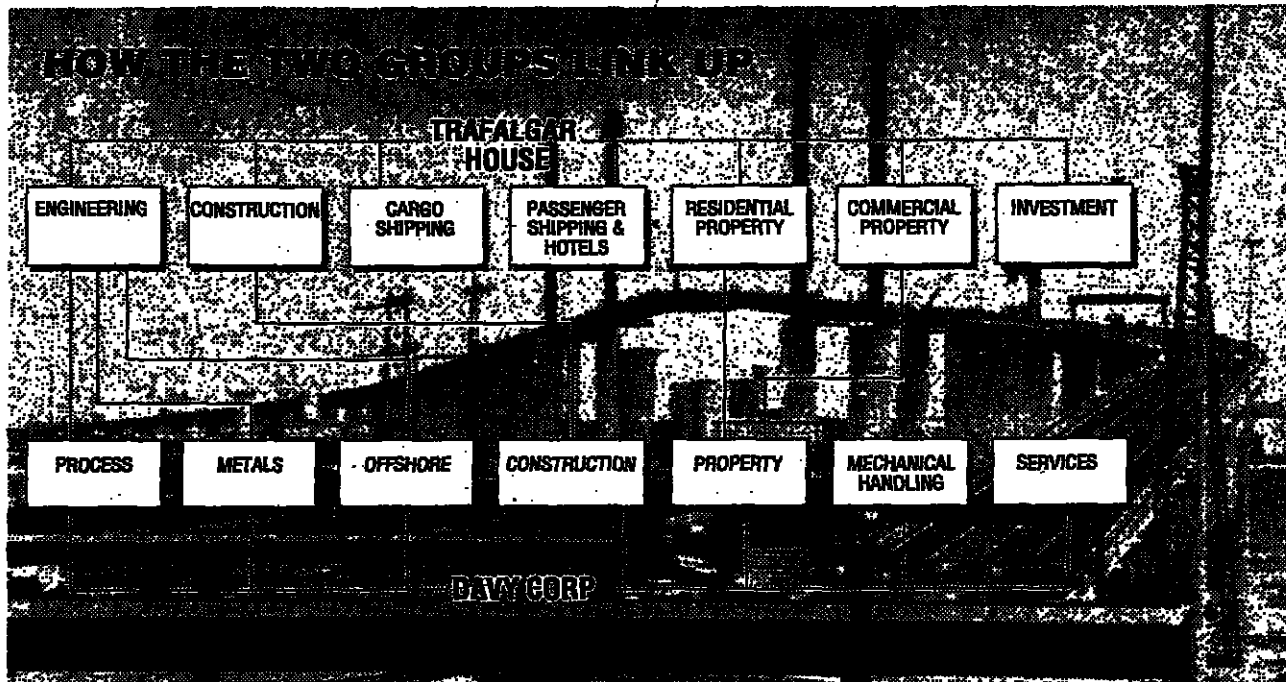
The challenge of changing the business culture at Davy without losing key personnel should not be underestimated. Engineering contracting is a people-based business where "your main assets can walk out of the door if they are not happy," says Allan Gormly, managing director of John Brown.

Trafalgar House argues that it faced a similar challenge when it took over John Brown. Gormly, along with his deputy, Ted Bawister, was one of the many key executives who remained when Trafalgar acquired the company.

If all goes well, Trafalgar House will be able to offer what it sees as "the biggest menu of skills" in process plant contracting, as well as general construction expertise, through such companies as Davy McKee, Scott Lithgow, Cleveland Bridge and Cementation.

In engineering and contracting (£40), Trafalgar House will employ 20,000 workers in 12 countries, putting it in the world's top three. "The combination of John Brown and the Davy McKee end of Davy makes a lot of sense, and does create a very strong process contracting business," says Michael Palmer, director of the British Chemical Engineering Contractors Association.

Trafalgar House has two advantages to help it surmount the challenges of integrating Davy with its other construction and engineering companies. The first is that these businesses already know each



other very well - "there are a hell of a lot of ex-Davy people working in John Brown," says Patrick McGhee, Davy's chief executive.

The companies have worked together on projects for almost 40 years. Trafalgar cites a steelworks at Durgapur, India, built in the 1950s by what was then Davy United, Ashmore Benson and Pease (now part of Davy), Cleveland Bridge and Cementation - at that time separate quoted companies which should soon be under the same roof.

The second advantage is that, despite the differences between Davy and John Brown, they are both engineering contractors used to designing and managing projects. Gormly points out that the clients who buy aluminium rolling mills from Davy's metals division have the same kind of basic requirements as chemicals manufacturers requiring John Brown's process plant expertise.

Not only will Trafalgar be able to provide a much greater

range of skills under one roof, but it will also have the financial strength to take on big projects without risking the future of the whole company on a single venture. Davy, even before the Emerald Field fiasco, had suffered a number of mishaps which might have broken the company.

Financial strength also allows a contractor to stand up to large clients if things start to go wrong. To win orders, contractors must agree to deposit "performance bonds" against failure or poor performance. Smaller contractors which can ill afford the risk of a client calling in the bond are in a much weaker bargaining position if the contract starts to go wrong.

In Davy's case, integration with Trafalgar House will focus on three key areas:

• The metals division: the biggest and most successful of Davy's divisions, it was the jewel in the engineering contractor's tarnished crown and the major attraction for Trafalgar House, along with other

potential purchasers such as Mannesmann of Germany.

The division had turnover and operating profits of £771m and £23.5m, respectively, in the year ended March 31, but can simply be "bolted on" to John Brown as a new business. The most important result of the takeover for this designer and contractor of electric arc furnaces, rolling mills and casting equipment will be intangible - the removal of uncertainty caused by Davy's problems elsewhere.

The division has already made the moves necessary to give it a broad international client base, notably last year's takeover of Clecim, the French metals engineering company. But Trafalgar House will need to continue the research which has given Davy world leadership in many technologies connected with producing metal.

In return, Trafalgar House will gain an important entrée into the US steel-mill market. There may be a question-mark over short-term prospects, but US plant is archaic by western

standards and needs major modernisation over the next decade, says Tim Bennett of the Birmingham broker Albert E Sharp.

• The process division: this chemical plant contractor will also be slotted into John Brown, but will require greater effort. There is some overlap, especially in the 800-strong London process operation.

The division lost £5.6m last year on turnover of £464.8m, and has yet to recover from the uncertainty among clients caused by the Gulf war. But its long-term potential is illustrated by the £20m that both John Brown and Spie Batignolles, the French engineering company, was prepared to pay for the division before Trafalgar House made its full bid.

The attraction of the division is proprietary technology ranging from a low-pressure oxo-alcohol process that has been a money-spinner for nearly 20 years to Davy's own version of ICI's low-pressure methanol process. Over recent years John

Brown has also been increasing its technology base via acquisitions, but the Davy takeover represents a quantum leap that rivals will find virtually impossible to emulate.

• Construction and property: It is in this division, which made £5.15m on turnover of £273m last year, that the greatest overlap exists between the two businesses and some rationalisation may be required. Monk, Davy's construction subsidiary, is mainly a regional builder and is strong in Scotland and the north of England. Willett, Monk's nearest equivalent within Trafalgar's construction division, is stronger in the south of England.

Very large projects which are undertaken on a national rather than on a regional scale such as the roadbridge across the River Thames at Maidenhead, east of London (see illustration) are likely to continue to be handled by Cementation, another Trafalgar acquisition. Cementation is also a successful international contractor. Monk, judging by previous experience of Trafalgar acquisitions, will remain a separate business, probably concentrating on its regional strengths.

As for the rest of Davy, the remnants of the offshore division, once the Emerald contract is completed, will become part of Trafalgar's offshore construction side and the much smaller mechanical handling and services divisions may be sold.

Independent observers of the merger say the industrial logic of the merger looks impeccable, and not only because of the complementary nature of John Brown and Davy McKee's expertise.

In a world becoming increasingly full of competent contractors with all-round project management ability but lacking specific technological skills, analysts say the UK's dominant player will be able to offer something different through a combination of technology and financial muscle.

Trafalgar says it will encourage Davy to continue with its research and development, based at Stockton, and in the long term that will be a key element in the success of the deal.

There is, after all, a lot riding on it, even without the Emerald Field risk that Trafalgar is shouldering: the conglomerate's centre of gravity will shift towards engineering and construction, which will account for 80 per cent of a £4bn turnover and 50 per cent of net profits.

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## THE PROPERTY MARKET

# Health service holdings put under the spotlight

By Vanessa Houlder

The government's wide-ranging reforms of the National Health Service have lifted the vast NHS property holdings out of the shadows and into the public arena.

As controversy over the changes to the health service deepened, Mr Robin Cook, the shadow health secretary, demanded to know in March if the NHS was "safe in the hands of estate agents". He pointed out that property development represented the largest business interest for self-governing hospitals, which are free to sell land they consider surplus after they opt out of local health authority control. Had the government turned over hospitals to developers and agents to supervise the asset-stripping of surplus land and buildings, Mr Cook asked.

These concerns are shrugged off by Mr John Locke, chief executive of the NHS Estates, a government agency which advises NHS management and health authorities, and Mr Trevor Whiteley, an adviser on policy towards the estates.

The "asset-stripping" charge cuts little ice with Mr Locke. He says

that a more commercial approach to property, including the sale of surplus property, will improve the efficiency of the service as a whole. "Our resources are money, manpower and property. In the past we have just focused on money and manpower," he said.

The number of property people on the boards of the trusts is just 19 out of several hundred, says Mr Whiteley. He thinks their relatively high prevalence was unintended, even though it has brought useful expertise to the hospitals. "It is an accident, a happy accident," he says.

Whatever the desirability of the overall health service reforms, it is hard to argue against the case for a more rigorous focus on the NHS's property. The estate is unwieldy and partly outdated. It has 1,700 hospitals as well as scores of clinics, ambulance stations, offices, stores and workshops.

Although a large hospital rebuilding programme started in the 1980s, the bulk of the estate was inherited from local authorities and voluntary societies in 1948. It includes

nearly 800 listed buildings, more than 100 former workhouses and nearly 50 chapels and churches.

One measure of the old-fashioned nature of the estate is that it would cost £70bn to replace it in every detail, down to the last gargoyles. By contrast, its value for its existing use is estimated at £20bn, and for alternative use at £18bn.

Though the NHS is hampered by the nature of some of the property it has inherited, it could have managed its affairs better. The main problems relate to maintenance and allocation of resources.

In a critical report in March, the Audit Commission said that health authorities had to spend at least £1bn to bring their hospitals up to modern standards. It found management was of a poor standard, with high levels of absenteeism and too much attention given to low-priority tasks.

Many hospitals do not even meet statutory and safety requirements for waste incineration and fire precautions. These shortcomings could leave them open to legal action now that the health authorities no longer have crown immunity.

The NHS has also been criticised for the way it allocates its resources. As a result it has been easier for a hospital to build a new wing than to maintain an existing one. The easiest way for a hospital to get a new lift or X-ray machine was to allow existing equipment to deteriorate.

The NHS has been trying to improve the way it handles its property for several years. The reforms to the NHS system have provided an opportunity for more sweeping changes to its property management. Efforts are being focused on:

● **Surplus property.** In 1983, a working party issued a report on under-used property, which recommended that health authorities should systematically rationalise their holdings. This has led to the disposal of several hundred acres of NHS land each year. This process - together with the controversial closure of mental hospitals as part of the community care programme - could mean that a quarter of the estates become surplus in the next 10 years. Surplus property is usually sold to be redeveloped for houses or shops.

● **Improving maintenance.** The target is to reduce the amount of property that is unacceptable or needs to have cash spent on it from 40 per cent to 30 per cent.

● **The devolution of functions from region to district and individual units.** Regional health authorities will oversee strategy on property matters but individual hospitals will have to appoint their own facilities managers.

● **Capital charge.** All hospitals will have to earn a return on capital of 8 per cent, as well as covering depreciation and the cost of maintenance. "The effect will concentrate their

minds on what they need to do the job properly," says Mr Locke.

Not all these changes are going smoothly. Even though sales of surplus land are expected to reach £200m this year, Mr Locke says that "land disposal is extremely difficult at the moment. In many cases, the nature and location of the property is not best suited to disposals".

The NHS is also handicapped in its ability to profit from developing its surplus land by the Department of Health's disapproval of excessive risks. At a recent seminar held by Edward Erdman, a firm of chartered surveyors, the question of how to contain risk while making certain of gaining the greatest value was seen as one of the biggest difficulties for authorities with surplus property.

Devolving responsibility from regions to hospitals is also causing uncertainty. It is not clear how rapidly or enthusiastically regional health authorities will shed labour and hospitals appoint facilities managers. "There is no model," admits Mr Locke. "It sounds chaotic. It is not as chaotic as it sounds."

Even NHS Estates itself does not appear entirely confident about those in the service who take decisions on property, judging by its efforts to raise awareness of estate issues. For instance, an introductory booklet called "A strategy for a healthier estate", seems pitched at an absurdly elementary level.

Finding its customers is not the



John Locke of NHS Estates: more commercial approach

only challenge for the 127 staff of the NHS Estates, which include architects, engineers and surveyors to provide advice on hospital design and selling spare property.

Until April, when it was called the NHS Estates Directorate, it had a secure customer base. This is gradually being phased out and it is seeking business from the private sector. In four years it will have to sink or swim. On top of that, it is moving to Leeds next year, which

may result in the departure of nearly two-thirds of its staff.

These changes to NHS Estates will have to be assimilated at the same time as the general reforms to the service, which, it seems clear, were devised without much immediate thought to the implications for property. In long run, they should improve the management of the estate, but strain will be felt before the reforms have worked their way fully through the system.

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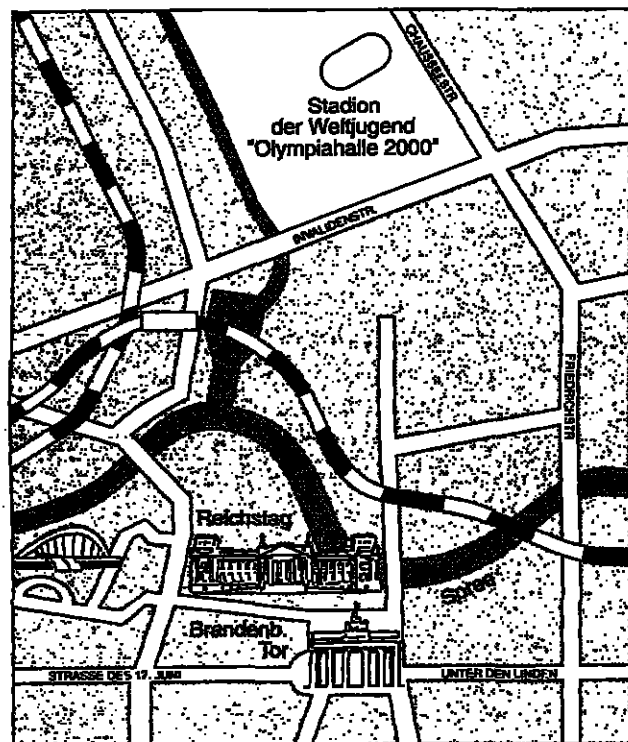
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## PRIVATISATION IN GREECE

INVITATION FOR PROPOSALS FOR THE  
ACQUISITION OF ALPHA S.A.I.

Within the framework of the Greek Government's privatisation policy, the Hellenic Industrial Development Bank S.A. ("ETBA") intends to sell its shareholding (approximately 83.3 per cent) in ALPHA S.A.I. ("ALPHA" or "the Company"). La Compagnie Financière Edmond de Rothschild Banque ("L.C.F.E.D.R.") has been retained by ETBA as its exclusive advisor for the sale.

## THE COMPANY

Alpha has two separate activities, namely the production of electronic fuses for military applications and the design and development of computer software systems. Alpha's main product line for fuses is a range of electronic time, time-setting and proximity fuses for artillery ammunition. The Company is the exclusive supplier for the Greek army. Alpha's Information Systems Division develops tailor-made software solutions and turn-key packages, for example for the defence industry and for management information and for hospital information systems. In this area the Company is well-positioned to benefit from the major projects envisaged in the near future for the various government Ministries. In addition, Alpha participates in a number of research driven projects. The Company has also developed a digital PBX system. The Company's headquarters are located in the commercial centre of Athens, in a building of 3,170 square metres: the Company's operations could be relocated without adversely affecting the business.

## FINANCIAL HIGHLIGHTS

(GRD in millions, USD in thousands)

	1989		1990	
	GRD	USD	GRD	USD
Sales	532	3,276	215	1,357
Gross Profit (loss)	246	1,515	57	360
Total Assets	2,364	14,982	2,616	16,596

## PRIVATISATION PROCEDURE

The following procedure and timetable is being adopted for the privatisation:

- Initially, interested investors could request a Confidential Information Memorandum on the Company from L.C.F.E.D.R. This will be released only to parties acting as principals, and will be subject to a confidentiality agreement.
- Visits to the Company will be arranged for potential investors.
- Potential investors are required to submit an acquisition proposal to L.C.F.E.D.R., to arrive no later than 5 p.m. (17:00) on Monday, August 19th, 1991. Proposals should specify where there is a preferential interest in one of the Company's two activities and state clearly whether the Company's premises are included. Proposals will be evaluated by ETBA and L.C.F.E.D.R.

ETBA reserves the right to invite investors to submit improved offers, to reject all offers submitted, or to modify the acquisition procedure, should this be of interest to ETBA or the Company.

For the Information Memorandum, as well as further information on the proposed sale procedure and the timetable, interested investors should contact:

La Compagnie Financière Edmond de Rothschild Banque  
47, Rue du Faubourg Saint-Honore, 75008 Paris, FRANCE

tel: (331) 40 17 23 77  
fax: (331) 40 17 23 99

Attn: Daniela de Prado, Executive Director, or Jose Velasco.

This announcement was financed by 70% through EEC funds.

## LEGAL NOTICES

CERTIFICATE OF REGISTRATION  
OF ORDER OF COURT AND MINUTE  
ON  
REDUCTION OF SHARE CAPITAL  
AND CANCELLATION OF  
SHARE PREMIUM ACCOUNT

Whereas ESSO EASTERN TRANSPORTATION COMPANY LIMITED  
also known as ESSO EASTERN TRANSPORTATION COMPANY LIMITED  
having by Special Resolution reduced its share capital and cancelled its share premium account as confirmed by an Order of the High Court of Justice, Chancery Division

Dated the 20th May 1991

Now therefore I hereby certify that the said Order and a Minute approved by the Court were registered pursuant to section 130 of the Companies Act 1985 on the 23rd June 1991

Given under my hand at Cardiff the 24th June 1991

No. 480189

M A JELLMAN

An Authorised Officer

## ART GALLERIES

THE LEVINE GALLERY, 30 Bruton Street, London W1, 021-485-2101, 19 and 20th Century Works on View, 17th June - 19th July 1991, Mon-Fri, 10am-6pm.

VERNER SMILL, 4 Ryder Street S.W.1, 071 585 1705 OLD MASTER PAINTINGS until July 10th Mon-Fri 10-4.30

THE INSURANCE COMPANIES ACT 1992  
CITY OF WESTMINSTER INSURANCE  
COMPANY LIMITED ("CWI")

NOTICE IS HEREBY GIVEN that an application was on 1st July 1991 presented to the Secretary of State for Trade and Industry by CWI for the approval of the Secretary of State pursuant to Section 91 of the Insurance Companies Act 1982 to a proposed transfer to NEM Insurance Company Limited ("NEMIC") (in the process of changing its name to AGF Insurance Limited) of all CWI's rights and obligations under policies of insurance and reinsurance written by CWI in the course of the insurance business carried on by CWI in the United Kingdom before 1st July 1991, including provisions to secure the continuation of or against NEMIC of any legal proceedings by or against CWI which relate to those rights or obligations. The policies affected by the application comprise all policies written by CWI in the course of carrying on insurance business in the United Kingdom before 1st July 1991.

A copy of a Statement setting out particulars of the proposed transfer and of a draft of the proposed instrument of transfer will be open for inspection at 41 Bishop Lane, London EC2R 8EL during normal business hours on any day (other than a Saturday or Sunday or public holiday) on or before 4th August 1991.

Written representations concerning the transfer may be sent to the Secretary of State for Trade and Industry at the Department of Trade and Industry, Insurance Division, 10-16 Victoria Street, London SW1H 0RL before 3rd September 1991. The Secretary of State will not determine the application before considering any representations made to him before that day.

City of Westminster Insurance Company Limited  
1st July 1991

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## PRIVATISATION IN GREECE

INVITATION FOR PROPOSALS FOR THE  
ACQUISITION OF THRAKI S.A.

Within the framework of the Greek Government's privatisation policy, the Hellenic Industrial Development Bank S.A. ("ETBA") intends to sell its shareholding (approximately 94.5 per cent) in THRAKI S.A. ("THRAKI" or "the Company"). La Compagnie Financière Edmond de Rothschild Banque ("L.C.F.E.D.R.") has been retained by ETBA as its exclusive advisor for the sale.

## THE COMPANY

THRAKI, founded in 1972, and headquartered in Athens, is one of the leading Greek producers of pork sausages and other meat products. The Company has meat processing facilities at Ferres and Konotini in North Greece, that at Ferres is a fully integrated plant with substantial animal food and pig breeding installations.

## FINANCIAL HIGHLIGHTS

(GRD in millions, USD thousands)

	18 months ended 30.6.89		12 months ended 30.6.90	
	GRD	USD	GRD	USD
Sales	3,616	24,313	2,901	18,050
Gross Profit	370	2,485	399	2,481
Total Assets	3,237	19,231	3,254	19,920

## PRIVATISATION PROCEDURE

The following procedure and timetable is being adopted for the privatisation:

- Initially, interested investors could request a Confidential Information Memorandum on the Company from L.C.F.E.D.R. This will be released only to parties acting as principals, and will be subject to a confidentiality agreement.
- Visits to the Company's sites will be arranged to take place between 17th July - 2nd August, 1991 for potential investors wishing to conduct a technical appraisal.
- Potential investors are required to submit an acquisition proposal to L.C.F.E.D.R., to arrive no later than 5 p.m. (17:00) on Monday, August 19th, 1991. Proposals will be evaluated by ETBA and L.C.F.E.D.R.

ETBA reserves the right to invite investors to submit improved offers, to reject all offers submitted, or to modify the acquisition procedure, should this be of interest to ETBA or the Company.

For the Information Memorandum, as well as further information on the proposed sale procedure and the timetable, interested investors should contact:

La Compagnie Financière Edmond de Rothschild Banque

47, Rue du Faubourg Saint-Honore, 75008 Paris, FRANCE

tel: (331) 40 17 23 77

fax: (331) 40 17 23 99

Attn: Daniela de Prado, Executive Director, or David Lloyd.

This announcement was financed by 70% through EEC funds.

## LEGAL NOTICES

ENERGY  
INTERNATIONAL N.V.  
(Incorporated with Limited Liability in  
the Netherlands Antilles)

Shareholders in the Fund are invited to attend the Annual General Meeting of shareholders to be held on Wednesday, 31st July, 1991 at 10.00 a.m. at the registered office of the Fund at Pictorial 15 Willemstad, Curaçao, Netherlands Antilles.

The items on the agenda are:-

- Approval of the Report of the Board of Management on the Fund's affairs for the year from 1st April, 1990 to 31st March 1991.
- Approval of the balance sheet as at 31st March, 1991 and of the statement of operations for the year ended 31st March, 1991.
- Resolution of the actions of the Board of Management for the year ended 31st March, 1991.
- Approval of payment of such dividend for the year ended 31st March, 1991 as may be advised by the Auditors as necessary to obtain United Kingdom distributor status for the Fund.
- Election of the Members of the Board of Management.

In order to attend the Meeting in person or by proxy and to have their votes registered at the Meeting, holders of shares must deposit their share certificates (or a deposit receipt for the share certificate) together with their names, addresses and nationalities at the registered office of the Fund not later than 24th July, 1991.

30th July, 1991  
By order of the Board of Management

THE INSURANCE COMPANIES ACT 1992  
AGF LONDON LIMITED ("AGF")

NOTICE IS HEREBY GIVEN that an application was on 1st July 1991 presented to the Secretary of State for Trade and Industry by AGF for the approval of the Secretary of State pursuant to Section 91 of the Insurance Companies Act 1982 to a proposed transfer to NEM Insurance Company Limited ("NEMIC") (in the process of changing its name to AGF Insurance Limited) of all AGF's rights and obligations under policies of insurance and reinsurance written by AGF in the course of the insurance business carried on by AGF in the United Kingdom before 1st July 1991, including provisions to secure the continuation of or against NEMIC of any legal proceedings by or against AGF which relate to those rights or obligations. The policies affected by the application comprise all policies written by AGF in the course of carrying on insurance business in the United Kingdom before 1st July 1991.

A copy of a Statement setting out particulars of the proposed transfer and of a draft of the proposed instrument of transfer will be open for inspection at 41 Bishop Lane, London EC2R 8EL during normal business hours on any day (other than a Saturday or Sunday or public holiday) on or before 4th August 1991.

Written representations concerning the transfer may be sent to the Secretary of State for Trade and Industry at the Department of Trade and Industry, Insurance Division, 10-16 Victoria Street, London SW1H 0RL before 3rd September 1991. The Secretary of State will not determine the application before considering any representations made to him before that day.

AGF London Limited

1st July 1991

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## TECHNOLOGY

# Human touch on computer models

Peter Marsh talks to economic forecasters whose predictions rely on carefully enhanced raw data

Sales of kitchen fittings over the past few months have been disappointing, much to the chagrin of Ian Arnold, finance director at MFI, a UK furniture supplier.

Valerie Burton, group economist at Base, the drinks and leisure company, has seen little pick-up in the demand for beer, while Jennifer Mitchell, economics manager at the Rover car group, has yet to detect much sign of life in the vehicles market.

These three people are part of an unusual network of economic forecasters which combines the predictive power of a computer model of the UK economy with the experience of specialists from industry and commerce.

The forecasts are by the Item club, whose latest projections on when the year-long UK recession will end are being published today.

Like many other groups attempting to forecast economic activity, Item bases its predictions on a computerised economic model. This is a set of software which links by equations hundreds of economic variables - anything from tax changes to inflation - according to how these factors have influenced each other in the past.

Such models can manipulate within seconds large volumes of data related to the functioning of an economy. They can also be used to generate a range of answers to "what if" questions related to how economic activity might alter should outside factors such as exchange rates change.

Nearly all forecasts rely on information beyond that which a model can provide. The economists in charge of the models normally gain this information from a number of sources, and in what can be a fairly haphazard fashion.

Obtaining outside views to add to the output from the model is vital, economists say, if inaccuracies are to be minimised. "You can have a jolly

good model, but you will produce a bum forecast by making incorrect judgments and policy assumptions," says Geoffrey Dicks, chief economic forecaster at London Business School.

Where Item differs from most other forecasting groups - including the Treasury, which issues its own projections twice a year, and uses the same computer model as Item - is in its formalised and highly rigorous use of experts from commerce and industry to add their own judgments to the raw computer data.

Item thinks its approach provides the broadest possible way to feel the pulse of the UK economy. It reckons this way

**'You can have a jolly good model, but you will produce a bum forecast by making incorrect judgments and policy assumptions.'**

of working could lead to improvements on the generally poor record of forecasters over the past few years (see panel and chart).

Left to its own devices, the Item model would have predicted a modest recovery in UK gross domestic product (total output) and consumer spending later this year. Consumer spending accounts for two-thirds of output and is a big influence on other important variables such as inflation and the trade deficit.

However, the input from the specialists among the 18 members of the Item club - including Arnold, Burton and Mitchell - convinced the group to modify its forecasts to give a gloomier view of the future. Besides the companies for which these three work, other Item members include Northern Rock and Halifax building societies, the Civil Aviation

Authority (CAA) and Nomura, the Japanese stockbroker.

Although government economists a few months ago thought a modest revival would occur around the summer, the Item view is that this will be postponed until the end of 1991. "Although the computer model by itself predicted a sharper upturn, due to the effects of cheaper credit arising from lower UK interest rates, the experiences of our members are showing that this may not be the correct view," says Brian Pearce, chief economist at the London-based Item.

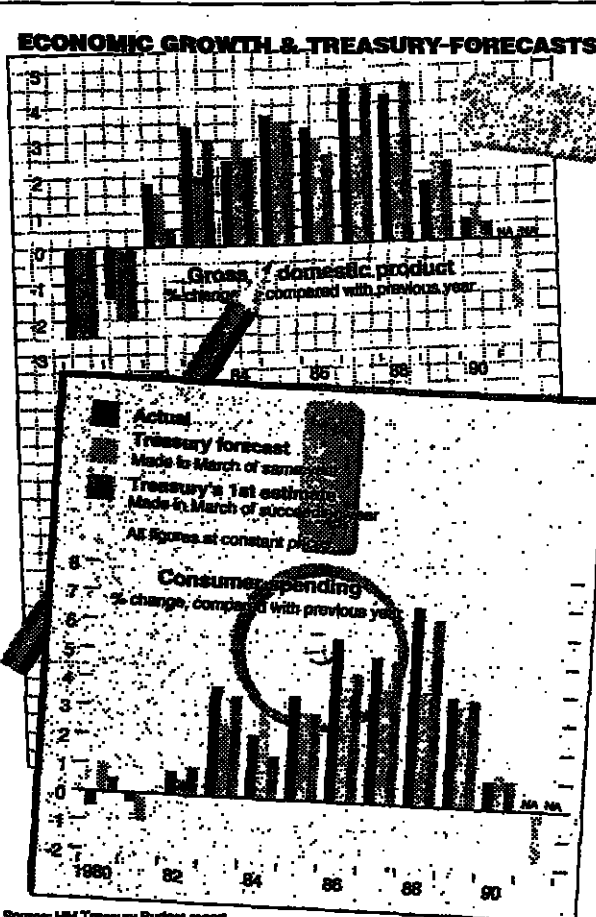
Pearce acknowledges that Item, which was set up in its current form three and a half years ago, is not immune from the problems which affect all UK economic forecasters. However, he says that Item was among the first group of economists to spot (around the autumn of last year) that the recession would be so deep.

A limited company, Item is owned jointly by five groups - Baring Brothers, Schroders, Morgan Guarantees, Oxford Economic Forecasting and Crown Agents. All of the shareholders except Oxford are also club members.

Under Item's procedures, Pearce runs off forecasting data from his computer model and presents it to members, who then comment on specific parts of the predictions. Pearce then revises these, before bringing the new data to a second gathering (normally a week later) after which the final projections are published.

"Brian is a good defender of the model," says Marc Hendricks, managing director at Item, who is also Baring's chief economist. "He ensures the correct degree of rigour and makes sure the comments are properly thought out and not just anecdotal."

David Bourne, an economist at the CAA, says: "We all acknowledge that the numbers from forecasts will be flawed. But this is the most intelligent way of looking ahead that I can think of."



## Why forecasts fail

FEW economists, including those at the Treasury, foresaw either the extent of the economic overheating which affected Britain between 1986 and 1988 or the seriousness of the recession which followed.

The accompanying chart shows the poor record of the Treasury in forecasting two key variables - gross domestic product and consumer spending - during the past decade.

There are several reasons for the broad failures of UK economic forecasters in recent years:

● **Inaccurate economic statistics.** The chart illustrates how poor-quality data has often led to the Treasury's first estimate of growth in a specific year to be substantially different from the actual, revised number. That has given forecasters misleading impressions about activity at key periods, making their

job even more difficult.

● **Flaws in models.** Many of the leading economic models failed to take into account factors such as financial deregulation in the early 1980s, which increased consumer credit and consumption, triggering unexpectedly high inflation.

● **Poor judgments.** Economists have been far from adept at "reading" the pattern of events in the real world and adding their own intuitive judgments to the raw data from forecasts. A case in point is the surge in house prices in the UK in the mid 1980s, which few economists estimated would have such a large effect in increasing overall inflation.

● **Difficulties related to people's behavior.** One view is that predicting the pattern of events in economics is all but impossible, due to the intrinsic problems in forecasting how millions of people will react to external change.



## WORTH WATCHING

### An antidote for computer viruses

THE best way to fight software viruses is to prevent infection. A new package to ensure this form of safe computing has been launched by SAS International, of Amersham, writes Andrew Jack.

VirusGuard, part of Version 5.0 of the Anti-Virus Toolkit, continuously monitors the computer and issues audio and visual warnings if anyone tries to operate, copy or read an infected file.

The latest version of the toolkit also includes FindVirus, which identifies and repairs damage caused by some 670 computer viruses; and CheckVirus, which identifies new ones by looking for the changes in the length and structure of existing files.

The basic package costs £55, or £59 including four quarterly upgrades with anti-viruses as they are recognised.

### Prescription for medical software

HEALTH service computing in the UK requires rehabilitation following the collapse of two "tree" schemes, under which Vamp and AAH Medical supplied computers to general practices in exchange for the right to sell their data to the pharmaceutical industry, writes Clive Cockson.

Update Computers, an established medical software company, hopes to win disillusioned Vamp and AAH Medical doctors over to its new Update 2000 system launched this week.

Update 2000 is claimed to be the first "second generation" system for managing GP information - both medical and financial. It uses industry standards, including Informix 4GL relational database, Xenix operating system

and Easel graphical user interface. Update has also developed communications software that enables family doctors to exchange data electronically with local health authorities and hospitals.

### Gas plasma has its screen debut

FOR THOSE who need to read computer screens from unusual angles and demand a quick response when they press keys, comes a new application of a recent technology. Toshiba's "DynaBook" is the first notebook computer to use a gas plasma display.

Gas plasma cells on the screen emit orange light when a voltage is applied to them, giving a quicker response, wider viewing angles and contrast far greater than with conventional liquid crystal displays.

The technology is being adopted in other sizes of computer, but the higher cost has prevented its use on notebooks until now.

However, customised integrated circuits and a thinner display means that the new model, which sells for £435,000 (£2,000), is only 10 per cent more expensive than its LCD equivalent, with a similar battery life.

● The original developer of the portable computer has added to the current demand for backlit screens. Grid Computer Systems' new GridPad portable - operated with a pen rather than a keypad - uses a blue transmissive display useful for people working in conditions of low light.

The backlighting halves the eight- to 10-hour battery life, however. The basic model costs £1,395, or £2,495 with a 20 Mbyte hard disk.

### Meter readers at your service

FED UP with having to wait around for the electricity man to come and read your meter? GEC Meters, of Stone, Staffordshire, has developed a new system to pay bills automatically using the mains supply, writes Ben Watson.

The communications system, known as mains signalling, superimposes a high-frequency signal on the normal mains supply which carries credit information between consumer and supplier. A pilot scheme is running in Newcastle for 20 customers

who use coin-operated meters. Each pays credit into an account at the local electricity branch which is transferred, via the mains supply, to the home. This credit, along with any message, is displayed on the meter. GEC Meters hopes mains signalling can eventually be used to read every customer's meter and avoid the need for door-to-door visits.

### Modern language in the laboratory

LANGUAGE laboratories, despite their somewhat drab reputation, could become easier to use with the creation of a computerised audio system, writes Laura Blair.

The system, made by Sony, incorporates a touch-sensitive screen and interactive software with digital audio cassette players.

On the teacher's screen the students are represented by icons. Simple touch commands enable the teacher to arrange the students to work individually or in groups, to follow a common lesson or to separate drills and monitor their progress. The Sony language lab is already in use in Japan and the US. The first UK users include Eton College and London's King's College.

### Freedom for the computer mouse

A WIRELESS mouse, which allows presenters of video projection systems to stray from their seats could prove useful to all computer users, writes Ben Watson.

The "AirMouse" wireless control system, designed by Selectech, of Laguna Beach, California, incorporates a base unit, mounted on top of the video screen, which emits an infra-red beam that is picked up by the mouse.

The beam allows the orientation of the mouse to be converted into screen co-ordinates, and this information moves the cursor on the screen accordingly. Selectech believes the AirMouse, which costs £400, has applications beyond business, to controlling video and televisions in the home.

Continued: SAS International: UK, 0442 57777; Update Computers: UK, 071 580 5121; Toshiba: Japan, 3 3457 2104; Grid Computer: UK, 081 897 6565; GEC Meters: UK, 0525 512111; Sony: Japan, 3 3448 2111; UK, 0255 483605; Selectech: US, 714 464 1400.

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For further particulars please contact Brian Callaghan or Ralph O'Beirne at Chantrey Vellacott, 10-12 Russell Square, London, WC1B 5LF  
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Fax: 071 436 8884

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## ARTS

## Starbrites

TRICYCLE THEATRE, KILBURN

Having admired the Market Theatre Company in Johannesburg during the years of apartheid, it is a pleasure to see it in London now that the old system is on the way out. *Starbrites* is a song of praise to liberation and to the feeling of relief that set in with the release of Nelson Mandela.

I must admit that it is not entirely to my taste, since it relies heavily on the use of puppets, which is an art form that does not attract me, and I have never been wild about African singing and dancing. If you do not share those prejudices, however, clearly there is a lot to enjoy.

The story line is simple. A young guitarist returns to Soweto to play music again with his uncle only to find that the uncle has given up the hand for the bottle. To pay for the drink, the uncle sells "soft goods" (women's underwear from China) in the streets. It is the release of Mandela, never explicitly announced, that changes the mood.

At the beginning the music is haunting and sad, played by the nephew alone. It becomes more lively and eventually joyous as the realisation spreads that Mandela is free and that the exiles are coming home. The uncle starts playing again and the *Starbrites* band is reformed. The musical transition, matched by some subtle changes in the lighting, is cleverly done. Some people were whistling and shouting with pleasure at the end.

There are only two actors: Fats (and he is very fat indeed) Dibeco as the uncle, and Arthur Molepo as the nephew. Of their sheer professionalism there can be no doubt: they play together very well. In a splendid piece of fantasy, they react to the liberation by deciding they want to dress like Americans.

The rest are puppets and the best of the puppets are not the life-size figures, but the cats. These are furry little things, one of them bright red. Sometimes they want to be fed. When they are thrown a bone, they fight and the fur really

does fly. Sometimes they relax, as only cats can, and listen to the music. If you like puppets, you will love these and also perhaps a rather fierce albatross that appears only once. There is, too, some skilful use of small puppet figures at the windows of the African houses and in the streets.

Yet for the most part I found the puppeteering overdone. No doubt the use of the life size puppets to portray broken spirits, but the symbolism is a bit heavy. There may be further symbolism in selling Chinese lingerie: if so, that episode is not convincing. Possibly one missed some jokes, though not the one calling a pair of red and white frilly pants Manchester United.

Still, mine may be a minority view. The production, directed by Barney Simon, is part of the London International Festival of Theatre and the Market Company is a most welcome visitor.

Malcolm Rutherford

## Witty jewels of allusion

Susan Moore reviews an unusual exhibition at Goldsmiths' Hall

The seventh angel of the Apocalypse announcing the End of Time gazes serenely out of the darkness to greet us. From one hand, webbed by the swaths of drapery that enfold his entire torso, springs an arc of iridescent rainbow, its tones tingling his wings with prismatic colour. His pale, haunting face is framed by a mane of gold hair, his chest an opalescent green. Gilding emblazons a strong brow and beaming lips. This extraordinary, camp creation is a jewel, a necklace pendant. It is also our introduction to the unexpected but strangely familiar terrain of the mind of Kevin Coates.

To describe Coates as a jeweller or goldsmith seems hopelessly inadequate, not least because he is also professional musician, mathematician and musical instrument maker. As a jeweller, he seems to have leapt across 400 years and out of one of the great Mannerist courts of Europe, stopping en route to pay homage to Alfred Gilbert of Eros fame. Technically, his sumptuous and exquisitely crafted confections that show such sensitivity to unusual materials, seem to belong to the world of the *Wunderkammer*. In terms of content, it is far more ambitious.

Coates is unusual in combining technical virtuosity, invention and wit with the aspirations of a poet. A retrospective at the Goldsmiths' Hall (Foster Lane, EC2, until July 19) celebrates 17 years of his work. It is evidence beyond doubt that, whether you like Coates's work or not, there is nothing else like it.

This is a jeweller who employs the language of allusion and metaphor, and rarely is meaning explicit. His resonant images are drawn from mythology, folklore and ancient civilisations, what Freud called the archaic remnants of the collective unconscious. We find unicorns, mermaids, jackdaws and crouching frogs, gryphons, Greek inscriptions, underworld spirits and a range of deities and devils who journey between the celestial and the terrestrial. These "archaic remnants" are what gives Coates's work its potency. His eclecticism and taste for allusion made him a Post Modernist before it had a name.

Out of the exhibition's appropriately Stygian gloom glow a surprisingly diversity of objects. Wit is apparent in the exhibits as well as in their display. For a phillatelist, for instance, he made the Angling Cat magnifying glass in which a stalking silver cat in its handle crouches beside a round glass pool and dips into its still waters to net a fish. Cufflinks relating to the rise and fall of Icarus hang beneath a Sunburst pin.

Most of Coates's work has the scale and the intensity of the miniature. Despite its size, he succeeds in arresting our attention by exploiting the contrasts of opposites, whether colour, subject or material. The exhibition also shows him at home on a larger scale, creating table centres, trophies and ceremonial cups, each endowed with a significance appropriate to its owner or location.

A favourite device is the "Coates suspension". In the polychrome loving cup commissioned for Lichfield Cathedral, for example, the only thing stopping the cup from floating away is a pair of angels holding it down. Similarly, the Amity Cup made for the Goldsmiths' Company is supported solely by the tails of the Goldsmiths' leopard and the Fishmongers' lute. In the great cat's paw is a baroque pearl that is the lute's gift of friendship and co-operation.

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'Angel at the End of Time': necklace by Kevin Coates

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Fats Dibeco with Betty

## BOOK REVIEW

## From Handel to Janáček

Between them, the bright blue dust cover with a jolly print of a Viennese performance of an early version of *Fidelio* and the binding in Oxford's most dignified dark blue tell something about the contents of this book. Winton Dean is one of our leading writers on music. His scholarship, wide and deep, is conveyed with precision in clear, trenchant English refreshingly free from cloudiness or rhetoric. Great learning is lightly worn, and made excellently readable.

The 30 essays here collected cover the same number of years. In origin they range from major contributions to Festchriften (tributes from various hands) in honour of eminent musical figures and papers read to the Royal Musical Association to short pieces (some very short) for reviews or periodicals such as *The Listener*. Subjects range from Handel (on whom Dean is a renowned authority) through Gluck, Beethoven, Donizetti, Verdi, Berlioz, Bizet (another of his special interests) to Janáček.

Those who know and value Dean's work will need no prompting. There is also plenty for non-specialist opera goers

with the sort of enthusiasm and curiosity that go beyond queening for Pavarotti. Few readers who have heard any 18th century opera could fail to profit from the brief but masterly pages on Gluck's ambiguous position as reformer or be entertained by the note on Cimarosa's *Il matrimonio segreto*. Many who think they know *Les Troyens* will understand the work and its composer better after reading Dean's essay on that opera.

It is worth while tackling the longer essays, forbidding those some of the titles may appear. "Music under the French Revolution", for one, is full of interesting information about a period often supposed to be musically blank. Light is thrown elsewhere on the skilled detective work musicologists do, on why it is important for example for students of Handel to know, in a time when printed scores were not widely available, exactly who Handel's copyists were at a given date.

Germany, featuring the work of artists held up for public mockery in 1937, who later won recognition as masters of their realm. This is a widely acclaimed exhibition originally mounted by the Los Angeles County Museum. Ends Sep 8. Also The Gold of Africa: Jewellery and Ornaments from Ghana, Ivory Coast, Mali and Senegal. Ends Aug 25. Also 18th and 19th century Staffordshire creamware by potters such as Wedgwood, Asbury and others, from the collection of Harry Root. Ends Oct 27.

DRESDEN Zwinger Exhibition of rare Meissen porcelain dating from early 18th century, plus a selection of 18th and 19th century coffee-house drawings from the Eduscho collection. Ends Oct 6. Closed Mon

EDINBURGH Scottish National Gallery of Modern Art E.W. May: paintings and drawings 1928-66. A rare British showing of the intense, colourful figures of Ernst Wilhelm Nay, a central figure in the development of abstract art in postwar Germany. Ends July 21. Daily

WALTONCE Casa Buonarroti Artemisia Gentileschi (1597-1653), follower of Caravaggio and possibly the most famous woman artist of all time. The exhibition includes 30 paintings from Italian and foreign museums, together with several masterpieces by her father Orazio. Ends Nov 4. Closed Tues

FRANKFURT Schlus Kunststalle From Expressionism to the Resistance: Art in Germany 1909-1936. The Marvin and Janet Fishman

collection traces the development of Expressionism and the reaction against it in the Neue Sachlichkeit. Ends Aug 18. Also Marc Chagall: the Russian years (1906-22), with 250 oil, watercolour, drawing and sketches. Ends Sep 8. Daily

JÄDICHSches Museum Friedl Dicker Brändels (1888-1944), Jewish artist killed in Nazi concentration camp. Ends July 28. Closed Mon

THE HAGUE Mauritshuis Portraits in Miniature: 250 miniatures from 16th to 20th century selected from the Royal and Stadtholders' collections, some mounted in medallions, bracelets and on tobacco boxes. Ends Aug 18. Daily

LONDON Hayward Gallery Richard Long (b1945): Walking in Circles, a selection of sculptures, mud works and photographs inspired by walks in landscapes as varied as Dartmoor, the Himalayas and the Sahara. Ends Aug 11. Daily

National Gallery Guernico in Britain: an exhibition bringing together 27 paintings from British public and private collections to mark the 40th anniversary of the birth of Giovanni Francesco Barbieri, known as Guernico (1591-1666), one of the finest 17th century Italian artists. Ends July 31. Daily

Royal Academy The Fauve Landscape: Matisse, Derain, Braque and their Circle 1904-1908, with 75 paintings showing how the Fauves used vibrant colour to express their subjective and emotional response to landscape. Ends Sep 1. Also RA Summer exhibition, with work by Vieira da Silva, Jasper Johns, Willem De Kooning, Norman Foster and

many others. Ends Aug 18. Daily

Tate Gallery John Constable: largest-ever survey of the English artist's work. Ends Sep 15. Daily

Worcester Gallery The Cinquecento: more than 50 Italian paintings and old master drawings, including works by Titian, Veronese and Carracci. Ends July 28. Closed Sun

MADRID Museo Nacional Centro de Arte Reina Sofia Joaquín Torres-García: 120 paintings and sculptures tracing the artistic development of the Uruguayan who helped pioneer modernism in Latin America before his death in 1948. Ends Aug 12. Closed Tues

MUNICH Villa Stuck Genuine Fake: the art of copying by Mike Bidlo, with numerous startling examples. Ends Aug 18. Closed Mon

NEW YORK Metropolitan Museum of Art Masterpieces of Impressionism and Post-Impressionism: The Annenberg Collection, including works by Gauguin, Cézanne, Van Gogh, Renoir and Degas. Ends Oct 13. Also The Art of Paul Gauguin: retrospective of one of America's foremost sculptors. Ends Sep 1. Also Sculpture of Indonesia. Ends Aug 18. Closed Mon

Museum of Modern Art Ad Reinhardt (1913-67): the first full-scale retrospective. Ends Sep 2. Also The Gardens and Parks of Roberto Burle Marx, 20th century landscape architect; plus Seven Master Printmakers, showing how Hockney, Rauschenberg and others redefined possibilities for print in the 1960s. Ends Aug 13. Closed

Wed PARIS Centre Georges Pompidou André Breton (1896-1966): wide-ranging exhibition recreating the aesthetic world of one of the leading theorists of Surrealism. Ends Aug 26. Closed Tues

Galerie Daniel Moineau Moise Kisling: retrospective of the Polish-born member of the cosmopolitan Ecole de Paris. Ends July 14. Closed Sun

Galerie Schmitz French Masters of the 19th and 20th centuries: annual exhibition dominated this year by a jewel-coloured Rouault. Ends July 18. Closed Sun

Grand Palais From Corot to the Impressionists: Manet's Dejeuner sur l'Herbe is the highlight of this exhibition in homage to Etienne Moreau-Nelaton, the greatest modern benefactor of the Louvre and other French public collections. Ends July 22. Also

Seurat retrospective. Ends Aug 12. Closed Tues

Louvre Pavillon de Flore Spanish Drawings: Masters of the 16th and 17th centuries, with works from the Louvre and Spanish museums. Ends July 22. Closed Tues

Louvre des Antiquaires Seating power: the historical development of seats as furniture, including a maharajah's throne, gilded Louis XIV armchairs and art nouveau chairs. Ends Aug 16. Closed Mon

Louvre objets d'art department A newly opened room housing the Edmond de Rothschild donation, ranging from Hellenistic goldsmiths' work to Watteau and Fragonard drawings, Sévres porcelain and 18th century French furniture. Closed Tues

Trianon de Bagatelle Impressionism in Romania: in the delightful setting of the Bagatelle park in the Bois de Boulogne, the exhibition shows the influence of French art on four Romanian painters between 1865 and 1920. Ends Sep 8. Daily

Cartes musées available at all metro stations and museums, to avoid queuing at 80 museums including the Louvre, Musée d'Orsay and Versailles

ROME Capitoline museums and Accademia Valentino Valentino: Thirty Years of Magic. Valentino has handed himself the sort of accolade that sits more gracefully on designers already dead, with a show spread over two sites (the profits of which will go to the charity set up by Elizabeth Taylor for AIDS victims). The Capitoline museums (ends July 28, closed Mon) show photographs of Valentino designs, while the Accademia (ends Nov 3, daily) has 300 outfits made between 1980 and 1990 with their original accessories, some surprisingly undated. The intelligent eye of the designer shows in the wealth of sources - William Morris wallpaper, Meissen pottery, Brancino portraits and Tiffany lamps, from which inspiration was drawn for his exquisite designs and lavish embroideries Palazzo Ruspoli The Mark of Genius: 100 old master drawings from mid-15th to late-18th centuries, all of exceptional quality, lent by the Ashmolean Museum in Oxford. Mainly Italian, with five Raphaels including the so-called self-portrait, and several of Michelangelo's studies for the

Sistine Chapel, but also a delightful Boucher and unusual works by Frans Hals, Fragonard and Ingres. Ends July 28. Daily

ROTTERDAM Museum Boymans-van Beuningen Dated pottery: household earthenware and stoneware from around 1800, selected from the Van Beuningen-de Vriesse archaeological collection. Ends Sep 15. Also Jan van der Vaart: 35 years of ceramics, many of which are characterised by an abstract-geometric idiom. Ends Aug 25.

VENICE Fondazione Cini Michelangelo and the Sistine Chapel: photographic and scientific documentation of the restoration, prints by artists inspired by the frescoes and a group of original drawings by Michelangelo. Ends July 28. Closed Mon



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Computing  
in crisis

COMPUTER makers often point out that if car manufacturing had matched their rate of innovation, a Rolls-Royce would cost £1,000 and run on a gallon of fuel. That boast has a hollow ring today, as much of the world's computer industry is threatened by the relentless technological change which once provided its prosperity.

The industry turmoil has been accentuated by slower economic growth, particularly in the US and Europe. However, the real causes run deeper. They stem from structural upheavals provoked by rapid advances which enable ever more powerful microchips to be produced at steadily lower prices. The impact is likely to spread in time to Japanese computer makers, which owe much of their current strength to the buoyancy of their insulated home market.

Availability of cheaper and cleverer chips has led more suppliers to enter the computer market, while product lines have shortened and small machines have displaced large mainframes as the engine of sales growth. The result is a more fiercely competitive and volatile business in which many types of equipment have become commodities. Margins have been further squeezed by an industry-wide move to common standards, which has made it harder for suppliers to differentiate their products.

These trends have exposed traditional computer makers as lumbering giants, weighed down by top-heavy cost structures. Many have responded by shedding staff and by forging alliances to develop and make new products, as International Business Machines has recently done with Siemens in Germany and with the US. But while these measures may yield savings, they do not address the central problem.

## Arrogant belief

The power which proprietary standards once gave suppliers over their customers has induced an arrogant belief that they could confine forever to force-fed largely captive markets with high-price hardware. Not only is that power waning, but there are increasing signs of market saturation. They are particularly apparent

in the US, where huge investments by business in information systems have conspicuously failed to enhance productivity.

If suppliers are to stand any chance of re-kindling sustained growth to compensate for the declining value-added on hardware, they must find ways to help their customers to get more out of their computers. Competitive advantage will no longer be based on the technical performance of equipment but on the ability to build mutually-reinforcing relationships with users and acquire a detailed understanding of their businesses. That requires a radically new approach by an industry which has long lived by the maxim of "stack 'em high and sell 'em fast".

## Driving force

In short, marketing is gaining the upper hand over technology as the driving force of growth, while the industry's fortunes are increasingly determined by the way its products are applied. The implications of this sea-change extend well beyond the suppliers who are seeking to grapple with it. There are also lessons for policymakers, particularly in the European Community, which has given a high priority to maintaining control over "strategic" electronic technologies.

In practice, this has often boiled down to plying uncompetitive European-owned traders with subsidies and trade protection - with little positive effect on their performance. The EC needs to re-think its approach, for two reasons. First because the concept of a self-sufficient indigenous electronics sector is being rendered obsolete in a global industry which is being radically re-structured by take-overs and alliances.

The second reason is that as computers and other types of electronic equipment become increasingly embedded in the economy, the benefits from using them effectively exceed the gains from producing them. That does not mean that Europe should abandon efforts to strengthen its technology base. But the aim should be to enhance the competitiveness of strong user industries, not to shore up weak producers.

China shows  
its clout

THE ARGUMENT over a new airport for Hong Kong has always been at root political. That it should be resolved with a decision by the British prime minister to visit Beijing only serves to underline this, for at stake has been the degree to which China can exert influence over Hong Kong before and after Britain relinquishes control in 1997.

The British government says China's backing for the project represents a victory both for Britain and for Hong Kong. Some will say it demonstrates Mr Major's ability to cut through tangled issues and strike a deal - he had taken a personal interest in the issue, charged the new ambassador to China with sorting it out, and then sent his own adviser to Beijing.

While there may be something in this, the most striking political judgement about the accord is the scale of success it represents for China. Beijing has set a significant precedent for its role in Hong Kong's affairs and furthered its post-Tiananmen Square rehabilitation in the international community.

Under the 1984 Sino-British Joint Declaration, the colony is to become a Special Administrative Region of China when Britain's lease on much of the territory runs out in 1997. Its "high degree of autonomy" for 50 years applies to all matters, except defence and foreign affairs.

The declaration, agreed while China remained on a reformist path, made no provision for intervention by Beijing in issues such as airport-building. But since Tiananmen, China has argued persistently that it allowed for consultations on issues which straddled 1997.

## Beijing's victories

Yesterday's agreement contains a number of victories for Beijing. The Bank of China will appoint a representative on the airport authority board and will play a part in loan syndications. Chinese construction companies will bid for work. There is a low limit on the amount of project finance which can be raised for repayment after 1997 without asking Beijing for permission. China has a guarantee that at

least HK\$25bn will be left in Hong Kong's foreign exchange reserves at the handover.

These terms, however, do contain compromises. Britain had sought no borrowing limit; China had wanted HK\$50bn of reserves and veto power on the authority. But the very fact such an agreement has been struck represents a recognition of a greater role for Beijing in Hong Kong's affairs than Britain envisaged in 1984. In return, the airport will be built, Hong Kong and its business community have argued that without it, business confidence in the colony would drain away, eventually killing its unique entrepôt status.

## Existing mistrust

That consultations with Beijing on the airport should have turned into a cliff-hanging negotiation points up the mistrust which exists between the parties. In the end, the British position represents a respite, while the reality of China's future influence.

In consultations over many other issues which will occur before 1997 - the appointment of judges to a new Final Court of Appeal is one such - Hong Kong and London will struggle to strike the right balance between toughness and realism. The reinforced series of bilateral meetings announced yesterday should help to give early warning of contentious issues. In discussions about them, principled protection of the rights of the people of Hong Kong should continue to be Britain's priority.

Britain's hand is not empty in this poker game. China wishes to continue to advance its status in the international community - recently enhanced by indications that the US will renew its most-favoured nation status, by the Japanese premier's planned trip to Beijing, and now by Mr Major's.

Given improved communication between London, Hong Kong and Beijing, the years between now and 1997 can be profitably used for the benefit of everyone involved. A China which understands in detail the British position and sets it in the context of its overall relations with the west, will be less prone to rash behaviour.

The five years since Mr John Akers became chairman of International Business Machines have been among the most turbulent in the computer company's history. The past five months have been possibly the worst.

In March, IBM reported dismal first-quarter earnings. Wall Street was warned that second-quarter results would also be disappointing. To make matters worse, Mr Akers's purported remarks to a group of IBM managers, that the company's business is "in crisis", have made waves in the press.

Yet even as IBM is assailed by headlines predicting its impending death, it is making uncharacteristically bold moves to boost sales and counter competition. On Wednesday, the company unveiled an unprecedented alliance with Apple Computer to collaborate on personal computer technology. This followed a strategic agreement to sell computer hardware to Wang Laboratories. Yesterday, IBM announced an accord to make the world's most advanced memory chips in collaboration with Siemens of Germany. These tie-ups illustrate the company's determination to find new avenues for growth, its desire to prevent Japanese competitors increasing their dominance in crucial areas of the electronics industry, and its need to spread the huge costs of developing the most advanced technologies.

At the same time as it is aggressively pursuing new opportunities, IBM is also preparing to make wrenching changes in its organisation. Survival is not the least of IBM's concerns. Financial resources ensure that it will continue to operate for decades. What is in question is whether the company can regain its financial momentum by improving

**'In this environment, there are going to be winners and losers. IBM is going to be one of the winners.'**

profit margins, and whether it can reverse its declining share of important segments of the business.

Until the mid-1980s, IBM seemed unassailable. Sales soared and profits reached a record \$11.5bn in 1984. In the mistaken belief that growth would continue unabated, IBM expanded production, hired tens of thousands of workers and projected that revenues would reach \$100bn by 1990.

Instead, growth slowed. IBM responded by repeatedly reorganising, consolidating operations and trimming its workforce through early retirement and by not replacing staff.

Despite these adjustments, IBM still has pockets of corporate "fat" that are adversely affecting productivity and inhibiting its ability to respond to rapid changes in the computer market. Advances in semiconductor technology and the trend towards standardised "open system" software, combined with the recession, are causing what Mr Akers calls a "fundamental structural change" in the industry.

"In this environment, there are going to be winners and losers. IBM is going to be one of the winners, I'm very sure of that," Mr Akers stresses. But IBM's sheer size has meant that it has seemed like a lumbering giant, unlike to respond rapidly to changes in the computer market. Last year it had revenues of \$69bn, more than 374,000 employees, making it one of the world's largest manufacturing companies.

In an effort to overcome the inevitable inertia of such a huge organisation and to emulate smaller, nimbler competitors, IBM is "disaggregating" its business. Mr Akers wants to form independent business units within IBM that will be measured in terms of their individual revenues and profits. This step marks a change in IBM's

IBM is planning wrenching changes to retain its dominant position in the turbulent world computer market, writes Louise Kehoe

Lumbering giant  
starts to stir

structure, where managers will from now on be assessed in terms of the results of their units.

The more we can have individual business independence, the faster on our feet we will be, and the quicker we will come to market, and the more skilled our people will be in that business. We are moving from an environment of generalists, in marketing for example, to an environment of specialists. The more specialised our sales and service force is, the more skilled it will be and the more valuable it will be to our customers."

Getting products to market faster is critical to the effort to boost sales. IBM has been very late in entering both the workstation and laptop personal computer markets - two of the fastest-growing areas. "We must address markets more adroitly than we have historically," Mr Akers acknowledges with characteristic understatement.

The global trend towards focusing on specific market sectors also poses a challenge. While the white-shirted IBM salesman was once an industry model, renowned for his in-depth knowledge of IBM products, today he or she is also required to have a thorough understanding of the customer's business, whether banking, retailing or manufacturing.

Critical to the success of IBM's strategy is improved productivity. Mr Jack Kuehler, IBM president, says: "It is more than just resources, it is more than numbers of people... it is the quality of the workforce. It is about putting your money where the return is greatest. Where you are making long-term investments, are you sure you are right?"

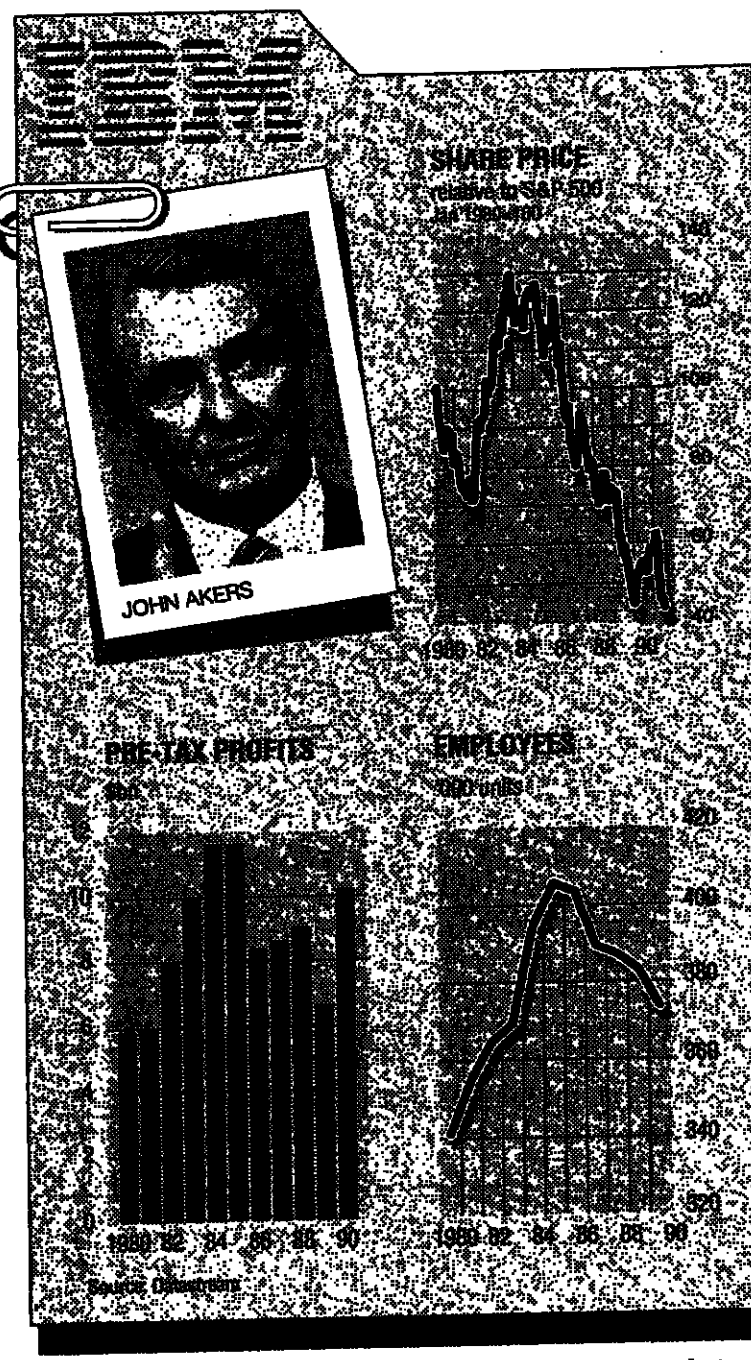
Drastic cost-cutting appears essential if IBM is to boost its profit margins. Although Mr Akers is not tipping his hand, IBM-watchers expect the company to announce plans to axe as many as 25,000 people. IBM is also expected to consolidate operations this summer, and to make a multi-billion-dollar charge against earnings.

Mr David McKinney, former head of IBM's European operations, has been put in charge of "reducing overheads". His brief will include identifying the "core competencies" of the company and at those peripheral operations that can be spun off.

"I'm not prepared to say that we need to do something radical, and if the time were here that it was necessary to do that, I certainly could not announce that through the media," says Mr Akers guardedly.

Inside IBM, what has caused the most alarm is the chairman's calls for improved performance from all employees. He has instructed managers to identify poor performers and encourage them to leave the company. "I think that it is appropriate in difficult times to point out that the competition is fierce and that one needs to respond by working smarter and in some cases working harder," Mr Akers says.

But some employees feel he places part of the blame for the recent disappointing results unfairly on their shoulders. Not so, Mr Akers replies.



"My remarks were meant to be a rallying cry for managers, not commentary on IBMers in general."

He says long-term trends cannot be extrapolated from two quarters of disappointing figures. A strong rebound in earnings next year is forecast by financial observers. They point out that IBM's sluggish sales, and the decline in its market share, are explained by the slowdown in sales before a new product comes on to the market, as well as by the recession. In particular, mainframe sales, which generate more than 60 per cent of IBM's profits, have dropped in anticipation of shipment later this year of its new high-performance Enterprise System 9000 mainframes.

In personal computers, which represent IBM's second-largest product segment, the company's dominant market share is waning. But IBM has plans to boost its personal computer sales by offering cheaper models under the product labels of other companies. In the long term, IBM's alliance with Apple Computer could give its personal computer products a competitive edge. The plan is to form a joint venture company that will develop advanced personal computer software which both IBM and Apple will offer on future products.

IBM's recent agreement with Wang Laboratories is also a trend-setter. This arrangement, under which IBM will supply Wang with computers to resell under its own name, is one of the first big "Original Equipment

Manufacturer" contracts signed by IBM. Such contracts could help IBM to become a manufacturing powerhouse which sells its products through the distribution channels established by former competitors. IBM will sell virtually any part of its technology to other computer companies, says Mr William Bowles, assistant general manager for OEM business. "Nothing is sacred." This represents an about-turn for IBM, which has seldom followed this path. Mr Bowles admits his efforts to build OEM sales encounter varying degrees of enthusiasm in the company.

Being open and ready to respond to change will, however, be a key to success in the 1990s, IBM recognises. "We are really working hard not to be trapped or captured by the rules of the past," says Mr Kuehler.

One of the most difficult rules for IBM to break has been its traditional adherence to proprietary software. While rivals such as Hewlett-Packard, Data General and NCR whose sales have been less severely affected by the downturn have embraced versions of AT&T's Unix as a "standard, open" computer operating system, IBM remains lukewarm.

Unix does not equal open systems, IBM maintains. What customers really want is "interoperability, and portability", or the ability to link different types and brands of computers to share data and applications programs. IBM believes its approach to "open systems" is, therefore, to ensure that its own systems software adheres to industry standards. The company has gone so far as to write software that will run on competitors' computers, so that the computers can be integrated into an IBM network, but that has been a "difficult cultural shift" within IBM, according to Mr Peter Schneider, IBM vice-president, worldwide development.

Resistance to change is, however, diminishing. "The customer has changed, and we must change too," says Mr Walton Burdick, IBM senior vice-president, personnel. The best example is IBM's shift towards "services" such as systems integration and facilities management, driven by customer demand for external support in managing increasingly complex information technology systems.

Ultimately IBM's target is the \$100bn market for computer services that is growing at about twice the pace of hardware sales. To hit the mark it must develop new skills and overcome assumptions that IBM "consultants" will always recommend that their customers buy IBM computers. Established computer services companies, such as Andersen Consulting, are skeptical about IBM's ability to be seen as impartial, but they cannot dismiss the power of the industry giant.

Mounting competition in its stronghold, the corporate data centre, is also forcing IBM to seek new opportunities. While IBM still rules the market for mainframe computers, with a 44 per cent share of the world market, the role of the mainframe is being diminished by the rise of distributed computing, based on networks of desktop and minicomputers. The "death of the mainframe" is, however, exaggerated. "We feel pretty positive about the growth potential of large systems," says Mr Irving Wladawsky-Berger, assistant general manager of IBM's mainframe business.

His confidence will be tested by IBM's only serious group of rivals, the Japanese. "Japanese computer makers are and will remain among the most challenging competitors that IBM faces," says Mr Akers. "The competition is fierce and we must execute perfectly."

IBM is, he acknowledges, at a crossroads. While defending itself against frequent Japanese inroads, the company must continue to find new ways to marry its enormous resources with greater agility if it is to find the right direction in the rapidly changing world computer market of the 1990s.

Cometh  
the hour...

Who is responsible for the about-turn in American policy on Yugoslavia? The answer is Lawrence Eagleburger, the 60-year-old US deputy secretary of state.

A former ambassador to Belgrade, he has accomplished the shift virtually single-handed. No longer is the Bush administration upholding the union at any cost, being now ready to offer Slovenia and Croatia the prospect of recognition provided independence is reached peacefully.

Career diplomat Eagleburger is not one of the confidants surrounding the secretary of state himself, James Baker. While many of the inner circle such as chief spokesmen Margaret Tutwiler are able tacticians, their grasp of history is questionable. Baker's recent speech on Yugoslavia, raising the spectre of the 1914 Balkan crisis in pointing to the risks of disorder spreading in central Europe, may have been well intended. It certainly made many states department career diplomats grimace at the flawed comparison with the run-up World War One.

By contrast, Eagleburger has shown refreshing confidence and candour. He deployed the Serbian Marxists, and spoke out early in favour of the "market oriented, democratic" forces in Slovenia and Croatia. The central government was fast losing relevance, he said, in that wheezy voice betraying his emphysema.

As for Baker, his speech has rebounded in accusations that his stated approval of preserving the territorial integrity of Yugoslavia may have encouraged the Serbian-dominated Yugoslavian military's drive to crush the breakaway republics. The charge is unfair as it overestimates not only his own, but Washington's influence.

Even so, the secretary of state must be relieved to be backed up by such a safe pair of hands when, occasionally, he drops the diplomatic ball.

## OBSERVER

Over the top? "The old man's not known for overpaying," says City public relations engineer. He's dad's First National Radio company has won Britain's first national commercial radio licence.

But as Sir Peter Parker's consortium probably bid over three times as much as rival Jimmy Gordon's UKFM, there's room for doubt. Lord Hanson is among the smart money merchants who backed Gordon. With no quality hurdles and only three bidders, Gordon is convinced Parker's bid paid far too much. He will be there to pick up the pieces if it all goes wrong.

Robert Kennedy, the business brain behind First National Radio, is unrepentant. He has a good record in establishing new media ventures and expects the latest to generate a return exceeding 35 per cent annually over its eight-year life.

Saying it should be profitable by year three and projecting \$40m a year turnover with low overheads, Kennedy is confident he'll have no trouble raising the £15m or so needed via a private placement in the City. A shade incoherently, however, he tells me some potential investors may have to be scaled down.

Perhaps they should talk to Jimmy Gordon first.

Out of the bag China-watchers, recalling the political anthems of Mao's era such as "The East is red", suspect they're about to see a resurgence of pressure for liberalising economic



"Never mind your Croats, what about my turnips?"

reform to the strains of "What's new, pussycat". The cat concerned is the one 86-year-old titular leader Deng Xiaoping popularised in his active reforming days by saying: "It matters not whether a cat is black or white as long as it catches mice."

Deng has now retired from all main government and Communist Party posts, and his economic reforms have been rolled back by hardliners since the putsdown of pro-democracy demonstrations two years ago. His cat, once famous, has meanwhile stayed in the bag. But it seems to be out again, albeit after a bit of plastic surgery, according to Beijing's China News Service, CNS.

quoted Deng as saying the test of policies should now be whether "they are beneficial to the development of productive forces."

Moreover, he coupled remarks about the "handover of power to the third-generation leadership" with Communist Party leader Jiang Zemin, Deng's apparent protégé.

The new generation, CNS added, "with Jiang Zemin as

its core will take bolder steps forward in the future under the guidance of Deng Xiaoping's new cat theory."

## Strange echo

Are South African President F.W. de Klerk's attitudes rubbing off on the African National Congress? Yesterday the ANC declared itself

strongly in favour of the principle of affirmative action, but in the best conservative traditions declined to practise it.

The issue was a proposal to the ANC's conference that one third of members elected to its new national executive must be women. After hours of contention, it was defeated. "Although we support the principle of affirmative action, we don't think the quota system is best," an spokesman said.

As it happens, de Klerk recently voiced something strangely similar about affirmative action for black South Africans: "I don't think one should ever... relinquish the principle of merit just for the sake of numbers."

Exactly, agrees the ANC - at least for numbers of women.

Censored Observer tips his hat to fearless fellow-back William Cash, a trainee on The Times, for ringing up Britain's national newspaper editors asking what they are paid. Given all the editorialising about "cuts in the trough", it seemed a subject worthy of inspection especially when newspaper profits are in steep decline.

He says in the Spectator that only the Independent's Andreas Whitman Smith, who's chief executive as well, spilled the beans - £113,000 a year. The rest (the FT included) made clear that the line of questioning was unwelcome.

David Lipsey, deputy editor of The Times, summed it up nicely by telling his ambitious underling: "You're walking into a minefield with nothing on your toes."

SOMETHING TO DO  
BETWEEN  
WIMBLEDON AND HENLEY.

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For it heralds the start of The Summer Sale at Swaine and Adeney. And like all great classics, it's an event not to be missed.

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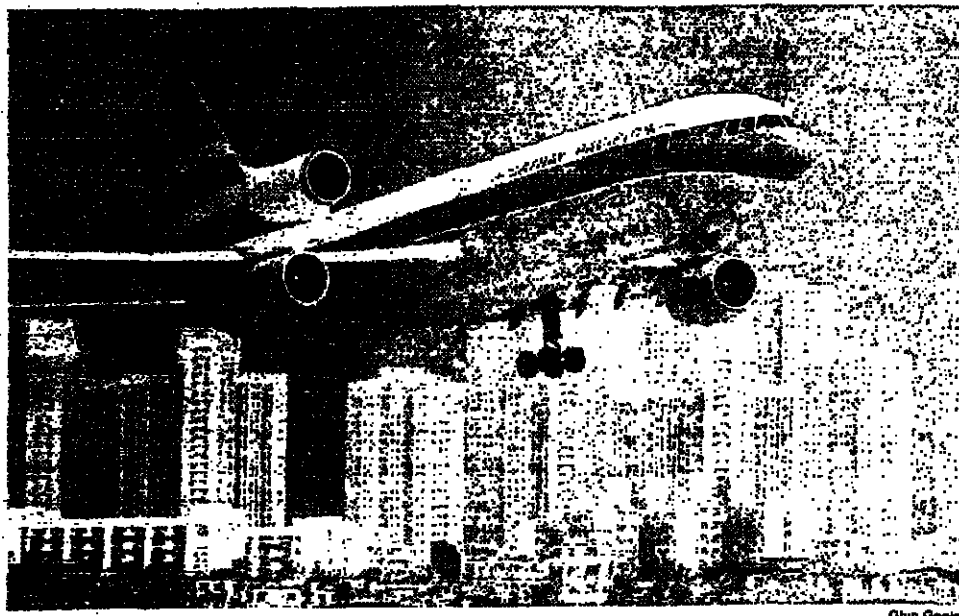
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John Elliott on the significance of the UK-China agreement to build a new airport in Hong Kong

## Clear for take-off — at a price



Saturation point: congested Kai Tak airport has threatened Hong Kong's business expansion

Thousands of people on to Hong Kong's streets in support of the dissident students. That changed Hong Kong in the eyes of Beijing's hardline leaders, from being an economic asset into a potential centre of political subversion.

It also forced the British and Hong Kong governments to adopt a more confrontational approach to the mainland. They announced a morale-boosting package of measures that included the airport as part of a HK\$127bn development scheme along with allocations of British passports to Hong Kong citizens, and a Bill of Rights for the colony.

The passport plan and the Bill were attacked by China's leaders. They also turned suspicious eyes on the airport, questioning its size and cost. Then they heard that British companies were lining up for big contracts and became suspicious that the plan was an elaborate scheme with the intention of allowing the UK to cream off Hong Kong's richest. It was at this point that the crisis began to develop. Led by senior civil servants who saw no need to co-operate with China until just before 1997, the Hong Kong government resisted requests for full con-

to other things," he said.

But the feeling of aggressive independence runs deep among some senior officials in the high reaches of the Hong Kong government, and they are unlikely to soften their stance willingly.

They will probably accept that China will inevitably have de facto veto powers over franchises extending beyond 1997 because companies would not bid for the business without China's approval.

But there is clearly large scope for frustration: interference by China's slow-moving bureaucracy could delay corporate and government decisions. If that does occur, it will run counter to capitalist Hong Kong's traditions.

Moreover, hardline civil servants are likely to resist allowing China into other areas such as social policy (unless there were post-1997 expenditure implications), the appointment of top civil servants, and most new legislation.

Such a stance could spell disaster for Hong Kong. Beijing's politicians, who distrust the colony now just as much as they did before Sir Percy's visit, may be rapidly tempted to test the colonial government's temper on other potentially disruptive issues.

Nevertheless, Hong Kong has won a significant tactical victory. Backed by the UK, it managed eventually to persuade Beijing that it was prepared to cancel, or at least postpone, the airport if the "price in terms of political control" (as Mr Douglas Hurd, British Foreign Secretary, put it) was too great.

It has had to give way on China's right to interfere, but it has maintained the right to go ahead unilaterally with aspects of the airport project or anything else where agreement cannot be reached — if it dares. That opens the way for China to slow down the airport and other projects when it wishes, but Hong Kong's government has accepted that this price is worth paying in return for the airport go-ahead.

To a large extent the future is now in the hands of the Hong Kong administration. Instead of challenging China, there is now a growing feeling in the colony that Hong Kong needs to learn to co-operate while at the same time pursuing its own interests. It could perhaps learn a lot from China's successful southern province of Guangdong, which daily becomes more capitalist, despite Beijing's disapproval.

If the government does not seek more co-operation, it is still quite likely to find itself subject to constant harassment from Beijing — and ultimately unable to govern.

Joe Rogaly

## Major hits the mark



Mr John Major made the best speech of his life this week. He was talking about education, and he went straight to the heart of the matter. "The origins of our nation's insufficient regard for education," he said, "lie deep in our culture."

Then he really hit the spot, reminding his audience that "only in Britain could it have been thought a defect to be too clever by half — the epithet applied, most famously, to the late Lord Macleod." This is a complete break with a still-extant Conservative tradition of muffled suspicion of anyone with an agile or trained mind. After all, it was the 5th Marquess of Salisbury, who flung the deadly insult at Mr Macleod.

Mr Major departed from his prepared text to add: "The probability is that too many people are too stupid by three-quarters." He can say that again. Like many of us not born in England, I have often wondered why the English tribe is so doggedly unlearned, so self-destructively anti-intellectual. The prime minister, quintessentially English, pointed out that the people of this island have long been "suspicious of brainpower. It made the squireship uncomfortable." (He might have added, but did not, that his back benches are not universally composed of potential brains of Britain or winners of Mastermind.)

More to the point, "we have inherited an almost equal disdain for vocational training, a superior attitude to industry, and a mild contempt for the practical man and woman." Is this a distant signal of an intention to separate our schools, as do the Germans, into technical and academic streams? I hope so.

Mr Major, who was addressing a gathering called by the right-wing Centre for Policy Studies, also blamed our cultural deficiencies on what he called the "mania for equality" on the left. Yes, but, as we shall see, it is not only the left that must take the blame, although it is at its worst where its call is for "equality not of opportunity, but of outcome." This has led to the

abandonment of proven teaching methods, and a debasement of standards. His lecture, which benefited from a relaxed delivery not always evident in his big set-piece party speeches, echoes the celebrated address by the last Labour prime minister, then Mr James Callaghan, at Ruskin College on October 18 1976.

Lord Callaghan, as he now is referred to by the "unease felt by parents and others about the new informal methods of teaching which seem to produce excellent results when they are in well-qualified hands but are much more dubious when they are not".

Translation: young people were being made the victims of one of the most foolish fads in the history of education — the notion that child-centred, know-nothing, imagine-everything, egg-box-painting, time-wasting, drive-driven teaching could be of any benefit to anyone.

The lad was taken up by all parties, among Conservatives

I have often wondered why the English tribe is so doggedly unlearned

It was associated with the late Lord Boyle, who embraced falsely egalitarian notions with enthusiasm. No subsequent minister has been able to break this curse, not Mrs Shirley Williams, the last Labour incumbent at the Department of Education, nor Mr Mark Carlisle, the first of Mrs Thatcher's education secretaries, nor even the then Sir Keith Joseph, with whom she founded the Centre for Policy Studies, her second. Mr Kenneth Baker's Education Bill provided us with a national curriculum, an essential weapon against progressive education, but his civil servants and a swarm of woolly-headed educationalists have come up with impossibly complicated curricula and easy-peasy "assessments", which nobody can fail, rather than proper tests.

The hope must be that Mr Major's speech marks as clear-cut a break with the tradition of Boyle as it does with that of Salisbury. Aware of

the social implications of burying Boyle, the prime minister insisted that "it is deprived children in the bad schools in the worst boroughs whom I most want the government's reforms to help". There is a flaw here. The theory is that parent power exercised through opted-out schools and city technical colleges will result in raising standards. It will for middle-class parents. It is yet to be proven that the parents of deprived children have the skills necessary to manipulate school governors.

As to the tradition of Salisbury, the prime minister quotes Aristotle — "the life according to reason is best and pleasantest, since reason more than anything else is man". He also talks about going back to basics. Lord Callaghan referred to "the strong case for the so-called 'core curriculum' of basic knowledge". Mr Major, the potential power of the national curriculum at his disposal, can act where Lord Callaghan could only initiate debate. Hence his insistence on the three Rs, correct spelling, a fair degree of numeracy, short, standardised, written tests, less skiving off to teacher-manipulated "coursework" and more rigorous GCSE examinations. He also acknowledges that a better-paid, highly-motivated teaching profession is an essential element of any effort to raise standards in schools. We must expect more money for education in this year's public spending round.

I have not dwelt on the headline topic of city technology colleges because that is a peripheral issue set against the immense task of changing England's anti-education culture. It is the kind of task that takes a quarter of a century. Let us say that work began with Lord Callaghan's speech that Mr Baker's bill was the halfway mark, and that Mr Major's lecture provides an agenda for completing the job. The present education secretary, Mr Kenneth Clarke, knows what has to be done; he is more likely than most to outwit the educational establishment. Given a fair wind and no little diversions like a change of government we could begin to see some fruits of all this effort at about, say, the turn of the century.

## LETTERS

### Independence in N Sea safety

From Mr A C Barrall

Sir, You report ("Monitoring of N Sea safety criticised", July 4) that Roger Lyons, general secretary of the Maritime Union of the UK, has levelled criticisms at the Health and Safety Executive's ability and independence in its offshore safety regulatory role.

The responsibility for offshore health and safety was transferred from the Department of Energy to HSE last April as recommended by Lord Cullen in his report on the Piper Alpha disaster. The need to establish complete independence of the regulatory authority was one of the prime reasons. On Wednesday I assured the House of Commons Select Committee on Energy that I intend to see that my division's impartiality is upheld whatever pressures may be applied from other interested parties.

Both companies and unions involved in the offshore industry have a valuable role to play in the forthcoming revision of offshore safety legislation. I intend to uphold the recommendations of the Cullen report regarding HSE's complete independence in day-to-day decisions about safety. Any staff seconded to OSD because of their technical skills will be required to observe the same standards. We have launched a campaign to recruit more inspectors to fulfil this function.

A C Barrall, Chief Executive, North Sea Safety, Health and Safety Executive, 1 Chesham Place, London W2

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### More localised nature of training not creating a problem for big companies

From Mr Robert Jackson MP

Sir, The article by John Gapper and Lisa Wood on large companies and Training and Enterprise Councils ("Training flagship sails into stormy waters", July 3) gives a less than full account of the current situation. Let me redress the balance.

There is a strong consensus that the local character of the Tecs is one of their great strengths. We need to improve training efforts at the local level to get the high-skill, high-productivity economy we need. On the other hand, there are many training providers, including large companies, which operate on a national basis. As your story reports, it is not always easy for them to adjust to the localised arrangements of the Tecs.

It is because we recognise this problem that my department runs a central Tecs and National Providers Unit

(TNPU) to provide a brokerage and administrative service to facilitate contracting between the two parties. The TNPU provides a common core contract and central payment systems which greatly ease the administration for Tecs and National Providers alike.

To balance your report, it is worth recording that this service has been well received, and that about 130 national providers are taking part in Youth Training through this route. These national providers include many large companies such as Marks and Spencer, TSB and British Gas. As your story reports, a handful of companies has withdrawn — but we have every reason to expect that they will continue to provide training for young people outside Youth Training.

Andrew Howell (Letters, July 3) also wrote on this issue, suggesting that Tecs were

operating in a vacuum, with no national framework for training. This is not the case. The government sets a very clear national framework for training in the secretary of state for employment's annual strategic guidance on training and enterprise. The current guidance, "1990: The Skills Decade", has been widely welcomed by those working in training, education and enterprise.

To pick one example, a key aspect of the framework is the development of a national system of vocational qualifications. National Vocational Qualifications (NVQs) are based on standards of competence and Tecs are only funded under youth training for training to these standards.

Robert Jackson, Parliamentary Under-Secretary of State, Department of Employment, Cannon Street, SW1

### Welsh Water reasserts strength of its expenditure on services and environmental programme

From Mr David Jeffrey

Sir, The Lex column (June 29) was misleading in suggesting that Welsh Water fell behind on capital spending compared with the industry average last year. Our core business, Dwr Cymru Welsh Water, achieved a 55 per cent increase in capital expenditure (to £160.2m) during the year ended March 31 1991. This is confirmed by the 1990-91 annual return to the director-general of water services, which has been certified by independent engineers working

under instructions from the director-general. As a result of this expenditure, improvements have been completed on 25 water treatment works and 85 sewage treatment works. Some 350,000 metres of water mains and 170,000 metres of sewers have been replaced and refurbished, and targets met for improvements to levels of service.

Welsh Water's capital expenditure programme to improve the quality of service to customers and to clean up the environment is not only on tar-

get, but well ahead of schedule. In addition, the core business is investing an additional £45m to accelerate sewage treatment improvements in the Menai Straits, Milford Haven and Cardigan Bay, to accelerate drinking water quality improvements, and to launch an initiative to help householders remove lead piping from their properties.

David Jeffrey, Managing Director, Welsh Water, Plas-y-Ffynnon, Brecon, Pembroys LD8 7HP

### 'Typically patronising attitude' to women comes under attack

From Ms Kay Coleman

Sir, The comments made by Observer (July 2) regarding the breakfast given by Gillian Shepherd at the Treasury for three female high-flyers are typically patronising.

The three guests are highly intelligent business people at the top of their chosen field. If three men had been invited for discussions on the economy, etc, then I suppose Observer would consider that

to be a sensible innovation (only if chaired by another man, of course).

During the next few years 40 per cent of Britain's workforce will be female and that, Observer, is not a vote-catching publicity stunt.

Kay Coleman, chief executive, Harveys & Co (Clothing), Kings Mill, Fairbottom Street, Oldham, Lancashire

### Ballot on the abilities of the high-earning executives

From Mr Peter Knapton

Sir, Your article "Sticky Question of Fingers in the Honey Pot" (June 29) raises a basic question. Some chief executives are real leaders and initiators and/or bring in business. Others just chair committees. Companies can run adequately with the latter — but there is no need to pay them huge salaries, others could do the job for less.

To ensure appropriate sala-

ries are paid, I suggest the following: every director earning more than £150,000 should be subjected every two years to secret ballot by senior executives, who would vote on his or her worth. If the vote is negative, re-selection should follow, with internal and external candidates also invited. My guess is quite a few chief executives would volunteer for pay cuts.

Peter Knapton, 25 Pinstown Circus, EC2

1. Together with our Düsseldorf team at Trintec Montagu, we advised British Steel in the acquisition of Kildner Marneuse, the second steel division of Kildner Werke AG (Germany).

2. Our Oslo office were approached by advisors and arranged for the partial privatisation of Rødovre AS (Norway), the state owned munitions, metals and auto-parts manufacturer.

3. Our German office Trintec Montagu, together with our Paris team, advised the construction group Walter Bau (Germany) in the disposal of a substantial interest in Fougère S.A. (France).

4. Together with our Athens team at Alpha Finance, we were retained by the Industrial Reconstruction Organisation S.A. to value Hellenic General Cement Company (Greece).

5. Samuel Montagu advised Builder Group, the leading UK publisher of property and building periodicals, in its recommended offer from a subsidiary of CIP Communication (France).

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هنا من أجل

## RECRUITMENT

### JOBS: No simple way to improve services of organisations insulated from market forces

## Why 'citizens' charters' won't work

**A**HA - procrastination pays off again, the jobs column said to itself while scanning the press headlines the other morning. The particular one that prompted the thought concerned British Prime Minister John Major's plan for a Citizens' Charter to improve the services of public organisations such as British Rail.

Ever since he first mooted it in March I have been teasing to send him a missive stating simply: *Jeremiah 13:23* I am sure that, like readers, he would have instantly recalled the biblical passage cited. It is the verse in which the Old Testament prophet questions the realism of expecting leopards to change their spots and so forth.

But by putting off sending same, I've avoided fruitless labour. For the headline mentioned appeared above a piece of "speculation" - the governmental term for reports both unauthorised and intractable. Its nub was that Mr Major's drive to give citizens rights to acceptable services from market-insulated organisations, has been bobbled. The hobbler was reputedly fellow ministers, who were prompted in turn by civil servants' analyses showing the scheme impractical.

If so, it may be of significance that the civil servants who did the analysing are themselves on the

payrolls of organisations insulated from market forces.

Even if that is significant, however, I'm not so cynical as to accept that the self-interest of employees of such bodies forever fortifies improvements in their services. And the mainstay of my faith that they can be improved is that - to judge by letters from readers who work for outfits conditioned against competition, yes even unto British Rail - a lot of people within them would dearly like to do better by the poor consuming public.

#### Bedevelled

The problem, in short, is not a lack of good intentions. It is just that the organisation somehow bedevils them.

Which brings us back to the prophet's warning, because that is all it was. Although Jeremiah was scarcely a cock-eyed optimist, his words were not a ruling that the changing of leopard's spots and whatnot is absolutely impossible; only a caution that it isn't a doddle. Certainly, the trick is unlikely to

be done by deciding on high that the spots should be replaced by pinstripes, and laying down law accordingly. Whatever changes ensued would probably not be those intended: the leopard might well mutate into a camel.

Anyone who disagrees might care to consult a book\* by Swedish management researcher Nils Brunsson who has studied the ways organisations change, productive and otherwise, occur.

One prime point he makes is that senior executives, perhaps influenced by standard business-school teaching, often suppose that deciding - in the sense of choosing what should be done - is the be all and end all of their job. "However," he adds, "the organisation's main problem is not choosing; it is taking organised action."

Moreover, whether anything useful actually gets done depends less on the cogitations of high command than on the complicated social organism beneath, whose workings are strange indeed. For

example, which of the following two organisations, A and B, would readers expect to be the better at transforming itself productively?

A is permissive. Employees are encouraged to put forward any ideas they have for profitable changes, and assured they will be considered by their seniors.

B is much more restrictive. Employees are discouraged from suggesting changes unless they fall within a narrow and precise definition of its business.

After studying both closely, Professor Brunsson found that B achieved the more successful new developments. The explanation, he thinks, lies in the pair's respective organisational "ideologies" - defined as the ideas shared by all employees, so forming a common basis for work-related discussion and action - which are bound up with staff's expectations, individual motivation and, above all, collective commitment.

In his terms, A's ideology is *inconsistent* and *inconclusive*. Since there are no preconceptions about what constitutes a good idea, before any proposal is accepted or dropped

it is subjected to detailed, rational analysis of its pros and cons. That process inevitably casts doubt on the success that can be expected from the proposal, so weakening motivation and commitment.

B, pervaded by the belief that it thoroughly knows the complicated ins and outs of its business, has a *consistent* and *conclusive* ideology. Its clear and narrow definition of what is a useful idea reduces the need for doubt-sowing cerebral analysis. The emphasis falls instead on testing if the idea will work in practice and, if the prospects look good, the effect is to generate motivation and commitment.

#### Complexity

But the professor says that B's ideology is marked by a further trait. It is also *complex*, in that it doesn't simply prescribe that some things are good and others bad by their very nature. Its practical orientation makes it recognise that circumstances alter cases, leaving room for argument as to why a proposed action is or is not worthwhile at any particular time.

That enables information about shifts in customers' wants and other operating conditions to be fed back and, albeit slowly, modify the ideology which in turn shapes the actions undertaken. So companies with "strong" ideologies on the B pattern tend to evolve themselves in line with the world around them - Nils Brunsson's word for them is *changeable*.

Those with vague or "weak" ideologies of the A type have no firm gauges of the appropriateness of their underlying set of ideas to external circumstances. But that does not rule out transformations in their behaviour.

Although not changeable in themselves, they may be changeable by an outside agency, such as a new management. The key seems to lie, not in their ideology's degree of consistency or conclusiveness, but in the third factor.

As long as the ideology is simple, perhaps holding that the organisation is always right and anyone who suggests otherwise is wrong, the chances are small. But if it can be made complex enough to admit that the real world is far

more intricate, change can begin. Unfortunately, such adding of complexity would not be sufficient to enable Prime Minister Major and his like to transform the behaviour of the civil service.

The reason is that in order to be changeable, organisations have to have weak ideologies, whereas those of civil service departments are apt to be strong. Indeed they are typically far more consistent, conclusive and complex than the ideologies of the political groups supposedly in charge who, despite belonging to the same party, tend to share only vague ideas about what specifically should be done.

So according to the professor, the national model of government in which the elected political submit decides the policies and the administrative submit puts them into force - is distinctly suspect. "It is easier for the administrative submitters to control the politicians than the other way round," he says. "Even if the political unit perceives the need for change, or changes its ideologies, or achieves majority shifts, there is a good chance that this will not result in new organisational actions."

Or, to put it more succinctly: "Yes, Minister".

Michael Dixon

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Contact: Kate Griffiths

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Contact: Ann Semple

#### Associate

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Contact: Peter Fahy

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## ACCOUNTANCY COLUMN

# The institute prepares to flex its muscles

By David Waller

THERE was a time when senior figures in the UK's accountancy profession were happy to combine their role at the top of the big firms with service to the Institute of Chartered Accountants in England & Wales (ICAEW), the largest of the UK's six professional accountancy bodies.

Sir Ronald Leach and Lord Benson - former senior partners of Peat Marwick and Coopers & Lybrand respectively and regarded as titans of the profession in the 1960s and 1970s - were glad to crown their careers by taking on the most visible job in accountancy: president of the ICAEW.

In the 1980s, the complexion of the profession changed, as accountancy became a business like any other. The barons of the big firms took less interest in institute affairs. They came to view the 110-year-old institute as a nuisance, rather than as a repository of traditional values.

Later this year, the institute is poised to play a much greater role in the lives of the big firms, whether the big firms like it or not. In the autumn, the ICAEW will be taking on powers as a recognised supervisory body under the Companies Act 1989.

The government has yet to take a formal decision on whether to grant the ICAEW status as a recognised supervisory body, but that is likely to take place later this year. Mr John Redwood, minister for corporate affairs, says that the effectiveness of the new regime will be reviewed after a year.

The change comes at a sensitive time, as accountants have been heavily criticised for alleged audit

failures in the wake of several large corporate collapses. These events have prompted calls for effective regulation and critics such as Austin Mitchell, Labour MP for Great Grimsby, have pointed out that the big firms are effectively immune from disciplinary action.

For the first time since the institute was founded in 1881, it will take direct responsibility for regulating auditing, mainstay of accountants' business.

Under schedule 11 of the Act, accountants and accountancy firms will have to be registered if they are

These measures, however, do not answer Roques' fundamental point: that the institute's regulatory role is incompatible with its trade association status

to conduct audits.

The institute will have to satisfy itself that those firms and individuals wishing to be registered are "fit and proper". It will have the power to withdraw authorisation and consequently the power to put a firm out of business. It will also take responsibility for monitoring the UK's 10,000 audit firms.

From its inception in 1880, the institute has had powers to discipline its members, and it took on some regulatory responsibilities under the Financial Services Act. Its new role under the Companies Act, however, threat-

ens to transform its relations with its 95,000-plus members and the UK's 10,000 firms of chartered accountants.

The ICAEW's prime function will be to act as the agent of government in regulating auditors. Until now, its main purpose has been to represent the interests of its members.

The disciplinary action that the institute took helped to preserve the standing of the profession.

Some senior partners of the large firms - and many smaller practitioners - are questioning whether the roles of regulator and "trade association" are mutually compatible. The fear is that the more effective the ICAEW is in regulating its members, the less able it will be to represent them, and the less accountants will want to be represented by the body.

The argument runs that, in other professions, the two functions are split; for example, the medical profession has a British Medical Association and a General Medical Council.

Mr John Roques, senior partner of Touche Ross, the UK's fifth-largest firm of accountants, is the most vociferous critic of the new arrangements. He has broken ranks with his fellow senior partners and called for an investigation into the whole basis on which audit firms are to be regulated.

Mr Roques, whose relations with the institute are severely strained, believes that the institute is an inappropriate body to take on the new regulatory responsibilities. A blunt man, he sums up his feelings with one remark: "The institute is a mess".

A briefing note circulated by his firm points out that: "there appears to

be a multiplicity of departments and committees concerned with regulating accountants in practice".

It then lists no fewer than 13 committees, including the Ethics Committee, the Investigation Committee, the Disciplinary Committee, the Practice Regulation Review Committee, and the Professional Standards Committee, not to mention the Joint Disciplinary Scheme and the Audit Regulation Policy Co-Ordination Committee, all of which have some responsibility for regulating accountants.

"It is in the interests of everybody

The institute will have to satisfy itself that those firms wishing to be registered are "fit and proper". It will have the power to withdraw authorisation

that the structure should be as simple as possible," Touche Ross argues. "This would help not only to keep costs to reasonable levels, but to make the arrangements more understandable to both members [of the ICAEW] and outsiders."

Roques believes that audit regulation is too important to be left to the auditors. He would like outsiders - non-accountants, directors, fund managers and so forth - to be part of the regulatory structure, as they are on the Financial Reporting Council, a body which took over the supervision of accounting rules last summer.

The institute argues that it would be unproductive to revive the debate at this point. The issues were aired in government discussions in 1987 and the institute's right to conduct the regulation was voted through by its membership last summer.

The institute points to several other measures. It has recently introduced tough new ethical rules for its members; it is reviewing the scope of its powers to discipline firms as well as individual chartered accountants; it has set up an auditing practices board, which deals with technical auditing rules; its disciplinary procedures have been reviewed by a City firm of solicitors; it is reviewing the joint disciplinary scheme, the most powerful disciplinary committee.

These measures, however, do not answer Roques' fundamental point: that the institute's regulatory role is incompatible with its trade association status. Other senior partners also have private doubts.

"The trouble is that when these matters were debated a few years ago, no-one questioned the proposition that the institute should be the regulator for the audit activity," says one eminent senior partner. "If one were starting again, one might take a different view."

Another senior partner says: "I agree that the functions don't mesh together. It's like the Police Complaints Authority using policemen for its investigations: no-one believes they have done a proper job."

It bodes ill for the new audit regime that senior partners have their doubts before it has even got off the ground.

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## Financial Controller

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Arising from the substantial increase in its business activities, the post of Financial Controller has been created to support the Finance Director in developing the finance function to its full potential. With some fifty staff, you will be fully responsible for managing an efficient and effective centralised finance department.

The initial focus of the job will be to review and enhance the financial reporting to the group and improve the internal flow of management information. The company has invested heavily in the latest computer technology and you should be capable of utilising this investment within the financial area. There is also the opportunity to be involved with a major development within mainland Europe.

You will be a qualified accountant, with a minimum of five years' progressive, commercial and financial management experience. This role is an ideal opportunity as either a career development step to gain controllership experience, or for the experienced controller seeking new opportunities, within a progressive company which is the leader in its field. You should be capable of acting as Finance Director elect. Experience of computer systems development is necessary and a European language would be highly desirable.

Please send full personal and career details, including daytime telephone number and current remuneration level, in confidence, to Christopher Howarth, Coopers & Lybrand Executive Resourcing Ltd, 76 Shoe Lane, London EC4A 3JB, quoting reference CH839 on both envelope and letter.

Coopers & Lybrand  
Executive Resourcing Ltd

NOVELL

## Finance and Operations Manager

c.£37,500 + Car

Bracknell, Berks

Novell, one of the most exciting, innovative companies in the networking sector, is an acknowledged market leader which continues to go from strength to strength. Annual turnover worldwide approaches \$500 million.

Reporting to the UK Managing Director, the appointee will be a critical member of the management team driving the business forward, and providing leadership to those areas under direct control. In the context of ambitious growth plans, the Finance and Operations Manager will be responsible for logistics as well as the provision of high quality financial and management information. Close liaison with the U.S. parent group and financial control of a number of territories outside the UK are key features of this role.

The ideal candidate will be a graduate qualified accountant who offers at least five years' post qualification experience,

gained in a sales driven, hi-tech environment. Commercial flair and management skill will be essential personal qualities.

Your contribution to the success of our client's business will be matched with a first class rewards package which will include stock options and a performance related management bonus.

To be considered for this high profile and challenging opportunity please send your CV to Nicolas Mabin, Ernst & Young Corporate Resources, 21 Conduit Street, London W1R 9TB, quoting reference NM340.

ERNST & YOUNG

## FINANCIAL DIRECTOR

This marketing-led company is part of a major international Plc, and manufactures a highly successful range of products for the UK and overseas. It has a turnover of almost £50m, has maintained an excellent profitability record despite the current economic situation, and is poised for considerable further growth.

The Financial Director will be very much involved in running the business as a member of the senior management team, contributing strongly to policy and strategic issues as well as managing a substantial department.

You should be qualified, and will already have made a similar input at board level or equivalent, in a fast moving manufacturing business. You must have sound systems and computing knowledge, strong management skills and highly developed commercial acumen.

The package includes a fully expensed quality car, a success related bonus and relocation assistance where appropriate.

Please send your CV to Charles Theaker, ref 4178, Wrens Court, 60 Victoria Road, Sutton Coldfield, B72 1SY (021 355 8868).

A founder member of **INTERSEARCH** Europe, N. America, Australia  
BIRMINGHAM · CHESTER · GLASGOW  
LEEDS · LONDON · MANCHESTER

Midlands

c£45,000

plus bonus

and car

**THEAKER  
MONRO  
NEWMAN**

RECRUITMENT & PERSONNEL  
CONSULTANTS

### Major Consumer Foods Group

## STRATEGIC AND OPERATIONAL PLANNING

This market leader, with a turnover in excess of £1 billion, is now vigorously pursuing a major programme to radically change its business culture and operations.

To achieve the above, it is seeking a highly motivated and experienced professional to take the role of Strategic and Operational Planning Director. Periodically you will be required to report to the Managing Director.

As a qualified Accountant, in your 30s, with strong analytical and business acumen, you must have a proven track record in strategic planning processes. Your role will include:

• acquisition evaluation; • business development; • working with Operational Management Teams and Board Members to achieve "demanding targets".

Operationally you will be a central focal

point, co-ordinating the planning process around the Company. At a more strategic level you will be alerting Directors at an early stage to issues likely to have an impact on the Company's performance. Periodically you will be required to report to the Managing Director.

As a qualified Accountant, in your 30s, with strong analytical and business acumen, you must have a proven track record in strategic planning processes. Your role will include:

• acquisition evaluation; • business development; • working with Operational Management Teams and Board Members to achieve "demanding targets".

Operationally you will be a central focal

If you feel that you could both undertake this exciting challenge and progress to a Finance Director or General Management role in the medium-term, you should write to Karen Wilson BA, ACMA at FMS, 14 Cork Street, London W1X 1FF enclosing a recent CV and a note of current salary.

Surrey

c£50,000 p.a.

+ Car

FMS

THE UNITED MEDICAL  
& DENTAL SCHOOLS  
OF  
GUY'S & ST THOMAS'S HOSPITALS  
(UNIVERSITY OF LONDON)

## Director of Finance

c. £40,000 pa incl.

This major medical and dental school is seeking a Director of Finance to take responsibility for the provision of financial services to the School and, equally importantly, to play a front line role in its management. This is a demanding post calling for someone with the drive and initiative to get things done in a complex environment. Applicants must be qualified accountants and able to demonstrate well-developed management skills.

The School employs some 1450 clinical and non-clinical staff and has an annual turnover of c. £50m.

Further details of the post are available from the Personnel Officer, UMDS Personnel Department, Medical School Office, St Thomas's Campus, Lambeth Palace Road, London SE1 7EH tel: 071-922 8049 (24 hour answerphone), quoting ref G/C/741. Closing date: Friday 26 July 1991.

## FINANCIAL CONTROLLER

London

We are a UK based international trading group occupying a unique position in our industry, with subsidiary companies in Europe, North America, Australia and the Far East. Our annual turnover is approximately £100 million.

Our main operating company currently needs to recruit an experienced qualified accountant to be based at our head office in London. You should be a self-starter, have had several years practical experience of financial control in multi-currency operations, be a good and effective manager, and be prepared to adopt a "sleeves rolled up" approach to work. You should ideally have had exposure to a trading environment and be familiar with the financing techniques used therein.

You should also have had experience of implementing and upgrading computer systems.

You will, in due course, be expected to assist and deputise for the Group Finance Director and play an increasingly active role in the overall management of the Group. Some degree of overseas travel will be involved.

The position carries a remuneration package in the region of £35,000. Age is not necessarily a limiting factor, but we feel that it is unlikely that anyone less than 35 years of age will have had the required depth of experience for this role.

Please send a comprehensive CV, together with details of current salary, to:

Box A406 Financial Times,  
One Southwark Bridge,  
London SE1 9HL

## Richard Ellis

### FINANCE in Public Sector Property Consultancy

Package to £35,000 + car

London

We are a leading firm of International Property Consultants with 33 offices in 18 countries throughout the World. Included in our client base are some of the most prestigious national and multinational organisations and public sector bodies.

We have now set up a specialist team to concentrate on providing property strategic planning and consultancy advice to public sector occupiers. The volume of work is expanding rapidly and we are currently working in the UK on instructions in central government departments, public authorities and local government.

Our growth plans have always included adding financial expertise to the team. To accelerate our current success we now wish to recruit a qualified Accountant, in their late 20's, who has also had exposure to property and the public sector, ideally in a consultancy environment. You will be expected to take the lead with clients in the financial aspects of instructions and also developing new business. Career prospects, in a progressive and forward thinking environment, are excellent.

Please apply with a full, concise CV to:-

Jeff Booth,  
Richard Ellis, International Property Consultants,  
55 Old Broad Street, London EC2M 1LR



# Financial Controller

c£35,000 + Car

This client, part of a major British plc, is an £85 million industrial services business which has grown organically and by acquisition in the UK and across Europe.

They now intend to appoint a Financial Controller to report to the Finance Director with an initial brief to work alongside the UK business managers to improve their financial management further - particularly the return they achieve on assets; to oversee the bedding down of new reporting systems; to sharpen up the quality of reported information and to supervise the regional accounting staffs. During 1992 the responsibilities will be extended to Europe.

Applicants should be graduate chartered accountants with about 5 years post qualification experience, at least half of which should have been gained in commerce or industry in a senior financial analytical or management accounting capacity. Good interpersonal skills are very important together with the energy, drive and ambition to master the initial role quickly in order to progress. There will be some business travel with an emphasis on Inner London and the area of the South West arc of the M25.

Please apply in confidence quoting Ref. L482 to:

Brian H Mason  
Mason & Nurse Associates  
1 Lancaster Place, Strand  
London WC2E 7EB  
Tel: 071-240 7805

**Mason & Nurse**  
Selection & Search

## Go Faster Stripes



Starting salaries to £29,000+  
Prospects to £46,000 and beyond

Even if you're good enough to join the Accountancy Fast Stream, we'll still expect you to earn your stripes. But if you have the ability, commitment and ambition to fulfil your true potential, you'll find opportunities to go beyond the confines of your accountancy training and get to grips with projects that offer real intellectual challenge.

Our fast-stream programme is exactly what it says, a 'fast-stream' carrying people with talent and drive on an accelerated career development path to senior levels of management.

We're currently going through a time of substantial change which involves developing and implementing strategies geared to achieving greater financial accountability and quality of service. So, whichever area you choose to work in, whether it's in planning financial strategy, developing initiatives, implementing change or advising ministers, you'll start at management level and enjoy immediate responsibility for matters of national importance.

As a qualified accountant, with two or more years' experience in practice or as a high level financial manager in industry, you'll be looking for a real challenge. A challenge that entails driving the business forward, managing policy changes and achieving long term objectives.

And that's exactly what you'll find with us.

Your Grade 7 salary in central London will be in the range £24,611 - £34,301 including performance related increments. Most posts are in a variety of government departments in London but there may be opportunities elsewhere including Edinburgh.

For further details and an application form (to be returned by 31 July 1991) write to Recruitment & Assessment Services, Alencon Link, Basingstoke, Hants RG21 1JB, or telephone Basingstoke (0256) 466551 (answering service operates outside office hours).

Please quote ref: A/92/1070.

Serving Civil Servants can apply for these posts.

The Civil Service is an equal opportunity employer.

**RAS**  
Recruitment & Assessment Services

FAST STREAM ACCOUNTANTS

## FINANCE DIRECTOR

East Midlands

Fast expansion by acquisition and organic growth is the keynote for this major division of a large household name and UK based PLC. From headquarters in the East Midlands the divisional executive team has been tasked with the worldwide development of a business supplying consumer goods. The nature of the role will ensure excellent wide ranging experience in a Group committed to quality.

The divisional Finance Director will play a pivotal role in reviewing, communicating, and advising on performance throughout the division. This involves ensuring that a well developed control and reporting infrastructure is in place in all profit centres. As a member of the divisional executive team, the appointee will evaluate new and existing business opportunities both in the UK and overseas and provide advice on the financial implications of available options.

The candidate sought must be able to apply their

c. £45,000 + high bonus + car

financial skills to the commercial advantage of the business. This will require first class interpersonal skills combined with a proactive approach to both problem solving and the review and presentation of financial information. Aged late 20s to mid 30s, they will be qualified accountants with ambition, drive and a willingness to travel.

As the division grows, there is the prospect of both working overseas and moving into general management. Being a performance oriented business moreover, remuneration includes high bonus potential.

Please reply in confidence, giving concise career, personal and salary details to Michael Fahey quoting Ref. L565.

EGOR Executive Selection  
58 St. James's Street  
London SW1A 1LD

**EGOR**  
EXECUTIVE SELECTION

United Kingdom · Belgium · Denmark · France · Germany · Italy · Netherlands · Portugal · Spain · Sweden

## Finance and Administration Manager

NIGERIA

c.£30,000 Tax Free

Plus Fully Comprehensive Expatriate Package

Providing high calibre offshore and onshore services to the oil industry has recently enabled our client to win a number of substantial contracts worldwide. To administer strong financial controls within an expanding business they wish to appoint a Finance and Administration Manager for their office in Lagos. Responsible for a staff of 9, this is a varied role providing operational and financial support for two growing companies.

Working on a rotational basis with one other, you will enjoy:

- 6 weeks on duty in Lagos and 4 weeks off in your home country
- autonomy for local office management and systems development
- opportunities for European career development within 18-24 months

This appointment will best suit a qualified professional with previous experience of working in an expatriate environment, preferably in a third world country, who can demonstrate strong accounting and administrative skills complemented by a firm but diplomatic management style.

Remuneration includes an attractive tax free salary, and full comprehensive package covering accommodation, living and transportation costs plus the provision of a chauffeur-driven car.

Interested candidates should write in confidence or fax their CV immediately to:  
Fiona Davidson, Nicholson International (recruitment consultants), Imperial Buildings, 48/56 Kingsway WC2B 6DX quoting reference 9249, or call directly on 071 404 5501 for an initial discussion. Fax: 071 404 6128.

**NICHOLSON INTERNATIONAL**

## Financial Controller

West Country £30K plus

The company, a major subsidiary of a highly successful British engineering plc, is based in a very attractive part of the countryside easily accessible to Bristol. It has a profitable turnover approaching £30m, designing and manufacturing sophisticated components for a range of industries both in the UK and overseas. The management team is young, very professional and enthusiastic. The person appointed will report to the Financial Director and will be responsible for the day to day running of the financial function within the company.

Candidates, age 28-35, must have the CIMA qualification and already be holding a senior post within a manufacturing company, preferably in sophisticated, small batch engineering. It is essential that they are computer literate and have a good knowledge of P.C. usage.

A salary will be negotiated to attract the right person but will be not less than £30,000. A fully expensed car is provided and the benefits package includes a good pension scheme, private health insurance etc. Relocation costs will be met where necessary.

Please write - in confidence - with full career details to A.D. Percival.

**Raenecroft & Partners**

Search and Selection  
20 Albert Square, Manchester M2 5PE

## FLEMINGS INTERNAL AUDITOR

Robert Fleming is a major UK based investment bank with significant activities in the Far East, Continental Europe and the USA. It is also one of the largest investment management groups in the UK.

Promotion has resulted in an opportunity for a new member to join the group internal audit team at Robert Fleming. Reporting to the Group Internal Auditor in a fast changing environment, the role will demand your highest abilities in analysing problems, making clear judgements and offering practical, constructive solutions; and can involve travel to the USA and Europe.

The successful candidate will need to be a qualified Chartered Accountant with an excellent academic record including first time passes and have at least 18 months post-qualified experience. Ideally you will have trained with a large firm of international accountants and be computer literate. Banking or securities industry audit experience would be a distinct advantage. You should be self-motivated and self assured, aged mid twenties, have sound inter-personal communication skills and a second language would be beneficial.

A competitive salary, together with a first-class banking benefits package is offered. Prospects for career development within the company are excellent.

Applicants should write enclosing their C.V. and details of current remuneration to:

Marianne Montgomery,  
Personnel Officer,  
ROBERT FLEMING & CO. LIMITED,  
25 Copthall Avenue, London EC2R 7DR.

## Finance Director

Midlands,  
To £50,000

Part of a major multi-national group this well established organisation is one of the UK's leading specialist distribution companies. They operate a wide range of service options and their business plans reflect a high level of growth and development including continued expansion in Europe. Due to the continued growth of the business they now seek to recruit a finance professional of the highest calibre to join the Executive Group. Reporting to the Managing Director the key responsibilities will be to ensure tight financial control and management, the monitoring and reviewing of results and advising the Managing Director on all financial performance, plans and strategies as a senior member of the executive board. Ideally aged 35-45 you will be qualified with experience at Financial Controller level or above within a large service orientated organisation preferably with multi-site activities. It is essential that you have well developed communication skills and are commercially aware. The very attractive package includes an executive car and other benefits usually associated with a large group. Relocation assistance will be given where appropriate.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to: G.J. Deakin, Hoggett Bowers plc, 13 Frederick Road, Edgbaston, BIRMINGHAM, B15 1JD, 021-455 7575, Fax: 021-454 2338, quoting Ref. B18240/FT.

**Hoggett Bowers**

BIRMINGHAM, BRISTOL, CAMBRIDGE, EDINBURGH, LEEDS, LONDON, MANCHESTER, NEWCASTLE, WINDSOR and EUROPE

## Manager Accounts

c£34,000 + mortgage, bonuses & car

Centre-file Limited is a wholly owned subsidiary of the National Westminster Bank with annual turnover in the region of £1.5 billion. Our reputation as a leading computer services company is based on the high quality service we provide to a client base of over 10,000 customers. In this vital position, reporting to the Finance Director, has been created in order to ensure that the future management information requirements of the organisation are met. But it is much more than just a technical role. The successful candidate will be expected to bring strong commercial awareness which will be needed to appreciate complex business issues involved. Nationally there will be a very broad scope to improve the department in every possible

- The ideal person will be a qualified accountant who has:
  - excellent management skills, capable of handling and developing a team of 10
  - a broad business background which must include a solid management accounting base with experience of costing techniques
  - first-class inter-personal skills together with the negotiation techniques necessary for dealing with senior management
  - ambition and determination to achieve the objectives of the department.

Please send your cv, in confidence, with an indication of current remuneration to: L.J. Field, Personnel Consultant, Centre-file Limited, 75 Leman Street, London E1 8SL. Closing date for applications is July 19th 1991. Centre-file is an equal opportunities employer.

**Centre-file**

THE COMPLETE COMPUTER SERVICE

A member of the National Westminster Bank Group



# Group Financial Analyst

c£40,000 + Car

This Group is a substantial UK plc, global in scope and outlook, with a strong balance sheet and good quality profits derived from several well focused and vigorously expanding international service sector divisions. The Group is dynamically managed and is undergoing significant change.

The Group Financial Analyst as a member of a small high calibre headquarters team, will have specific responsibility for operating alongside top Divisional Management on strategic issues, monitoring major capital investment proposals (acquisitions and large scale business developments) and ongoing projects from inception through completion to post-project appraisal. There is also a high profile requirement to provide briefing packs for the Chief Executive, and the Group Finance Director plus a variety of key ad hoc assignments.

Applicants must be outstanding graduate Chartered Accountants, with a successful record in a Big 6 firm in audit and/or corporate services. Understanding advanced concepts of investment analysis and corporate financial management and an ability to convey them in practical form to operating management is essential. Regular PC experience together with a disciplined report writing style and good presentation skills are all key requirements. Prospects are very good for an ambitious self starter with flair for delivering solutions. Location - Central London. Age guide c.30. Please apply in confidence quoting Ref. L481 to:

Brian H Mason  
Mason & Nurse Associates  
1 Lancaster Place, Strand  
London WC2E 7EB  
Tel: 071-240 7805

**Mason & Nurse**  
Selection & Search

## FORENSIC ACCOUNTANT

### LITIGATION SUPPORT

C.£30K + Benefits + City + International Travel

This is an exceptional opportunity for an ACA to join an established international accounting organisation as a forensic accountant.

Specialising in the field of investigative accounting and litigation support you will be based in the City and would enjoy worldwide travel. The assignments are varied and interesting enabling you to develop your analytical, professional and communication skills.

Initially working on joint assignments you will quickly be given every opportunity to develop your knowledge and will ultimately be involved in the development of future work for the international practice.

Above average accountants with initiative and who are eager to develop their professional skills should send C.V. to:

Tony Levitt  
Campus & Stratton  
17 Devonshire Square  
London EC2M 4SQ  
(No Agencies)

**Appointments Advertising**  
appears every  
Wednesday & Thursday  
Friday  
(in the international  
edition only)

# Finance Manager

## South Manchester

£30,000 + Car

Our client is a newly formed international industrial conglomerate which has embarked on an exciting programme of development and growth that will be achieved through revitalising existing operations and by acquisition. The Group's most recent acquisition, a c£10m turnover manufacturing company, is internationally recognised as a brand leader within its field and supplies a wide variety of industrial applications and industries.

To strengthen and significantly upgrade the financial controls of the newly acquired company a Finance Manager is now sought who will report to the Finance Director. The role will concentrate on bringing a 'sharp clean approach' to improving the management accounting, computerisation and costing systems as well as providing information to support commercial decision making.

Candidates, age indicator 30-35, should be qualified accountants with an industrial background, have sound PC skills ideally within a management accounting environment and have good man management abilities. A practical and positive outlook is essential as the potential to progress within this lively strong Group is excellent.

Please telephone or write enclosing full curriculum vitae quoting ref: 564 to:

Phillip Cartwright FCMA,  
97 Jermyn Street,  
London SW1Y 6JE  
Tel: 071-839 4572  
Fax: 071-925 2336

**Cartwright Hopkins**

FINANCIAL SELECTION AND SEARCH

## TREASURY MANAGER

DEALING PACKAGE C.£40,000

Guinness PLC is one of Britain's ten largest companies and in terms of profitability, second only to Coca Cola amongst the world's beverage groups. With almost 24,000 employees, a turnover in excess of £3 billion and an impressive record of profit growth, the Group's earnings are spread evenly between North America, Europe, the UK, Asia Pacific and the Rest of the World.

With brand names like Johnnie Walker, the world's best selling Scotch, and Gordon's, the world's favourite Gin, the Guinness group has an enviable portfolio of prestigious brand names sold in over 200 countries. And of course Guinness itself is unquestionably the world's most celebrated stout, brewed in 36 countries and sold in over 120.

In order to support our world wide business operations, Guinness has a well established centralised Treasury function which manages the foreign exchange and central funding for the Group's companies. We now need to expand and strengthen our dealing team by recruiting an additional Treasury Dealing Manager.

Based in Central London, you will be reporting to the Assistant Treasurer Operations and will be responsible for managing the day to day funding operations in a range of foreign currencies. Utilising the company's borrowing facilities and managing and developing the company's commercial paper programmes, you will also be maximising the returns from the investment of surplus cash.

In addition, you will be able to contribute towards continuing development of the departments reporting and procedural systems, with the opportunity to become involved in a wide range of the department's work. You will also be encouraged to develop your interests and initiative to the advantage of the department.

The successful applicant will be a proven Treasury professional, aged around 30 with substantial dealing experience probably gained in a corporate treasury or banking environment. You should also have or be working towards the A.C.T. (Dip) qualification. The personal qualities required are leadership skills, sound commercial judgement and the ability to think around a problem whilst working under pressure. A high degree of computer literacy is essential; fluency in French would be a distinct advantage.

This is an excellent opportunity for an ambitious Treasury professional who wishes to further develop their treasury expertise. The benefits package includes a highly competitive salary, a company car and BUPA. Relocation assistance would also be offered where appropriate.

To apply, please write enclosing a full curriculum vitae, to Robert Bowler, Personnel Officer, Guinness PLC, 39 Portman Square, London, W1N 9MB.

**GUINNESS PLC**

## Financial Controller

£30,000-£35,000 + Car

City

Our client, the UK subsidiary of Footwork International Corporation, is looking to recruit a capable accountant to the position of Financial Controller for its small London office.

Reporting to the UK President, the position will take responsibility for the timely production of financial and management accounts together with the improvement of management information systems. Specifically this will involve liaison on a European level necessitating occasional travel, the transference of all manual accounting records to a computer based system and the provision of consolidated accounts and management information to the parent company in Japan.

Footwork International Corporation has built up a rapidly emerging global profile with some 54 business

operations worldwide. The UK is now seen as a developing centre for European operations which will grow both organically and by acquisition.

Candidates for the position should be qualified accountants, aged 30-45 with first hand experience of a developing small/medium sized operation together with the implementation of computerised accounting systems. Knowledge of German would prove beneficial.

Please write enclosing a detailed curriculum vitae with salary details and quoting reference JC341 to Jeff Cottrell, Ernst & Young Corporate Resources, 21 Conduit Street, London W1R 9TB.

**ERNST & YOUNG**

## Sector Leader

# PLANNING & CONTROL

Central London

c£40,000 + car

Strong organic growth and a successful programme of acquisitions have established our client as a world leader in its service sector.

This stimulating new role offers exceptional scope for creativity and personal initiative. As Planning and Control Manager you will play a full part in the financial management of the Group which is highly profitable and continues to grow.

Responsibilities will include the introduction of new financial control disciplines; long and short term planning; budgetary control; performance analysis; financial modelling and a variety of special projects.

Applicants should be high calibre qualified accountants aged 28/35 with proven analytical, computer and communication skills.

Salary will be negotiable if necessary.

Please write, enclosing a full career/salary history and daytime telephone number, to David Tod BSc FCA quoting reference D/988/F.

## GROUP FINANCIAL CONTROLLER

c.£55k + Car + Benefits

Glasgow

Our client is a major construction group based in Glasgow which seeks a Group Financial Controller.

The ideal candidate will be a chartered accountant who has held a similar position in a plc group environment. Key responsibilities will include subsidiary company performance reviews and the preparation of financial reports for the Group Finance Director.

Candidates should have excellent interpersonal skills as the postholder will work with senior management at group level and in the subsidiary companies on a regular basis. The post will include a significant amount of travel within the UK and occasionally overseas. IT experience is essential.

This is an excellent opportunity to join a well established, successful and growing company. If you believe you have the skills and experience to cope with the demands of this post, write in confidence with career and salary details to Connie Allardice quoting Ref CA101.

**KPMG**

Peat Marwick McLintock  
Management Consultants  
24 Blythwood Square, Glasgow G2 4QS.

'Accountants make a social contribution'

## FINANCE MANAGER

N.W. London c.£20,000

For eight years North West London Housing Association has managed housing and provided support for mainly young ex-offenders and for people with drink related problems. A Finance Manager is needed to help develop and manage the operation which has an annual budget in excess of £1m.

To meet this challenge you will need good accounting, management and communication skills with a commitment to the work of the Association. You could be a successful accountant now wanting to make a real contribution to social problems.

If you want to know more about this post contact Danny Levine, the Association's Director, on 071-284 1212 or Derek Joseph of HACAS Recruitment, the Association's advisors on this appointment on 071-609 9491.

For an application form and further details contact:

North West London Housing Association, 3rd Floor  
293-299 Kentish Town  
Road London NW5 2JL  
Tel: 071-284 1212  
Fax: 071-284 2139

**NWLHA**  
part-funded by the  
London Borough's Grant Scheme

NWLHA is striving to be an Equal Opportunity Employer.

## STOCKBROKING

c £40,000

# Head of Finance

Our client is a developing international fund management and stockbroking subsidiary of an international company. As Head of Finance and Operations based in London you will report to the Chairman and take full responsibility for the day to day financial control, operational management and compliance requirements of the business.

Aged from 30, you will be a qualified accountant who can demonstrate previous achievement in your career within the financial services industry.

preferably within a Member Firm of the London Stock Exchange.

Please send full personal and career details, including daytime telephone number and current remuneration level, in confidence to Edward Simpson, Coopers & Lybrand Deloitte Executive Resourcing Ltd, 76 Shoe Lane, London EC4A 3JB, quoting reference ES840 on both envelope and letter.

Coopers & Lybrand Deloitte

Executive Resourcing



# Finance Director

## Consumer Products

£60,000 + Benefits

South East

First class position for a talented finance professional to play a major role in the development of a fast growing consumer products business with a top ranking British plc.

### THE COMPANY

- ◆ Leader in its field. Highly regarded business. Turnover £100 million.
- ◆ Requires strong financial direction to maximise future business performance and profitability.

### THE POSITION

- ◆ Responsible to MD for financial strategy, controllership, treasury management and information technology.
- ◆ Key role in improving operating performance.
- ◆ Design and implement effective financial policies, budgeting, planning and reporting.
- ◆ Full participation in overall business strategy.

### QUALIFICATIONS

- ◆ Graduate Chartered or Management Accountant, aged 38-45, with successful track record of financial management in an international business.
- ◆ Highly motivated self-starter with strong leadership qualities.
- ◆ Broad management information systems experience.

### THE REWARDS

- ◆ Attractive base salary and highly geared performance related bonus scheme.
- ◆ Significant career opportunities within the Group.

Please reply in writing, enclosing full cv, Reference LK2650  
54 Jermya Street, London, SW1Y 6LX  
071-493 6392

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FINANCIAL RECRUITMENT

LONDON

SLOUGH

BIRMINGHAM

MANCHESTER

BRISTOL

GLASGOW

ABERDEEN

# Corporate Finance Executive

## Major Multinational Plc

c. £45,000 + Benefits

London

An outstanding young finance professional is needed to work with the Group Finance Director at the heart of this leading international group. An unusual opportunity to tackle a broad range of responsibilities including analysis, investor relations and funding.

### THE COMPANY

- ◆ Top British based plc. Turnover approaching £2 billion.
- ◆ Well managed, profitable businesses in primary, manufacturing and distribution industries worldwide.
- ◆ Devolved corporate style with central strategic direction and tight financial controls.

### THE POSITION

- ◆ Key role in corporate centre. Report to Group Finance Director.
- ◆ Widely varied projects including business performance review, investment appraisal, acquisitions and divestments, funding and investor relations.

- ◆ An excellent springboard to even more senior positions in the Group.

### QUALIFICATIONS

- ◆ Graduate accountant and/or MBA, preferably aged 28-35.
- ◆ Exceptional numeracy, literacy, analytical and modelling skills. Drive, self confidence and tact.
- ◆ Relevant financial experience with a major business.

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**INSIDE**  
**El Al expects to weather the storm**

**EL AL** Profits of some of the strongest international airlines have been savaged by the Gulf war, the economic recession and higher fuel prices. It is therefore surprising to find one airline, El Al Israel Airlines, confidently expecting to report higher profits this year, not only compared with last year but also with the boom year of 1988. Paul Batts reports. Page 20

● In spite of the continued recession and slow improvement in passenger volumes, share prices of some European airlines have outperformed their respective markets since January. Paul Abrahams reports. Page 38

● Northwest Airlines has joined the queue of foreign carriers interested in bidding for a stake in Qantas, the Australian airline which is to be privatised. Page 20

**Clearing their own air**

Mr Boris Yeltsin's election as president of the Russian Federation may help the managers of Kola peninsula's nickel smelters in north-west Russia to breathe more easily. Mr Yeltsin wants all enterprises in the peninsula, including the nickel smelters, to have a larger share of their own profits. This will allow the smelters to generate the cash to tackle the region's increasing environmental problems caused by factory emissions. Page 26

**Shake-up of a reliable image**

Investment trusts are meant to be reliable, boring companies which rarely cause their shareholders sleepless nights. Yet Gresham House announced an 82 per cent fall in net asset value this week, causing a 96 per cent one-day fall in its share price on Monday. The cause lies in a bizarre combination of the Bolshoi Ballet, Saddam Hussein, the collapse in the property market and the economic recession. Philip Coggan reports. Page 24

**Receivers enter Bond company**

Dailhold Investments, the family company of Mr Alan Bond (left), appeared to be crumbling yesterday after receivers, appointed by a syndicate of creditors, took control of its main asset. The creditors - Hongkong and Shanghai Banking Corporation, Bank of New Zealand and Transcontinental Australia - lent Dailhold \$300m to finance its share of the development of a nickel mine and a refinery. Mr David Crawford, the KPMG Peat Marwick accountant appointed receiver/manager, said Mr Bond and his son had been removed from the board. Page 20

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**Chief price changes yesterday**

**FRANKFURT (DEM)**

Alcoa	612.5	+ 21.5	Boch	424.7	- 12.8
BMW	1070	+ 45	Boch	424.7	- 12.8
Deutsche Bank	1373	- 37	Boch	424.7	- 12.8
Deutsche Telekom	1339	- 36	Boch	424.7	- 12.8
Deutsche Telekom	1339	- 36	Boch	424.7	- 12.8
Deutsche Telekom	1339	- 36	Boch	424.7	- 12.8

**PARIS (FFr)**

Alcoa	502	+ 12	Boch	424.7	- 12.8
BMW	640	+ 26	Boch	424.7	- 12.8
Deutsche Bank	620	+ 17.5	Boch	424.7	- 12.8

**LONDON (Pence)**

Alcoa	216	+ 10	Boch	424.7	- 12.8
BMW	1070	+ 45	Boch	424.7	- 12.8
Deutsche Bank	1373	- 37	Boch	424.7	- 12.8

**VW advances on east German sales**

By Leslie Collett in Berlin

VOLKSWAGEN, the German car group, reported a 13 per cent rise in turnover in the first half of 1991, but only a 1 per cent increase in net profits.

The rise in sales to DM29bn (\$21.3bn) reflected the car boom in Germany - largely in the east. The surge in demand there more than compensated for falling deliveries to the rest of western Europe. As a result, VW expanded its position as the leading European producer.

The modest rise to DM433m in net earnings continued the trend set in the first quarter. Mr Carl Hahn, VW chairman, said it was too early to forecast earnings for the entire year. However, the car maker was trying to achieve earnings which matched those of previous years.

Sales of VW, Audi and Seat (VW's Spanish subsidiary) cars in Germany soared by 52.3 per cent to 686,000 units in the first six months. Worldwide the VW Group sold a record 1.65m cars, 7.7 per cent more than the previous record set in the same period of last year.

Mr Hahn said that VW was the fastest-growing car group in Europe with daily production having risen to 14,000 units from 13,400 in 1990.

A new factory with a capacity of 250,000 vehicles was being built at Zwickau in east Germany to help meet increased demand.

Mr Hahn told the annual shareholders meeting in Berlin that, although the city was the designated seat of government and parliament, VW's headquarters would remain at Wolfsburg and would not move back to Berlin, where the company had been based until 1948.

Skoda, the Czechoslovakian car company which VW had acquired earlier this year, improved exports and operated in the black during its first two months as part of the VW group.

The chairman predicted that demand in eastern Europe and east Germany would double by 1995 and almost triple by 2000. To meet the expected increase, VW planned to invest DM9bn in Skoda over the next 10 years to expand production from 190,000 to 400,000 vehicles.

VW will begin expanding production capacity from 60,000 to 150,000 cars a year in China after its takeover later this year of the Shanghai Car Plant.

The group also plans to set up exclusive Volkswagen-Audi dealerships in Japan in order to penetrate the market more effectively. Rounding out its expansion plans in Asia, the company will set up a joint venture with the Ching Fong Group to produce and market the new Volkswagen Transporter in the region.

**Bosch sees no upturn in profits this year**

By Andrew Fisher in Stuttgart

MR MARCUS BIERICH, the chief executive of Robert Bosch, yesterday forecast more gloom for the German electrical and electronics group after a profits drop in 1990.

He said Bosch had been hit by increasing price pressures in automotive components, its highest division and one accounting for half of turnover. He also expected rising labour costs in Germany and adverse world economic and currency trends to have a negative impact.

Bosch is attempting to counter these factors by cutting costs, jobs and capital spending - from DM2.8bn (\$1.53bn) in 1990 to DM2.2bn this year. It is shifting some production of its Blaupunkt car radios and speakers to low-wage countries such as Malaysia and Portugal. The move will reduce its German workforce by a further 1,100 jobs.

The total worldwide workforce is down by 2,100 so far this year, from nearly 180,000 in 1990, with staff in Germany bearing two-thirds of the decrease.

Last year, net profits at Bosch dropped by 10.6 per cent to DM560m. The rise in turnover was only 4 per cent, to DM31.8bn, after a 10 per cent increase in 1989.

Profits from automotive components "fell drastically" in 1990, said Mr Bierich. He expected price-cutting pressures from the motor industry to continue because competitors would intensify as Japanese automobile producers pushed further into European and other markets.

Higher profits from communications technology, consumer goods (white goods and power tools), and capital goods (hydraulic, pneumatic and packaging equipment) were not enough to make up for last year's fall on the automotive equipment side.

Bosch also suffered a drop of around DM100m in combined profits from its activities in Australia, Brazil and the US. Much of this reflected weakness in the national currencies.

In the first five months of 1991, group turnover rose by only 3.4 per cent to DM31.8bn, with growth coming from Germany alone.

On the automotive equipment side, turnover edged up by a mere 0.8 per cent, against a rise of 8.5 per cent between January and May 1990.

In North America, turnover declined by 6 per cent. In Australia and South America it fell by a third. For the full year, Bosch again expects turnover growth of 4 per cent.

**Losing grip on the spiral**

The London reinsurance market faces a plunge into freefall, reports Richard Lapper

INSURING against catastrophes used to be the most popular game on the London insurance market.

Attracted by handsome profits, Lloyd's syndicates and London-based specialist companies piled into the business in the 1970s and 1980s, assuming and laying off risk to each through a complex spiral of reinsurance arrangements.

The market mushroomed in 1987 and 1988, attracting to Lloyd's hundreds of new Names, wealthy individuals whose capital backs the market. Many new syndicates were formed to write the business, accounting for perhaps as much as 40 per cent of Lloyd's gross premiums of \$5.5bn (\$8.9bn) in 1988.

But overcapacity and competition depressed premiums and many risks were rated unrealistically. Then in 1988 and 1989, the market was submerged by catastrophes including the Piper Alpha oil rig disaster, windstorms in western Europe and Hurricane Hugo, which left a trail of devastation in the Caribbean and US in September 1989.

The market has begun to disintegrate. As accountants calculate the costs of expansion, many Names who joined the catastrophe syndicates are bearing the brunt of the crisis. "The market of last resort" has come unstuck, says one London underwriter.

Companies such as Citicorp Re of the US have withdrawn from the market while others such as Victory Re, Mercantile and General Re have reduced their commitments. Prices have risen to unprecedented highs and capacity on the market has shrunk by as much as 75 per cent in the past 18 months.

Although there are hopes of recovery in some quarters, critics believe that the market is on the road to extinction as more efficient and better capitalised competitors, such as the large continental reinsurers, Munich Re, Swiss Re and Cologne Re, provide alternative ways of insuring against disasters.

In 1987, syndicates specialising in catastrophe insurance were among the most profitable at Lloyd's, some of them taking up to 10 times more in premium than they paid out in claims.

The market's sudden demise is partially explained by the unusual number of catastrophe claims between 1987 and 1990. Europe and But it is not just the volume and size of claims. The way they have hit the market has exposed the shortcomings of the way the London market insures disasters.

Typically reinsurers - whether syndicates or companies - divide a risk into horizontal layers. A typical (excess of loss) reinsurance contract would insure all losses above £1m up to £50m, but would be broken into as many as 25 individual layers of, say, £2m each. These in turn would be broken up vertically with perhaps three dozen Lloyd's syndicates and companies participating in each layer.

These reinsurers would in turn reinsure their own exposures. A spiral of reinsurance arrangements would be created in the market, with many players cropping up again at different points in the chain - sometimes as reinsurers assuming risk, sometimes as reinsurers ceding risk to another reinsurer.

During the 1970s and 1980s, the spiral diluted the impact of individual catastrophes on the market by spreading claims through time. Mr Jonathan Marland, a director with brokers Lloyd Thompson, says he is still handling spiral claims from a fire in the Avondale Shipyards in the US in 1979.

The spiral is now unwinding. The development of electronic claims settlement systems has accelerated the speed with which claims are processed, which means that even reinsurers at high points in the chain are being asked to settle recent claims much quicker than older claims. The speed of claims settlement from recent disasters has left some insurers with cash flow problems, resulting in painful cash calls for Lloyd's Names.

The impact has been even worse where underwriters have failed to buy sufficient reinsurance cover of their own. Inadequate reinsurance proved to be a common failing of the Lloyd's syndicates hit by Piper Alpha, for example.

The failures of a few Lloyd's syndicates have highlighted the inefficiencies of the spiral. The most skilled exponents of the business "balanced their books", writing their accounts to retain the minimum possible risk on their own books.

Some players assumed so little risk that their participation in the chain amounted to little more than arbitrage - where traders exploit anomalies in a market's pricing structure.

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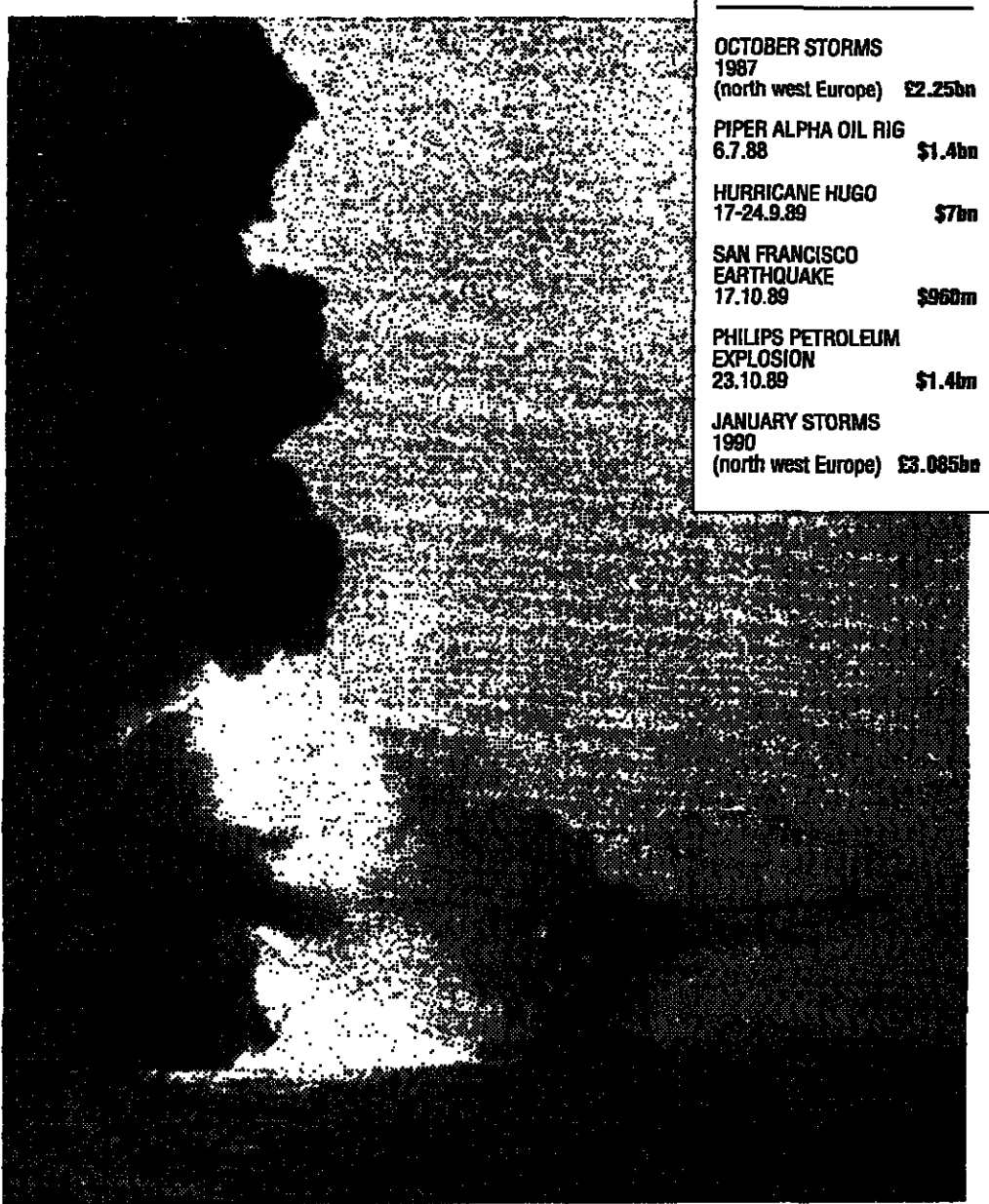
An underwriter's success is partially dependent on fellow players taking on proportionately too much risk compared with their premium income.

One underwriter says that the "innocence" of some underwriters in this respect was a necessary condition for others to practice successful arbitrage.

Some critics argue that the experience shows syndicates and small companies are too small to write catastrophe insurance. Lloyd's syndicates are especially vulnerable because they are dissolved at the end of each year and are unable to build up sufficient reserves. "Companies and syndicates who play at these games are deluding themselves and their clients," says one underwriter.

The large German and Swiss reinsurers are also sceptical about the London catastrophe market's future.

"I think that some Lloyd's syndicates have written business without really assessing the risks," says Mr Jurgen Zech, chief executive of Cologne Re.



Tide turns: inadequate reinsurance was exposed by the Piper Alpha oil rig explosion

**Losses affecting the London insurance market 1987-1990**

OCTOBER STORMS 1987 (north west Europe)	£2.25bn
PIPER ALPHA OIL RIG 6.7.88	\$1.4bn
HURRICANE HUGO 17-24.9.89	\$7bn
SAN FRANCISCO EARTHQUAKE 17.10.89	\$960m
PHILIPS PETROLEUM EXPLOSION 23.10.89	\$1.4bn
JANUARY STORMS 1990 (north west Europe)	£3.085bn

**Hanson's ability to minimise tax bill impresses analysts**

By Robert Peston in London

HANSON, the British conglomerate which has a 2.8 per cent holding in Imperial Chemical Industries, paid no mainstream corporation tax in the UK between 1981 and 1986.

During the same six years Hanson made operating profits in the UK totalling £569m (\$810.4m) and received from the Treasury a net refund on mainstream corporation tax of £800,000, highlighting the group's ability to minimise its tax payments.

Over the same period, GEC and BTR, two groups widely regarded as financially adept, paid more than £1bn of mainstream corporation tax between them. From 1982 to 1986, GEC paid £937m in mainstream corporation tax and in the full six years BTR paid £140m. ICI, meanwhile, paid £347m.

A separate analysis of Hanson's tax shows that its total bill over the past three years, including liability for overseas tax, is by far the lowest of the UK's 17 biggest companies. If advance corporation tax is excluded, Hanson's tax rate has been well

under 20 per cent. Every other company paid about 26 per cent.

At 35 per cent, ICI's tax rate in the past three years was similar to most other companies of its size, which was the standard UK rate before the government's last Budget.

Mr Nicholas Winter, the Conservative MP who is supporting ICI's campaign to deter Hanson from bidding for it, will next week press the prime minister, Mr John Major, to take a close interest in Hanson's low tax charge. He will be raising Hanson's tax payments in the House of Commons, probably at prime minister's question time.

Leading accountants said that in the early 1980s there were plenty of opportunities to defer or reduce tax charges. For example, there were 100 per cent first-year allowances on capital expenditure and inflationary increases in stock levels could also be offset against tax.

However, Mr Tony Allen, a partner of Coopers & Lybrand, said that if an operating company's profits were high, in most cases it would have paid corporation tax.

Hanson did pay advance corporation tax in the period. This is a tax on dividends, which can be offset against a company's liability to pay mainstream corporation tax.

However, Hanson paid just £18.4m of advance corporation tax between 1981 and 1985. The group's ACT shot up to £44m in 1986. If all the ACT is taken into account, the UK tax rate paid by Hanson in the period was just 10.5 per cent.

Another accountant said that the ACT charge probably indicated that profits described by Hanson as UK profits had been taken offshore - otherwise they would have been taxable and would have offset the ACT charge.

Hanson's UK tax rate rose sharply in 1987. It paid a UK rate of 17.7 per cent on average between 1987 and 1990. Mr Martin Taylor, Hanson's vice chairman, said the tax rate rose because the group had changed the way that it financed its worldwide operations.

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## INTERNATIONAL COMPANIES AND FINANCE

Nedlloyd  
sells stake  
in Nimox to  
NV BrabantBy Ronald van de Krol  
in Amsterdam

NEDLLOYD, the transport and energy group based in the Netherlands, said yesterday it had sold its 15.4 per cent stake in Nimox, a Dutch trading house, to NV Brabant, a venture-capital company.

Nimox, whose trading activities range from car dealerships to sportswear, has annual turnover of around Fl400m (\$200m).

Nedlloyd declined to give the sale price, but said the divestment was part of its strategy of selling off several non-core businesses to raise Fl800m by March 1992. Last month, it announced that it planned to sell its remaining 40 per cent stake in Transavia, a Dutch charter airline, to KLM.

Since early 1991, Nedlloyd has come under intense pressure from its single biggest shareholder, Mr. Torstein Hagen, the London-based Norwegian investor, to speed up the sale of businesses unrelated to its core activities, shipping and land transport.

Mr. Hagen argues that the sale of all non-core businesses would yield Fl1.7bn for Nedlloyd, which swung into heavy losses last year. Nedlloyd has so far refused to meet Mr. Hagen's demand for a seat on its supervisory board.

Statoil plans  
offices in Warsaw  
and Singapore

By Karen Fossell in Oslo

STATOIL, the Norwegian state oil company, plans to open representation offices in Singapore and Warsaw.

Initially, the Warsaw office will aim to develop business opportunities in the Polish market with a view to opening its first Statoil-branded petrol stations there by 1992. Statoil said that over the past three years it had tripled sales of crude oil and refined products in Poland.

In Singapore, Statoil's office will be a trading unit for crude oil and refined products, enabling it to expand its business to global trading.

## Banesto group lifts Urbis holding

By Tom Burns in Madrid

CORPORACION Banesto, the Spanish conglomerate, yesterday increased its equity in one of the biggest domestic real estate companies as part of a new investment strategy.

Corporacion, which has recently made several large asset disposals, bought 10 per cent of Urbis, a company developing commercial and industrial estates in Madrid and in southern Spain, from Mr. Jacques Hachel, an Argentine-born financier who resigned as Urbis' chairman following the acquisition.

The deal, worth some Ptas4.3bn (\$37.3m) at Urbis' current market prices, raised the real estate company to 35 per cent.

Last week, the conglomerate, which is controlled by the retail bank Banesto, acquired 4 per cent of Sanson, a large cement-producer, to raise its shareholding in the company to 47 per cent.

The 4 per cent of Sanson equity had been held by Petrozed, an oil refining company in which Corporacion had a 24 per cent stake, and which is

now being acquired by British Petroleum. Banesto's conglomerate sold its Petrozed equity to BP last month, paying the way for the UK group's takeover of the Spanish refinery. It also sold 24 per cent of its insurance affiliate, Union y Fenix, to France's AGF.

Banesto said Corporacion was in the process of divesting from companies that it did not control, as well as from sectors, such as the oil industry, which were dominated by multinational groups.

The equity purchases in

Urbis and in Sanson formed part of Corporacion's strategy of concentrating part of its resources in the construction industry, a sector in which the conglomerate has considerable weight for it controls Agroman, one of the leading domestic building contractors.

Mr. Mario Conde, chairman of both Banesto and Corporacion, hinted at a reappraisal of the conglomerate's assets at its recent shareholders' meeting. Further disposals and acquisitions are expected after the summer.

Volvo ends  
talks with  
E European  
producersBy Robert Taylor  
in Stockholm

VOLVO Truck Corporation, part of the Swedish auto group, announced yesterday it had decided to terminate talks with Tatra and Liaz, the Czechoslovakian truck manufacturers, over a co-operation agreement.

Discussions have been going on for the past 18 months about areas where the two could work together. However, Volvo said yesterday that "after careful consideration and in-depth analysis", it had decided "not to give priority to a comprehensive engagement with or a possible takeover" of the truck-makers.

This will disappoint Tatra and Liaz, although Volvo said the discussions had been carried out in "a positive and constructive atmosphere".

Last year, Volvo, in alliance with Renault of France, failed to acquire a substantial stake in Skoda, the Czechoslovakian state-owned car-maker.

However, Volvo - like other truck-makers - is going through a lean period at the moment with the decline in the size of the European truck market over the past 12 months. Despite this, in Germany the company enjoyed an 8 per cent market growth during the first quarter of this year.

Total deliveries of Volvo trucks fell by 14 per cent, or 11,000 units, in the same period. The backlog of orders for trucks was slightly lower at the end of the quarter.

Deutsche Babcock buys state group

DEUTSCHE Babcock, the engineering group, said it had taken over IBE Industrie- und Kraftwerksrohrleitungsbau GmbH in eastern Germany, Reuter reports.

Mr. Hoyo Schmiedeknecht, the chairman of Babcock's management board, said that IBE, a Bitterfeld-based maker of pipes for the power industry, was the 11th state-owned company acquired by the group in the former communist east.

Lucas Industries  
warns of 50%  
second-half fall

By John Griffiths in London

SIR Tony Gill, chairman of Lucas Industries, used yesterday's evidence of a continuing slump in UK new car sales as a convenient peg on which to hang a warning that Lucas' second-half pre-tax profit will be only about half the £55.3m (\$88.5m) achieved in the six months to January 31.

Implicit in the warning was that, unless the UK's badly depressed automotive sector picks up, further jobs will have to go at Lucas, which has already shed 3,000 in the past 12 months.

Virtually all the jobs have gone in the UK motor component operations, and Sir Tony blames the automotive sector almost entirely for Lucas' problems.

Shares in the automotive-to-aerospace group, which employs 29,000 in the UK after the recent cuts, promptly fell 8p to close at 128p.

The warning about this year's second half follows an interim performance which was itself 31 per cent lower than the pre-tax profit level than in 1990. Turnover on automotive business in the first half fell only slightly, from £742.5m to £725.7m, but the squeeze on margins was reflected in operating profit sinking from £51.5m to £23.4m. Aerospace sales were flat at £238m, as were operating profits of £32m.

However, Lucas is by no means alone in its predicament. Chairmen of virtually all the large UK component groups with a heavy dependence on British automotive markets and manufacturers have either already warned of worse times ahead unless

demand for vehicles and parts picks up, or are bracing themselves to do so.

They are having to cope with the sharpest downturn in new car and truck sales - although not the lowest numbers since the Second World War.

Truck sales, in particular, are running at less than half the levels of two years ago, and Lucas Automotive is a leading supplier of heavy duty electrical systems, batteries and braking systems for such vehicles.

Statistics released yesterday also showed car sales down 31.3 per cent on a year-on-year basis, with manufacturers predicting sales as low as LHM this year - down 35 per cent on the 2.3m of two years ago. Production is not as badly hit, due to rising exports, but is providing component-makers with little relief from increasingly squeezed profit margins on falling turnover.

A Lucas spokesman yesterday said a depressed UK after-market for replacements parts, which accounts for about one-quarter of Lucas' £1.3bn automotive turnover, was also contributing to the profits plunge.

Unlike most other recent periods, Lucas also has no property or other asset disposals to offset redundancy and other exceptional costs for the second half.

While Sir Tony did not specifically refer to potential job losses yesterday, he has warned elsewhere in the past few days that "if market conditions continue to worsen we will have to take action to retain our competitiveness".

Lex, Page 16

## Groupe Expansion sells title

AGEFI, the French financial newspaper, has been sold by Groupe Expansion to its rival, the Cote Desfosses, writes George Graham in Paris.

Groupe Expansion, which also owns the fortnightly business magazine Expansion and the daily Tribune de l'Expansion, will take a 15 per cent stake in the Cote Desfosses, which made pre-tax profits of

FFr28m (\$4.5m) last year. Agefi, a profitable specialist financial daily with a strong coverage of financial market statistics, is sold on subscription only, with a circulation of around 7,000.

It was acquired by the Expansion group in 1987, along with the Tribune and the stock market weekly La Vie Francaise.

## Cellnet returns dent Securicor profits

By Richard Gourlay in London

SHARES in Securicor, the UK security and parcels delivery group, plunged yesterday after sharply lower-than-expected profits from its 40 per cent stake in Cellnet, the cellular radio telephone operator.

Pre-tax profits in the six months to March fell 56 per cent to £13.47m (\$21.5m) with the largest factor a £7.7m fall to £12.13m in Securicor's share of Cellnet's pre-tax profits.

After a decade of continuous growth in dividends, including a 46 per cent jump last year, Securicor held its interim dividend at 0.62p. The shares fell 60p to 459p.

Mr. Roger Wiggs, the chief executive, said Securicor and the market had been expecting a £10m greater contribution from Cellnet a year ago.

BT, which controls 60 per

cent of Cellnet, insists that any announcements about the network's performance should originate from it, which had prevented Securicor warning the market as the year progressed, he said.

Cellnet said its under-performance compared with expectations last year was because net additions of subscribers were not as much as expected and the recession had led to a 10 per cent lower usage by existing subscribers than a year ago.

The average Cellnet subscriber, of which there are now 520,000, was spending £700 a year, Cellnet said.

Cellnet is also receiving 10 per cent less usage per subscriber than Vodafone, Rascal Telecom's cellular network market leader, because it had

less penetration into the higher value added service sector, Cellnet said. Cellnet only reveals its results when it places them in Companies House up to 11 months after the end of its financial year.

The total connections on the cellular market showed its first monthly fall in April this year. Cellnet says it is closing the gap with Vodafone, which controls 65 per cent of the market, taking 65 per cent of net new additions in the last six months.

Mr. Wiggs said Securicor's non-cellular, or managed businesses, had suffered from the recession much as expected.

The biggest problem was in the parcels business which accounted for most of the £5.6m fall to £4.96m in the security and parcels division.

Customers had substantially switched from using next day delivery services to economy services which commanded lower margins.

The hotels, vehicles and employment service division also suffered, with pre-tax profits down from £955,000 to £502,000. In particular, the company had failed to sell its Ford dealerships as part of the strategy to leave car retailing.

A fall in interest earned from the balance of a rights issue helped the fall in investment and insurance income from £2,511m to £403,000.

The communications retailing business continued to make losses, rising from £2.94m to £4.52m and is not now expected to break even before 1993, Mr. Wiggs said. Lex, Page 15

## INTERNATIONAL COMPANY NEWS IN BRIEF

BA deal near  
says Sabena

SABENA, the Belgian airline, expects British Airways to invest Bfr6bn (\$1.59m) in return for a 25 per cent stake in the national carrier, according to an official Sabena spokesman, Reuter reports.

Mr. Daniel Devincq said talks with BA were close to fruition and that the deal, expected to be agreed by the end of the month, would also secure subsidies promised by the government if the airline found a partner.

He said the European Commission, which must approve such a link, had been kept informed and that the airlines

expected it would not raise any objections to their alliance.

Mr. Devincq said talks were continuing with Air France and Thai Airlines about collaboration on flights to Africa and Bangkok, not investment in Sabena.

The Belgian government plans to give Sabena about \$1bn in subsidies, of which around half would go towards wiping out the airline's debts and the rest to helping it carry out a major restructuring plan.

Interview, Belgium's largest brewer, has agreed to take over Belle Vue, a leading producer of Belgian specialty beers such as Geuze, Kriek and Framboise beers, Reuter reports.

Interview declined to disclose the terms of the deal but said Belle Vue will become a

full subsidiary of privately owned Interview, strengthening its market position.

Interview, which produces Stella Artois lager beer, is one of Europe's leading brewers. Consolidated net profit was Bfr2.3bn in 1990 on consolidated turnover of Bfr58.4bn.

Union des Assurances de Paris, the French insurer, and Banque Nationale de Paris have created a joint venture to market UAP's damage insurance products to BNP clients, Reuter reports.

The venture, to be named Natio Assurances, will have initial capital of FFrdm (\$600,000) and be equally owned by BNP and UAP.

UAP and BNP, which last year took 10 per cent cross-stakes in each other, already

have an informal pact to sell UAP products through BNP branches.

Immobiliere de Belgique, Belgium's largest property group, intends to acquire fellow Belgian building and property group Monthe, by transferring 10 per cent of its capital to the present owners.

Immobel said it would pay Monthe's current family owner, Mr. Thomas De Waele, with 450,000 shares subject to agreement. The shares closed at Bfr3.190 in Brussels yesterday, valuing the deal at about Bfr1.4bn.

Immobel's main shareholder is the holding company, Tractebel, which bought 31 per cent this May from Belgium's largest holding company Societe Generale de Belgique.

This announcement appears as a matter of record only.

The approval by the Philippine SEC of this announcement and the issuance by the Philippine SEC of the Certificate of Permit to Sell the Offered Shares are permissive only and do not constitute a recommendation or endorsement by the Philippine SEC of the Offered Shares. AD Resolution 80, Series 1991.

New Issue/June 14, 1991

96,000,000 Class B shares  
par value P1.00 per share



AYALA LAND, INC.

(incorporated as a company with limited liability under the laws of the Republic of the Philippines)

Offer Price P26.00 per Class B share

## Domestic underwriters

Bank of the Philippine Islands

AB Capital and Investment Corporation  
All Asia Capital and Leasing Corporation  
Development Bank of the Philippines  
FEB Investments, Inc.  
Philippine Pacific Capital Corporation  
United Coconut Planters Bank

AEA Development Corporation  
Citytrust Investment Philippines, Inc.  
Equitable Banking Corporation  
Multinational Investment Bancorporation  
UBP Capital Corporation

## Domestic selling agents

Participating Members of the Manila Stock Exchange  
Participating Members of the Makati Stock Exchange

## International managers

I.P. Morgan Securities Asia Ltd.

Baring Brothers & Co., Limited  
The Nikko Merchant Bank (Singapore) Limited  
Banque Indosuez  
DBS Securities Singapore Pte. Ltd.  
Smith New Court Far East Limited  
Sun Hung Kai International Limited

Jardine Fleming International Inc.  
Salomon Brothers International Limited  
Credit Lyonnais Securities (Asia) Ltd.  
Lombard Odier International Underwriters S.A.  
Societe Generale Asia Limited  
Yamaichi International (H.K.) Limited



Ayala Corporation

and

Ayala Land, Inc.

The undersigned acted as financial advisor  
to Ayala Corporation and Ayala Land, Inc.,  
in connection with Ayala Land's initial public  
offering of Class B shares and its exchange offer  
for the 74% of the shares of Ayala Property Ventures Corp.,  
held by the public

JPMorgan

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Lex, Page 16

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# MURRAY SPLIT CAPITAL TRUST PLC

This advertisement is issued in compliance with the requirements of and has been approved by the Council of the International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("the London Stock Exchange") pursuant to Section 154(1)(a) of the Financial Services Act 1986.

This advertisement contains the terms and conditions of application, notes on the completion of the Application Form(s) and Application Form(s). This advertisement does not constitute any recommendation about Murray Split Capital Trust PLC (the "Company") (other than the information set out below) and should therefore be read in conjunction with the Listing Particulars dated 5th July 1991 (the "Listing Particulars") which are available from the Council of the London Stock Exchange for all the Zero Dividend Preference Shares ("Preferred Shares"), the Income Shares and the Capital Shares of the Company issued and to be issued pursuant to the Offer to be submitted to the Official List. The Preferred Shares, the Income Shares, the Capital Shares and the Units will be separately dealt in on the London Stock Exchange. It is expected that dealings in each of the Preferred Shares, the Income Shares and the Capital Shares (together the "Shares") and the Units will commence on 26th July 1991.

Definitions set out in the Listing Particulars shall apply to this document unless the context requires otherwise.

## MURRAY SPLIT CAPITAL TRUST PLC

(Incorporated in England and Wales under the Companies Act 1985 to 1989 with registered number 2619680)

### OFFER FOR SUBSCRIPTION

sponsored and underwritten by  
**GREIG MIDDLETON & CO. LIMITED**

of  
**6,400,000 Zero Dividend Preference Shares of 10p each at 102.5p per share,  
8,000,000 Income Shares of 10p each at 100p per share  
and  
5,600,000 Capital Shares of 10p each at 100p per share  
all payable in full on acceptance**

Applicants may apply for Shares of any or all classes and in any ratio, or for Units at £25.20 per Unit, each Unit comprising 8 Preferred Shares, 10 Income Shares and 7 Capital Shares. The application list for the Shares now being offered for subscription will open at 10 a.m. on 22nd July 1991 and may be closed at any time thereafter. The procedures for application and Application Forms are set out below. Completed Application Forms must be received by Clydesdale Bank PLC, Corporate Investment Services, 30 Lombard Street, London EC3V 9BB by not later than 10.00 a.m. on 22nd July 1991.

Murray Split Capital Trust PLC is a new split capital investment trust formed to provide shareholders with three different investment choices from the same portfolio: Income Shares, designed to provide high income; Preferred Shares, for pre-determined capital growth; and Capital Shares, providing a highly geared investment in the residual capital value of the Company's net assets. The Company, which has a projected life of approximately seven years until 1998, will be managed by Murray Johnstone Limited.

**Availability of Listing Particulars**  
Listing Particulars are included in the Companies Fiches Service available from the London Stock Exchange. Copies of the Listing Particulars may be obtained by collection only during usual business hours up to and including 9th July 1991 from The Company Announcements Office at 46-50 Finsbury Square, London EC2A 3BN and during usual business hours on any weekday (Saturday and public holidays excepted) up to and including 17th July 1991 from the registered office of the Company at 30 Coleman Street, London EC2R 5AN and from:

Greig Middleton & Co. Limited  
66 White Street  
London EC2A 2HL

Greig Middleton & Co. Limited  
70 Wellington Street, Glasgow G2 6UD

Murray Johnstone Limited  
7 West Nile Street  
Glasgow G1 2PX

Clydesdale Bank PLC  
30 Lombard Street  
London EC3V 9BB

Greig Middleton & Co. Limited is a member of the London Stock Exchange and the Securities and Futures Authority. Murray Johnstone Limited is a member of IMLD.

5th July 1991.

### Terms and Conditions of Application for Shares and Units

- The offering created by the acceptance of applications under the Offer will be conditional upon (i) the admission of the Preferred Shares, the Income Shares and the Capital Shares to the Official List of the London Stock Exchange and such admission becoming effective in accordance with the London Stock Exchange's rules by no later than 20th July 1991 (or such later date, not being later than 13th August 1991) as the Company, the Manager and Greig Middleton may agree; and (ii) the Offer for Subscription Agreement referred to in Section 8 of Part III becoming unconditional and not being terminated in accordance with its terms.
- The right is reserved to reject all cheques and bankers' drafts for payment on receipt by 22nd July 1991 and to retain certificates and surplus application money pending clearance of successful applicants' cheques. The right is also reserved to reject in whole or in part, or to scale down or limit, any application (but on the basis that applications on Unit Application Forms will be subject to scaling down only in the Offer ratio of 8 Preferred Shares: 10 Income Shares: 7 Capital Shares).
- If any application is not accepted in whole, or is accepted in part only, or if any contract created by acceptance does not become unconditional, the application money or, as the case may be, the balance thereof will be returned without interest (such interest being retained for the benefit of the Company) by returning the applicant's cheque or banker's draft or by crossed cheque in favour of the first-named applicant, through Clydesdale Bank PLC in a separate account.
- By completing and delivering the Application Form(s), you:
  - offer to subscribe for the number of Preferred Shares and/or Income Shares and/or Capital Shares and/or Units specified in your Application Form(s) (or such lesser number for which your application is accepted) at the Offer Price and on the terms of, and subject to, the conditions set out in this document, including these terms and conditions, and subject to the Memorandum and Articles of Association of the Company;
  - agree that, in consideration of the Company agreeing that it will not prior to 13th August 1991 offer securities for subscription to any person other than by means of the procedures referred to in this document, your application may not be revoked until after 13th August 1991 and that this paragraph shall constitute a contractual contract between you and the Company which will become binding upon dispatch by post to or, in the case of delivery by hand, on receipt by Clydesdale Bank PLC of your Application Form(s);
  - warrant that the remittance accompanying your Application Form(s) will be honoured on first presentation and agree that if it is not so honoured the Company may (without prejudice to any other rights it may have) avoid the agreement to accept the relevant Shares and may also then to some other person, in which case you will not be entitled to any refund or payment in respect thereof;
  - agree that, in respect of those Shares and/or Units for which your application has been received and is not rejected, acceptance of your application shall be deemed, at the discretion of the Company, either (i) by notification to the London Stock Exchange of the basis of allocation (in which case acceptance shall be on that basis) or (ii) by notification of acceptance thereof to Clydesdale Bank PLC;
  - agree that any share certificate or unit certificate and any money returnable to you may be retained by Clydesdale Bank PLC pending clearance of your remittance and that such money will not bear interest;
  - authorise Clydesdale Bank PLC to send (a) fully paid definitive share certificate(s) and/or a fully paid unit certificate(s) for the Shares and/or Units, and/or (b) a cheque or banker's draft for the amount payable for which your application is accepted and/or crossed cheque for any money returnable, by post to the address of the person for the time being holding the first-named person named as an applicant in the Application Form(s);
  - warrant that, if you sign (as) Application Form(s) on behalf of someone else or on behalf of a corporation, you have due authority to do so on behalf of that other person and undertake to endorse your power of attorney or a copy thereof (which shall be a condition of the "Notes on how to complete the Application Form(s)");
  - agree that all applications, acceptance of applications and contracts resulting therefrom under the Offer shall be governed by the law of England and that you submit to the jurisdiction of the English courts and agree that nothing shall limit the right of the Company to bring any action, suit or proceedings arising out of or in connection with any such applications, acceptance and contracts in any other manner permitted by law or in any court of competent jurisdiction;
  - confirm that in making such application you are not relying on any information or representation in relation to the Company other than those contained in this document and accordingly you agree that no person responsible solely or jointly for this document or any part thereof shall have any liability for any such information or representation;
  - authorise Clydesdale Bank PLC or Greig Middleton or any person authorised by them, as your agent, to do all things necessary to effect registration of any Shares, including those comprised within Units, subscribed by you into your name(s) and authorise any representative of Clydesdale Bank PLC or of Greig Middleton to execute any document required therefor;
  - confirm that you have read and complied with paragraph (d) below;
  - agree that your application for Shares and/or Units will remain valid even if you attempt to purchase for a PEP which is subsequently voided or not established; and
  - agree that your Application Form(s) where addressed to the Company and Greig Middleton, No person receiving a copy of this document or (as) Application Form(s) in any territory other than the United Kingdom may treat the same as constituting an invitation or offer to him, nor should he in any event

use such Application Form(s) solely, in the relevant territory, such an invitation or offer could lawfully be used without contravention of any regulatory or other legal requirements. It is the responsibility of any person outside the United Kingdom wishing to make (as) application(s) hereunder to satisfy himself as to full observance of the laws of any relevant territory in connection therewith, including obtaining any required governmental or other consents, observing any other formalities required to be observed in such territory and paying any issue, transfer or other taxes required to be paid in such territory.

- The Shares and Units have not been and will not be registered under the United States Securities Act of 1933 and, subject to certain exceptions, may not be offered or sold in the United States. In addition, the Company has not been and will not be registered under the United States Investment Company Act of 1940, as amended. The Manager will not be registered under the United States Investment Advisers Act of 1940, as amended.
- The dates and times referred to in these Terms and Conditions of Application may be altered by the Company so as to be consistent with the Offer for Subscription Agreement (as the same may be altered from time to time in accordance with its terms).
- The basis of allocation will be determined by the Company. The right is reserved notwithstanding the basis so determined to reject in whole or in part and/or scale down or limit any application (but on the basis that any applications on Unit Application Forms will only be scaled down in the Offer ratio of 8 Preferred Shares: 10 Income Shares: 7 Capital Shares). The right is reserved to treat as invalid any application not in all respects completed in accordance with the instructions accompanying the Application Form(s).

### Notes on how to Complete the Application Forms

You should complete a SEPARATE APPLICATION FORM for each of the classes of Share which you wish to apply for (filing any or all, as the case may be, of Forms A, B and/or C) and/or for Units (Form D) in accordance with the instructions set out below:

- Insert in Box 1 (in figures) the number of Shares for which you are applying and/or insert in Box 1 (in figures) the number of Units for which you are applying.  
Applications on Application Forms for Shares of any class must be for a minimum of 500 Shares of the relevant class or in one of the following multiples of Shares of that class:

Class of Shares	Multiples of Shares
from 500 to 1,000 Shares	in multiples of 100 Shares
from 1,000 to 10,000 Shares	in multiples of 1,000 Shares
from 10,000 to 50,000 Shares	in multiples of 5,000 Shares
above 50,000 Shares	in multiples of 10,000 Shares

Applications on Application Forms for Units must be for a minimum of 20 Units or in one of the following multiples of Units:

Class of Units	Multiples of Units
from 20 to 40 Units	in multiples of 4 Units
from 40 to 400 Units	in multiples of 40 Units
from 400 to 2,000 Units	in multiples of 200 Units
above 2,000 Units	in multiples of 400 Units
- Insert in Box 2 (in figures) the amount of your cheque or banker's draft.  
The amount inserted in Box 2 should be equal to the number of Shares of the relevant class or Units which you are applying for multiplied by the Offer price of:
  - 100p per Income Share, and 100p per Capital Share and 102.5p per Preferred Share; and
  - £25.20 per Unit.
- Insert your full name and address in BLOCK CAPITALS in Box 3.
- Sign and date the Application Form(s) in Box 4.

The Application Form(s) may be signed by another person on your behalf (and/or on behalf of any joint applicant(s)) if duly authorised to do so, but the power(s) of attorney for a corporate body must be enclosed with a duly authorised official whose representative capacity must be stated.

- You must sign a separate cheque or banker's draft to each completed Application Form in Box 5. Your cheques or banker's drafts must be payable to "Clydesdale Bank PLC" for the amount payable on application shown in Box 2 on the relevant Application Form, should be crossed "Not Negotiable" and should be sent to Clydesdale Bank PLC, Corporate Investment Services, 30 Lombard Street, London EC3V 9BB.
- No receipt will be issued for this payment.
- Your cheque(s) or banker's draft(s) must be drawn in sterling on an account or a branch (which must be in the United Kingdom, the Channel Islands or the Isle of Man) of a bank which is either a member of the London or Scottish Clearing Houses or which has arranged for its cheques and banker's drafts to be presented for payment through the Clearing Houses and must bear the appropriate sort code number in the top right-hand corner. An Application Form may be accompanied by (a) cheque(s) drawn by a person other than the applicant(s) but any money to be returned will be sent by crossed cheque in favour of the person named in Box 3.
- A separate cheque or banker's draft must accompany each Application Form.
- You may apply jointly with up to three other persons except in respect of applicants taking out a PEP. You must then arrange for the Application Form(s) to be completed by or on behalf of each joint applicant. Their full names and addresses should be inserted in BLOCK CAPITALS in Box 3.
- Box 7 must be signed by or on behalf of each joint applicant (other than the first applicant who should complete Box 3 and sign Box 4).
- You must send the completed Application Form(s) by post, or deliver it by hand, to Clydesdale Bank PLC, Corporate Investment Services, 30 Lombard Street, London EC3V 9BB, so as to arrive not later than 10.00 a.m. on 22nd July 1991.

If you post your Application Form(s) you are recommended to use first class post and to allow at least two business days for delivery.

**FORM A** **PREFERRED SHARES APPLICATION FORM**  
**MURRAY SPLIT CAPITAL TRUST PLC**

IMPORTANT: Before completing this form you should read the notes set out above.

All applicants must complete boxes 1-5

I/We offer to subscribe for Preferred Shares at 102.5p each See Note 1 **1**

in Murray Split Capital Trust PLC, on the terms and subject to the conditions of application set out above

and I/we attach a cheque or banker's draft for the total amount payable of: £ See Note 2 **2**

**PLEASE USE BLOCK CAPITALS**

Mr/Ms/Miss or Title Forename(s) (in full) See Note 3 **3**

Surname

Address (in full)

Postcode

Dated 1991 Signature See Note 4 **4**

☐ Pin your cheque or banker's draft for the amount shown in Box 2 made payable to "Clydesdale Bank PLC" and crossed "Not Negotiable", and send to Clydesdale Bank PLC, Corporate Investment Services, 30 Lombard Street, London EC3V 9BB. See Note 5 **5**

Boxes 6 and 7 must only be completed in the case of joint applicants.

Mr/Ms/Miss or Title	Mr/Ms/Miss or Title	Mr/Ms/Miss or Title	See Note 6
Forename(s) (in full)	Forename(s) (in full)	Forename(s) (in full)	<b>6</b>
Surname	Surname	Surname	
Address (in full)	Address (in full)	Address (in full)	
Postcode	Postcode	Postcode	
Signature	Signature	Signature	<span style="float:right">See Note 7</span> <b>7</b>

For official use only

A. Acceptance Number	D. Amount Payable (p)
B. Shares Allotted	E. Amount Returned (p)
C. Amount Received (p)	F. Returned Cheque No.

**FORM B** **INCOME SHARES APPLICATION FORM**  
**MURRAY SPLIT CAPITAL TRUST PLC**

IMPORTANT: Before completing this form you should read the notes set out above.

All applicants must complete boxes 1-5

I/We offer to subscribe for Income Shares at 100p each See Note 1 **1**

in Murray Split Capital Trust PLC, on the terms and subject to the conditions of application set out above

and I/we attach a cheque or banker's draft for the total amount payable of: £ See Note 2 **2**

**PLEASE USE BLOCK CAPITALS**

Mr/Ms/Miss or Title Forename(s) (in full) See Note 3 **3**

Surname

Address (in full)

Postcode

Dated 1991 Signature See Note 4 **4**

☐ Pin your cheque or banker's draft for the amount shown in Box 2 made payable to "Clydesdale Bank PLC" and crossed "Not Negotiable", and send to Clydesdale Bank PLC, Corporate Investment Services, 30 Lombard Street, London EC3V 9BB. See Note 5 **5**

Boxes 6 and 7 must only be completed in the case of joint applicants.

Mr/Ms/Miss or Title	Mr/Ms/Miss or Title	Mr/Ms/Miss or Title	See Note 6
Forename(s) (in full)	Forename(s) (in full)	Forename(s) (in full)	<b>6</b>
Surname	Surname	Surname	
Address (in full)	Address (in full)	Address (in full)	
Postcode	Postcode	Postcode	
Signature	Signature	Signature	<span style="float:right">See Note 7</span> <b>7</b>

For official use only

A. Acceptance Number	D. Amount Payable (p)
B. Shares Allotted	E. Amount Returned (p)
C. Amount Received (p)	F. Returned Cheque No.

**FORM C** **CAPITAL SHARES APPLICATION FORM**  
**MURRAY SPLIT CAPITAL TRUST PLC**

IMPORTANT: Before completing this form you should read the notes set out above.

All applicants must complete boxes 1-5

I/We offer to subscribe for Capital Shares at 100p each See Note 1 **1**

in Murray Split Capital Trust PLC, on the terms and subject to the terms and conditions of application set out above

and I/we attach a cheque or banker's draft for the total amount payable of: £ See Note 2 **2**

**PLEASE USE BLOCK CAPITALS**

Mr/Ms/Miss or Title Forename(s) (in full) See Note 3 **3**

Surname

Address (in full)

Postcode

Dated 1991 Signature See Note 4 **4**

☐ Pin your cheque or banker's draft for the amount shown in Box 2 made payable to "Clydesdale Bank PLC" and crossed "Not Negotiable", and send to Clydesdale Bank PLC, Corporate Investment Services, 30 Lombard Street, London EC3V 9BB. See Note 5 **5**

Boxes 6 and 7 must only be completed in the case of joint applicants.

Mr/Ms/Miss or Title	Mr/Ms/Miss or Title	Mr/Ms/Miss or Title	See Note 6
Forename(s) (in full)	Forename(s) (in full)	Forename(s) (in full)	<b>6</b>
Surname	Surname	Surname	
Address (in full)	Address (in full)	Address (in full)	
Postcode	Postcode	Postcode	
Signature	Signature	Signature	<span style="float:right">See Note 7</span> <b>7</b>

For official use only

A. Acceptance Number	D. Amount Payable (p)
B. Shares Allotted	E. Amount Returned (p)
C. Amount Received (p)	F. Returned Cheque No.

**FORM D** **UNITS APPLICATION FORM**  
**MURRAY SPLIT CAPITAL TRUST PLC**

IMPORTANT: Before completing this form you should read the notes set out above.

All applicants must complete boxes 1-5

I/We offer to subscribe for Units at £25.20 each See Note 1 **1**

in Murray Split Capital Trust PLC, on the terms and subject to the conditions of application set out above

and I/we attach a cheque or banker's draft for the total amount payable of: £ See Note 2 **2**

**PLEASE USE BLOCK CAPITALS**

Mr/Ms/Miss or Title Forename(s) (in full) See Note 3 **3**

Surname

Address (in full)

Postcode

Dated 1991 Signature See Note 4 **4**

☐ Pin your cheque or banker's draft for the amount shown in Box 2 made payable to "Clydesdale Bank PLC" and crossed "Not Negotiable", and send to Clydesdale Bank PLC, Corporate Investment Services, 30 Lombard Street, London EC3V 9BB. See Note 5 **5**

Boxes 6 and 7 must only be completed in the case of joint applicants.

Mr/Ms/Miss or Title	Mr/Ms/Miss or Title	Mr/Ms/Miss or Title	See Note 6
Forename(s) (in full)	Forename(s) (in full)	Forename(s) (in full)	<b>6</b>
Surname	Surname	Surname	
Address (in full)	Address (in full)	Address (in full)	
Postcode	Postcode	Postcode	
Signature	Signature	Signature	<span style="float:right">See Note 7</span> <b>7</b>

For official use only

A. Acceptance Number	D. Amount Payable (p)
B. Shares Allotted <td>E. Amount Returned (p)</td>	E. Amount Returned (p)
C. Counting: <td>F. Amount Returned (p)</td>	F. Amount Returned (p)
Preferred Shares	G. Returned Cheque No.
Income Shares	
Capital Shares	



## INTERNATIONAL COMPANIES AND FINANCE

## Northwest Airlines plans to bid for stake in Qantas

By Kevin Brown in Sydney

NORTHWEST Airlines, the fourth largest US airline, yesterday confirmed its intention to bid for a stake in Qantas, the government-owned Australian carrier which is to be privatised.

The announcement, made in Sydney by Mr Al Checchi, Northwest's co-chairman, followed the inauguration earlier this week of Northwest services from Los Angeles to Sydney via Honolulu.

Mr Checchi said Northwest would file a formal expression of interest with the Australian government next week. Informal talks have already been held with Mr Ralph Willis, the finance minister.

The government wants to sell 49 per cent of Qantas, subject to a ceiling of 35 per cent on total foreign ownership and 25 per cent on individual holdings.

Mr Willis expects to place an initial 35 per cent with two or more foreign airlines later this year, followed by a domestic flotation of the remaining 14 per cent stake next year.

The sale is part of a programme of federal government asset sales which also includes 100 per cent of Australian Air-



Ralph Willis: has held talks with Northwest

lines, the largest domestic airline, and 30 per cent of the government-owned Commonwealth Bank.

Northwest is one of several foreign airlines which have expressed an interest in Qantas, including Singapore Airlines, Japan Air Lines and United Airlines of the US. British Airways and Lufthansa of Germany were initially regarded as strong bidders, but their interest is thought to have cooled.

Northwest has extensive Pacific routes, and is keen to expand in the south Pacific region.

Mr Checchi raised the possibility that Qantas might eventually take a cross-shareholding in Northwest, which is 20 per cent owned by KLM Royal Dutch Airlines of the Netherlands. He said such a cross-shareholding would create a global partnership spanning North America, Europe and the Pacific.

Mr Checchi said Northwest would not want to be a passive shareholder in Qantas, but stressed the airline would retain its independent management and Australian character.

Northwest had earlier suggested its bid for a stake in Qantas might be made jointly with Fosters Brewing Group, formerly Elders Ltd, which owns a 15 per cent stake in Northwest acquired by Mr John Elliott, Fosters' former chairman.

However, Fosters ruled out a joint bid and indicated that its Northwest stake was for sale as part of its strategy of disposing of non-core assets in order to refocus as a pure brewing group.

## Molson to focus on expansion in US

By Bernard Simon in Toronto

MOLSON, the diversified Canadian brewer, will focus in the year ahead on cutting costs in its domestic operations and expanding its penetration of the US beer market, shareholders were told at the annual meeting yesterday.

Molson Breweries, a joint venture with Foster's Brewing of Australia, is Canada's largest brewer and the second largest supplier of imported beers in the US with a 17 per cent market share.

But Molson's ambitions for a major overseas brewing acquisition were dented last year by the financial problems of Foster's parent, Harbin Holdings, and its subsequent bankruptcy.

Molson has subsequently written off its 6 per cent equity stake in Harbin and an indemnity it provided for \$311.2m (US\$97.3m) of the Australian group's debt.

Mr Mickey Cohen, the company's chief executive, made no mention yesterday of international brewing acquisitions. Instead, the presentation to shareholders dealt at length with the recent purchase by Molson's cleaning services subsidiary, Diverser Corp, of Cincinnati-based DuBois Chemicals, the US's second largest cleaning and sanitising company.

Mr Cohen said that, despite the recession, Molson expects to post its sixth successive year of improved operating profits in fiscal 1992. He said that retail businesses, which also include a chain of hardware stores, showed some signs of recovery in June.

The Harbin provisions pushed Molson to a C\$38.7m net loss in the year to March 31, but earnings excluding extraordinary items rose by 11 per cent to C\$118.5m.

Mr Cohen said after the meeting he expected earnings in the current year to be higher than fiscal 1991's C\$5.22 a share before charges, despite a "tough first quarter".

The Molson executive would not elaborate on the earnings outlook.

## El Al wants to spread its wings

Efforts to privatise the airline have been revived, writes Paul Betts

PROFITABLE airlines have become a rare species these days. Savaged by the collapse of air travel during the Gulf war, the economic recession and higher fuel prices, even some of the strongest international airlines have been swimming in a sea of red ink this year.

It is therefore all the more surprising to find one airline, based in the Middle East, confidently expecting to report higher profits this year, not only compared with last year but also to the boom year of 1989.

Mr Rafi Harlev, president of El Al Israel Airlines, said in a recent interview in London he expected the Israeli state-owned carrier to report a profit of more than \$20m this year. This would be a considerable improvement on last year's \$14m earnings, which were 40 per cent down on 1989 profits of \$24m.

Mr Harlev said he felt it was an achievement to have ended last year in the black and reflected the airline's fast response to changing political and economic circumstances in the Middle East.

Within three weeks of Iraq's invasion of Kuwait last August, El Al launched a restructuring programme to adapt the airline to the new crisis situation. This involved laying off 700 part-time employees and converting several of the airline's Boeing 747 jumbos from passenger to cargo aircraft. This new fleet structure helped the airline stay in the black last year, Mr Harlev said.

But the real crunch for the airline industry came during the first two months of this year when hostilities erupted in the Gulf. "During those two months, incoming traffic to



Rafi Harlev: a speedy restructuring programme helped the airline stay in the black last year

Israel dropped by 95 per cent compared with normal levels, while outgoing traffic went down slightly. Overall, traffic to and from Israel went down by more than 50 per cent," Mr Harlev said.

However, the total traffic decline for El Al was contained at around 15 to 20 per cent compared with the same period the previous year. All other carriers, except one small US airline, Tower Air, interrupted their services to Israel. This gave El Al virtually 100 per cent of the Israeli commercial airline market instead of its traditional 50 per cent share.

At the same time, the decline in passenger traffic was partly offset by increased cargo traffic. "We came out of January

and February at about the same level as last year. We normally lose money during these months and although we lost money, we did not lose more than usual," the El Al president said.

The second quarter of this year has turned out to be better than last year's second quarter, with traffic recovering strongly during Easter and Passover. Mr Harlev expected the airline to break even in the first half of this year. "If we break even in the first half, we will have a good year because the second half is traditionally our strong earnings period," he said.

El Al's better-than-average performance has now revived efforts to privatise the airline.

The Israeli government decided two years ago to privatise El Al, but the plans were put on ice following the Middle East crisis last year.

Mr Harlev said privatisation would benefit the airline by improving management decision-making and by providing most of the \$1.5bn of capital the airline will require during the next 10 years to re-equip and modernise its fleet. The airline is currently considering the acquisition of new wide-body aircraft and is looking at the new Boeing 777 as well as its rivals, the McDonnell Douglas MD11 and the Airbus A330/340.

Privatisation is expected to involve a first phase in which the government would probably float a 49 per cent minority stake in the airline. Mr Harlev said El Al had also attempted to forge ties with some European carriers. But this had proved unsuccessful. He said that many European and other international carriers flying into or over Arab countries are clearly reluctant to get too close to El Al.

After expanding rapidly into eastern Europe during the last four years, El Al is now interested in entering the Asia-Pacific market.

Even though the airline would have to circumvent the Arabian peninsula and fly either over the Soviet Union or across the Indian Ocean, Mr Harlev believed there was market demand for direct services from Israel to the Far East.

Commenting on the difficulties of starting up services to the Far East, Mr Harlev remarked: "The airline industry has always been interesting and challenging, but always a little more so for Israel."

## Receivers take control of main asset of Dallhold Investments

By Kevin Brown

DALLHOLD Investments, Mr Alan Bond's family company, appeared to be crumbling yesterday after receivers appointed by a syndicate of creditors took control of its main asset.

The creditors - Hongkong and Shanghai Banking Corporation, Bank of New Zealand and Tricontinental Australia - lent Dallhold US\$300m to finance its share of the development of a nickel mine at Greenvale, Queensland, and a refinery at Townsville.

Dallhold's 72 per cent stake in the project - the Queensland Nickel Joint Venture - was held through three subsidiaries of which Mr Bond and his son Craig were directors.

Mr David Crawford, the

KPMG Peat Marwick accountant appointed receiver/manager of the three companies, said Mr Bond and his son had been removed from the board, with another director.

Mr Crawford said the Queensland state government's 28 per cent stake in the joint venture was not affected by the receivership. Local management of the mine and refinery will remain unchanged. But the receivership could complicate negotiations over nickel imports required to keep the Townsville refinery open after the Greenvale mine's reserves expire in 1993.

The state government has proposed an A\$38m (US\$67.1m) deal to provide port facilities for nickel imports at Town-

sville, under which Dallhold would have been required to finance spending of A\$50m.

Mr J.N. Taylor Holdings, which claims it is owed more than A\$100m by Dallhold, said it would ask the federal court to appoint a provisional liquidator.

Dallhold's remaining assets include works of art, property and investments, shareholdings in a number of companies, including a 50 per cent stake in Bond Corporation, once the quoted flagship of the Bond group.

The Bond Corp stake will be diluted to around 5 per cent under a debt-for-equity swap being negotiated by the company with its creditors, mostly European bondholders.

## Jabiluka sale hits Pancontinental shares

By Kevin Brown

SHARES in Pancontinental Mining, the Australian mining group, were marked down by 11 per cent yesterday following the sale of its Jabiluka uranium and gold deposit.

Analysts said the market's main concern was that Pancontinental's leading shareholders would sell their stock, leading to instability in the company's share register.

Pancontinental sold Jabiluka to North Broken Hill (Peko) on Wednesday for A\$125m (US\$85.4m) after conceding defeat in an eight-year battle for government permission to develop the deposit.

North plans to develop Jabiluka jointly with its nearby Ranger uranium mine, but has

indicated it will not challenge the restrictive policy of the Labor government.

Mr Bob Hawke, the Labor prime minister, yesterday ruled out a special deal for the development of Pancontinental. However, the Liberal opposition has said it will allow a free market in uranium mining if it wins the 1993 election.

Pancontinental shares fell 18 cents to a record low of 58 cents in early trading on the Australian stock exchange, before staging a weak recovery to close at 66 cents.

The future of several large shareholdings remains unclear in the wake of the Jabiluka sale, including stakes held by North (13.5 per cent), Cogema,

the French state-owned uranium group (14 per cent), and Degussa, the German industrial group (14 per cent).

Analysts said there was also concern that the large shareholders would be unwilling to approve the sale of Jabiluka, which was Pancontinental's main asset.

Jabiluka has estimated reserves of more than 200,000 tonnes of uranium oxide and 14 tonnes of gold, and has the potential to become one of the world's largest producers of low-cost uranium.

The orebody was discovered by Pancontinental in 1971, but its sale has appeared inevitable in recent weeks to reduce debts of around A\$250m built up as

the company diversified into magnesite and base metal mining.

The company's last hopes that Jabiluka might be developed in the short-term disappeared last week when Labor's biannual party conference failed to debate moves to relax government policy, which limits uranium production to three named mines.

Pancontinental has been undergoing a reconstruction since February, when Mr Tony Grey, the chairman and founder, stepped down as chief executive after a review by Rothschild Australia, the merchant bank, which recommended write-downs of nearly A\$80m.

## Uncertain outlook for CSR

CSR, the Australian sugar and building materials group, said profit from its aluminium and sugar businesses could be slashed by A\$50m less than last year. This year is therefore likely to be particularly difficult," he added.

CSR reported a net profit of A\$325.5m in the year to March 31 against A\$406.9m in 1989-90. However, the outlook for building materials in Australia, which contributed A\$114.5m to 1990-91 profit, was a little brighter.

"It is reasonable to expect a modest improvement in the second half of 1991 if lower housing interest rates lead to increased demand for building

and construction materials," Mr Burgess said.

He added that acquisitions and new plants should add to revenue and profits and home building levels should return to normal by 1993.

Mr Burgess said CSR had underestimated the severity and length of the recession and had been a little slow to adjust to it, but the company was financially sound.

Net borrowings were cut by A\$25m to A\$1.25bn at March 31 from a year earlier and gearing fell to 27.9 per cent from 32.9 per cent. The company has planned for about A\$250m in capital investment this year, up from A\$452.7m last year.

Benelux Int'l to offer 25% of shares to public

BENELUX International, a magnetic data storage products maker, is making an initial offer of 25 per cent of its shares to the public to raise HK\$70m (US\$7.3m). AP-DJ reports from Hong Kong.

The issue of 56m new shares, underwritten by CEF Capital and Daiwa Securities (HK), is priced at HK\$1.01 each.

Based on a projected profit of HK\$55m for the year ended March 31, the price represents a price/earnings ratio of six times.

The offer closes Friday and trading in the shares is expected to begin on July 25.

## Blair decides to retire as Nova chairman

By Robert Gibbons in Montreal

Mr ROBERT BLAIR, who built up a small Alberta pipeline company into a large gas transmission, oil and gas and petrochemical group, plans to retire as chairman of Nova.

The move would provide for "timely succession," he said. Mr Blair, aged 61, the son of a famous engineer who headed Bechtel Canada for many years, wants to split Nova into a separate regulated gas transmission company and a petrochemical company.

Each company would have its own chief executive. The restructuring is aimed at helping to finance of pipeline expansion and deal with a period of low petrochemical prices.

Mr Blair's impending retirement was revealed in the prospectus for Nova's C\$205m (US\$178.2m) equity issue.

Nova's 1988 acquisition of Polysar for nearly C\$20m was Mr Blair's most controversial move.

Later, Polysar's synthetic rubber business was sold to Bayer of Germany to reduce Nova's heavy debt.

Nova still has a total debt of C\$3.5bn, and it has put its 43 per cent interest in Husky Oil, a western integrated company, up for sale.

The Husky interest is carried at C\$616m.

## Continental Airlines gains \$120m finance

CONTINENTAL Airlines said it received regulatory approval to assume \$120m in debt-in-possession financing, Reuters reports.

The airline, which is operating under Chapter 11 bankruptcy protection, said the money will be used as a line of credit as it restructures.

The airline, which has operated under Chapter 11 protection since December, arranged the financing from Chase Manhattan Bank, Mellon Bank Corp and NBS Postbank Group of Amsterdam.

About \$20m will go to refinancing short-term debt. In court papers filed last week, Continental said the financing was divided into three groups. The first group of \$20m and \$50m are immediately available to Continental.

## NOTICE OF REDEMPTION

BERGEN BANK A/S

YEN 5,000,000,000

4 1/2 per cent Notes due 1993

NOTICE IS HEREBY GIVEN that pursuant to Condition 6(c) of the terms and conditions of the above-mentioned Notes, that Dan norske Bank A/S, formerly known as Bergen Bank A/S, (the "Bank") has elected to redeem on 22nd August, 1991 (the "Redemption Date") all of its outstanding YEN 5,000,000,000 4 1/2 per cent Notes due 1993 at 100 per cent of their principal amount.

The Notes should be presented and surrendered to the paying agents (as shown on the reverse of the Notes) on the Redemption Date.

5 July 1991  
By: Citibank, N.A. (Citi) Dept  
London Principal Paying Agent

## IMI Bank (International)

¥10,000,000,000

Floating Rate Guaranteed Notes

Due 1993

(the "Notes")

unconditionally guaranteed by

ISTITUTO MOBILIARE ITALIANO

Notice is hereby given that for the interest period from 4th July 1991 to 4th January 1992 the Notes will carry an interest rate of 7.15% per annum.

Interest payable on 6th January, 1992 will amount to ¥360,438 per ¥10,000,000 Note.

Agent Bank  
The Long-Term Credit Bank of Japan, Limited  
Tokyo

## City of Copenhagen

¥7,000,000,000

Floating Rate Notes

Due 1996

Notice is hereby given that the Rate of Interest for the Interest Period from 5th July 1991 to 5th January 1992 is 6.35% per annum.

Interest payable on 6th January, 1992 will amount to ¥3,453,151 per ¥10,000,000 principal amount of the Notes.

Agent Bank  
The Long-Term Credit Bank of Japan, Limited  
Tokyo

## U.S. \$100,000,000

Security Pacific Corporation

Subordinated Floating Rate

Notes due 1992

Notice is hereby given that for the interest period from July 8, 1991 to October 8, 1991 the Notes will carry an interest rate of 8.5% per annum. The coupon amount due 1993 at 100 per cent of their principal amount.

By: The Chase Manhattan Bank, N.A.  
London, Agent Bank  
July 5, 1991

Notice to holders of International Depositary Receipts in respect of ordinary shares of US\$1,500 each in

**THE MALAYSIA CAPITAL FUND LIMITED**

Notice is hereby given that the first Annual General Meeting of the Shareholders of The Malaysia Capital Fund Limited (the "Company") will be held at Capella Galleries, Harbour Drive, George Town, Grand Cayman, Cayman Islands, British West Indies on 31st July 1991 at 10:00 a.m. when the ordinary business as set out in the Notice of the said meeting set out above will be transacted.

Holders of International Depositary Receipts ("IDRs") representing the ordinary shares of US\$1,500 each in the Company (the "Shares") should note the following:

- Holders of IDRs have no right in their capacity as such to attend, vote or speak at the Meeting referred to above.
- Holders of IDRs may instruct in writing Morgan Guaranty Trust Company of New York (the "Depositary") as to the exercise of the voting rights (if any) attributable to the Shares. The Depositary will endeavour, so far as practicable and subject to any applicable provisions of law or of the Memorandum and Articles of Association of the Company, to exercise such voting rights in accordance with such instructions.
- Instructions given to the Depositary shall be in writing and shall not be valid unless there shall be delivered at the addresses specified below (overseas either (a) the RTR in respect of the Shares for which such instruction is given (b) a certificate from an agent of the Depositary to the effect that such IDR has been deposited with it and is to be held in a blocked account until after the time at which the voting rights in respect of which the instructions have been given may be exercised.
- If, prior to 30th July 1991, no instructions are transmitted in accordance with (a) above to the Depositary with respect to the voting of any Shares at the Meeting referred to above, the Depositary shall use its best endeavours to give a discretionary proxy to a person nominated by the Company in respect of such voting rights.
- Copies of the Notice of the Annual General Meeting issued by the Company to shareholders, dated 12th June 1991 containing details of the Resolutions to be proposed at the annual General Meeting; (b) the Annual Report of the Company for the period ended 31st March, 1991; (c) the Memorandum and Articles of Association of the Company and (d) the Deposit Agreement dated 5th March, 1990 are available for inspection by holders of IDRs at the offices specified below, during normal business hours on any business day up to and including the day of the Meeting. Copies of the said Meeting and of forms of voting instruction to the Depositary may be obtained by holders of IDRs from the offices specified below.

Depositary: Morgan Guaranty Trust Company of New York  
Attention: c/o A/S 35  
B-1040 Brussels

Agents: Morgan Guaranty Trust Company of New York  
-1, Angel Court, London EC2R 7AE  
-58, Stockenstrasse, Zurich 8002  
-46, Helvetier Landstrasse, D-6000 Frankfurt-am-Main

Date: 12 June 1991

**JP Morgan**

Notice of Annual General Meeting of the Shareholders of

**THE MALAYSIA CAPITAL FUND LIMITED**

Notice is hereby given that the first Annual general meeting of the Shareholders of The Malaysia Capital Fund Limited (the "Company") will be held at Capella Galleries, Harbour Drive, George Town, Grand Cayman, Cayman Islands, British West Indies on 31st July 1991 at 10:00 a.m. when the following ordinary business will be transacted:

- To receive and consider the Financial statements of the company and the reports of the Directors and the Auditors for the period from 28th January 1990 (the date of the Company's incorporation) to 31st March 1991.
- To declare a final dividend.
- To re-elect a Director.
- To appoint Auditors for the ensuing year and to authorize the Directors to fix their remuneration.
- To transact any other business which may be properly transacted at an annual general meeting.

By Order of the Board  
Preston, Holdings & Finance (Cayman) Ltd  
Secretary

Date: 12th June 1991  
Registered office: Capella Galleries  
Harbour Drive  
George Town, Grand Cayman  
Cayman Islands, British West Indies

Notes:

- Proxy forms may be deposited at Preston, Holdings & Finance N.V., Rokin 55, 1012 KK Amsterdam, The Netherlands, Attn: Mr F. J. B. de Boer, Merchant Banking Department, no later than the time specified above for the holding of the meeting.
- Proxies need to be members of the Company.
- No Director of the Company has a contract of service with the Company.

**JP Morgan**

FT FINANCIAL TIMES CONFERENCES

**WORLD MOTOR**

Frankfurt  
11 & 12 September 1991

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General Motors Corporation

**Mr L Lindsey Halstead**  
Ford of Europe Incorporated

**Dr Carl H Hahn**  
Volkswagen AG

**Mr Yutaka Kume**  
Nissan Motor Co. Ltd

**Mr Jürgen Hubbert**  
Mercedes-Benz AG

**Mr Martin Bangemann**  
Commission of the European Communities

**Mr Junji Numata**  
Toyota Motor Europe Marketing & Engineering (Toyota Motor Manufacturing (UK) Limited

**Ing Paolo Cantarella**  
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HB



## INTERNATIONAL CAPITAL MARKETS

## Steady gilt prices fuel rumours of tap by Bank

By Tracy Corrigan in London and George Graham in Paris

PRICES in the gilt market were steady yesterday, fuelling speculation that the Bank of England is likely to announce a gilt tap today.

The market has been fairly firm for two to three days. Given the government's need for funding, there will be some surprise if there is no tap, one economist said.

The public sector borrowing requirement for this year is expected to exceed the government's 28th forecast. Midland Montagu is predicting a £12m public sector borrowing requirement, which implies a funding requirement of £1.5m a month.

Dealers said that instead of one tap issue, there is some likelihood that the Bank could issue a series of tranches, over a range of maturities, since demand is not concentrated at any particular area of the yield curve. However, traders believe the Bank will avoid the 10-year area, tapped at last week's auction, and may also steer clear of the long end of the market, if there are plans to launch a large, long-dated deal later in the year.

The auction means the government has raised £7.7bn at its bond auctions, out of a total bond issue target of £10.5bn for the year.

Most of the auction was concentrated on the main 10-year tapstock, OAT 9.5 per cent 2001. The government accepted bids for £7.45bn out of a

## BENCHMARK GOVERNMENT BONDS

Coupon	Yield	Price	Change	Yield	Week	Month
12.00%	11.01	105.0201	-0.181	11.07	11.12	10.91
10.00%	10.00	103.0000	-0.250	10.08	10.12	9.14
8.00%	8.00	101.0000	-0.250	8.08	8.12	7.14
6.00%	6.00	99.0000	-0.250	6.08	6.12	5.14
4.00%	4.00	97.0000	-0.250	4.08	4.12	3.14
2.00%	2.00	95.0000	-0.250	2.08	2.12	1.14
0.00%	0.00	93.0000	-0.250	0.08	0.12	-0.14

London closing, "denotes New York morning session. Technical Data/ATLAS Price Source

Yield: Local market standard. Prices: US, UK in 32nds, others in decimal

employment data. In the German bond market, sentiment remained rather negative, with domestic supply overhanging the market. Attempts to break out of current range-trading failed, hampered by long positions among dealers.

The bond future on Liffe ended at 94.55, down from Wednesday's close of 94.58.

The French government yesterday sold FF7.35bn of bonds at its regular monthly auction, in the upper half of the FF7.6bn target it had fixed.

The auction means the government has raised FF7.7bn at its bond auctions, out of a total bond issue target of FF10.0bn for the year.

Most of the auction was concentrated on the main 10-year tapstock, OAT 9.5 per cent 2001. The government accepted bids for FF7.45bn out of a

## Mexican stores group plans \$150m offering

By Sara Webb

GRUPO Gigante, the Mexican supermarket and restaurant chain group, is making an initial public offering of \$150m, equivalent to 10 per cent of the share capital.

Domestic investors will be offered shares worth \$100m, and the remaining \$50m will be offered internationally as American Depositary Shares (ADSs), with \$30m available to US investors and \$20m to European investors.

Of the \$150m on offer, \$75m will be new share capital, while the Losada family, which owns 98 per cent of the group, will sell shares worth \$75m. However, it is understood that if there is strong international demand for the shares, the Losada family may be willing to reduce its shareholding in the group still further.

The money will be used to repay short-term debt as well as to invest in new Gigante stores, restaurants, computer systems and point-of-sale equipment.

Inverlat, the Mexican investment bank, is manager in the domestic issue, while Bear, Stearns & Co-manager in the US and J. Henry Schroder Wagg is co-manager in Europe. Grupo Gigante, the holding company, will be listed in Mexico. Its operating subsidiaries include Gigante, a leading supermarket chain in Mexico, and Cafeterias Toluca, a restaurant chain. It is also involved in real estate development and management.

The company was set up in 1962 by Mr Angel Losada Gomez, and has expanded through acquisitions and new store openings throughout Mexico. In the financial year to March 31 1991, Grupo Gigante made a net profit of 224.48m pesos on sales of 4,558m pesos, with the supermarket business generating 97 per cent of the group's sales.

## Venezuelan debt swap for project investment

By Damian Fraser in Caracas

A GROUP of US and European banks have swapped \$285m of Venezuelan debt for a \$243m direct investment in two Venezuelan petrochemical "mega-projects", making the deal Venezuela's first debt-for-equity swap since it reached an accord with creditors in July 1990.

The two swaps represent some 40 per cent of debt conversion that the government has approved in petrochemicals. In all, the government has approved \$1.2bn of debt-for-equity swaps since it reached an accord with creditors in July 1990.

In the first swap, Citibank with Dresdner Bank Luxembourg, Swiss Bank Corporation, and Continental Bank of the US exchanged Venezuelan debt for an \$128.4m investment in the Olefinas del Zulia project. This petrochemicals plant, which should cost \$428m to construct, will produce 350,000 tons of ethylene, and 150,000 tons of propylene, a year.

In the second swap, Citibank, Deutsche Sudamerikanische Bank, and Bayerische Vereinsbank, invested \$115m in a \$392m plant that will produce vinyl, caustic soda and chlorine.

In addition to the petrochemicals plants, the Venezuelan government has authorised debt-conversions for big projects in mineral extraction, aluminium, tourism, paper and pulp, and infrastructure. Although the government is still negotiating with the International Monetary Fund on the exact number of projects to be financed, Citibank reckons that total value will be around \$4bn to \$6bn, with debt conversions financing a third of this.

## Fourth Mexican state-owned bank to be sold

By Rebecca Doulin in Mexico City

MEXICO is to put Banamex, the country's largest banking institution with 721 branches and 81,600 employees, up for sale.

It is the fourth Mexican bank to be privatised, and has total assets of \$260bn and a net worth of \$1.5bn. The federal government will sell 50.5m shares which will be split into two packets: 51 per cent of the A series shares will be auctioned and 20 per cent will be offered to the bank's regional boards.

Those acquiring the first tranche of A shares will be given preference in acquiring part of a B series of shares. Banamex's stock market value is around \$2.5bn.

Prices for electricity determined for the purposes of the electricity pricing and trading in England and Wales.

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## State Property Agency of Hungary

First Privatisation Programme

## Kunep Construction and Development Company

- First Hungarian construction and development company available for sale to foreign investors.
- Successful company specialising in industrial, commercial and housing projects.
- Significant development sites, including 60 hectares of land complete with planning permission for construction of a golf course and leisure facilities at Lake Balaton, Hungary's prime tourist resort.
- Bids will be considered for the business in whole or part.
- Closing date for offers 31 July 1991.

For further information please contact either Mr Eric Anstee or Mr Eugene Bannion of Ernst & Young, London 071-931 3366.

**ERNST & YOUNG**

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## NOTICE OF REDEMPTION

MORGAN GUARANTY GmbH  
(now JP Morgan GmbH)

Floating Rate Participation Certificates Due 1992  
issued for the purpose of making a loan to

ISVEIMER

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Prying Agency Agreement and the Terms and Conditions of the Certificates, Morgan Guaranty Trust Company of New York, as Principal Paying Agent, has selected \$14,290,000 principal amount of said Certificates for redemption on July 31, 1991 at the redemption price of 100% of the principal amount thereof. The Certificates so selected are those bearing the serial numbers as follows:

ALL OUTSTANDING CERTIFICATES WITH SERIAL NUMBERS ENDING WITH ANY OF THE FOLLOWING TWO DIGITS

01 02 04 05 06 08 12 22 23 26 32 33 36 37 39 45 46 52 60

64 69 70 73 75 81 86

ALL OUTSTANDING CERTIFICATES WITH THE FOLLOWING SERIAL NUMBERS

93 298 392 393 492 592 593 693 793 893 993 1093 1193 1293 1393 1493 1593

1693 1793 1893 1993 2093 2193 2293 2393 2493 2593 2693 2793 2893 2993 3093

3193 3293 3393 3493 3593 3693 3793 3893 3993 4093 4193 4293 4393 4493 4593

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## INTERNATIONAL CAPITAL MARKETS

## Warm reception for AMP 10-year sterling issue

By Simon London

AMP, the UK arm of the largest Australian insurance company, yesterday launched its second sterling bond issue, priced at 99.32, to yield 9.5 basis points over the 10 per cent UK government bond maturing 2001.

It launched a £100m 10-year issue, lead managed by Credit Suisse First Boston, priced to yield 95 basis points over the 10 per cent UK government bond maturing 2001. Demand from UK investment institutions and a range of overseas buyers caused the paper to trade up from a fixed offer price of 99.32 to 99.70 bid by late afternoon. At this level, the yield spread over the 10 per cent UK government bond is 95 basis points.

Some participants in the deal commented that the yield spread was generous and that the deal could have been priced at a yield spread of around 90 basis points.

However, AMP's debut £100m long-dated sterling bond issue last November was initially hard to place with UK institutions. That transaction was priced to yield 170 basis points over gilts, but the spread had widened to 200 basis points by early this year.

The borrower wanted to ensure smooth placement for yesterday's deal.

The hostile acquisition of Pearl was financed with credit

## INTERNATIONAL BONDS

facilities of \$500m and \$200m arranged through Lloyds Bank and Chase Manhattan. Proceeds of both bond issues were used in part to repay these.

Syndicate managers expect AMP to tap the sterling bond market regularly, to pay down acquisition finance and fund its UK insurance.

Both issues are rated Aa2/AA by the main US rating agencies on the basis of a keep-well agreement with the Australian parent company. Under the agreement the parent guarantees to maintain the positive net worth of the issuing company.

The performance of yesterday's deal, and the favourable reception for the African Development Bank's \$100m 10-year issue launched via Barings Securities on Tuesday, suggest demand for sterling-denominated securities is buoyant.

However, there are few opportunities for borrowers to swap the proceeds of sterling bond issues into other currencies. Since sterling issuance is only attractive for borrowers with a natural requirement for sterling funding.

Elsewhere, Eurofima, the railway financing agency of the European community, launched a €325m 10-year issue, also lead managed by CSFB. The bonds carry a coupon of 10% per cent and were re-offered to investors at a fixed price of 100%, for a yield spread of 49 basis points over the 9% per cent Canadian government bond maturing 2001.

Despite the weight of Canadian dollar paper issued in the market this year, there have been few top-quality sovereign and supranational borrowers at the 10-year maturity.

In addition, swaps opportunities are better in Canadian dollars than in other sectors of the market. Eurofima used the swaps market to achieve floating-rate Swiss franc funding below the London interbank offered rate.

The deal saw strong demand from continental European fund managers and traders above the fixed offer price at 100.25 bid, where the spread over Canadian government bonds was 46 basis points.

Crédit Lyonnais and Security Pacific have had long-term credit rating placed under review for downgrade by Moody's rating agency. Credit Lyonnais is currently rated Aa2, and Security Pacific A3.

## NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fee	Book number
CANADIAN DOLLARS						
Eurofima (a)(i)	225	10 1/2	101.575	2001	1 1/2	1.678 CSFB
STERLING						
AMP (a)(i)(a)(j)	100	11 1/2	99.32	2001	0.40/0.20	CSFB
SWISS FRANC						
Eurofima (a)(i)(a)(j)	60	4	100	1995	-	SBC
LIBRA						
A/S Exportfinans (a)(j)	100m	12 1/2	101.575	1998	1 1/2	1.725 Soc.Naz.d.Lavoro
SWEDISH KRONOR						
Drescher Finance BV (a)(j)	400	11	101 1/2	1995	1 1/2	1/4 Drescher Bank

Private placement. (i) Convertible. (f) Final terms. (a) Non-callable. (b) Put option on 30/06/94 at 105% to yield 6.135%. Coupon payable semi-annually. (j) Amount increased from \$500m. Non-callable.

## Westpac PNG bank purchase blocked

PAPUA New Guinea yesterday blocked the acquisition by Westpac Banking Corporation of the Bank of South Pacific, an 87 per cent subsidiary of National Australia Bank, writes Kevin Brown in Sydney.

Mr Paul Pora, Papua New

Guinea's finance minister, said he would not allow the deal after consulting the Bank of Papua New Guinea, the country's central bank. He said his opposition was based on economic, financial and monetary grounds.

The Bank of South Pacific

has seven branches and four sub-branches in Papua New Guinea, a former Australia colony which won independence in 1975.

A manager with Westpac, Australia's largest bank, would significantly reduce competition in the country.

## Elsag-Bailey flotation closes ahead of schedule

By Halg Simonian in Milan

ELSAG-Bailey, Italy's first stock exchange flotation under new rules designed to bring market practice into line with other leading bourses closed ahead of schedule yesterday due to strong demand. Under the new procedures, introduced earlier this year by Consob, the regulatory watchdog, issuers and lead managers in an initial public offering (IPO) have to give Consob relevant information regarding the deal within 10 days of payment being due.

Once received, Consob will endeavour to accelerate the date for the first official listing. That could be within two to three days of it being given the information by the issuer and lead manager.

In the case of the IPO for Elsig-Bailey, a technology company which is part of the state-owned Finmeccanica group, listing on the official market should come within seven days of next week's payment date, according to Istituto Nazionale San Paolo di Torino, the lead manager.

The offer period for the new shares and warrants was closed ahead of schedule yesterday following strong demand, the bank said.

The Elsig-Bailey deal is also set to be the first IPO where shares will be listed directly on the official market, rather than being traded initially on the unregulated third market before gaining their official quotation.

The previous procedure stemmed from the fact that no time limit existed between the payment date for a new issue and delivery of the relevant information to Consob.

As a result, shares from a new issue could spend weeks on the third market before gaining their official listing. Shares in Interbancaria, Italy's second IPO this year, only moved on to the official market on 1 July, although payment closed in early May.

Meanwhile, shares in the property group Cifma, the year's first IPO, are still being traded only on the third market, despite the fact that payment closed in April.

## Keeping a steady hand on the tiller

David Marsh on the end of east Germany's communist bank system

MR Walter Krüger, chairman of the Staatsbank Berlin, the former East German central bank, is carrying out a job of unique complexity when he takes the tiller as the Staatsbank undergoes a delicate post-unit transformation with the aid of a large-scale capital market borrowing programme.

Previously at the hub of the centralised communist banking system, the Staatsbank is now actively helping to run it down while minimising the cost to German taxpayers.

Mr Krüger sits in a high-ceilinged parlour on the first floor of the Staatsbank in the centre of east Berlin. Outside the window, across the street, rise the classical 19th century lines of the city's celebrated rebuilt French Church - a far more pleasant view than that enjoyed by the president of the Bundesbank, from his 12th floor headquarters in Frankfurt.

From his office, occupied up to last spring by Mr Horst Kaminaky, the shadowy former head of the Staatsbank, Mr Krüger has presided over the launching of more than DM500m worth of capital market borrowing since July 1990.

The funding, most of it in the form of relatively short-term floating-rate notes of up to five years maturity, has been eagerly absorbed by German and foreign banks

anxious to build up their portfolios of more innovative D-Mark financing instruments. The heavy borrowing has been necessary to restructure almost totally the liabilities side of the Staatsbank's DM145bn balance sheet. The bank has suffered a sharp fall in the previously obligatory deposits of the East German state savings bank system.

But on the assets side of its balance sheet, it still holds more than DM100bn worth of claims on east German banks, mostly representing loans to troubled east German industrial companies and public house-building programmes.

Mr Krüger says without unnecessary paths that he accepted the Finance Ministry's request to take over because he thought it was in his country's interest.

The funding gap has been made up by the stream of floating-rate issues, as well as other German money-market borrowing.

The complexity of the overall balance sheet structure of the east German banking system results partly from the Byzantine complications inherited from communism. But it also reflects the desire of the Bonn Finance Ministry to maintain a buffer for banks from the threat of large losses from non-performing loans to moribund east German industry.

To give some protection to heavily over-borrowed credit-

ors, the east German banks' loans to industry were converted in last July's currency union on the basis of DMI for 2 East German Marks. This represented a lower East German Mark conversion rate than for the savings deposits, which were switched at a mixture of 1 for 1 and 1 for 2. None the less, the dire financial state of east German companies, and the only sluggish pace of privatisation, makes it likely that a large part of the loans will have to be written off. What ever happens, says Mr Krüger, "The banks are safe".

The bill will be met by the Treasuries, the German public

paths that he accepted the Finance Ministry's request to take over because he thought it was in his country's interest. With the exception of a stylish writing lectern brought from Düsseldorf, the furniture in Mr Krüger's office is unchanged from the understated, minimalist style of East German bureaucracy.

Elsewhere, the bank is being thoroughly shaken up. Already, before currency union last year, the Staatsbank - which previously employed 15,000 people - hired off its once all-powerful commercial banking operations, transferring 13,000 jobs to the Deutsche Kreditbank. A further 800 people were taken over by the Bundesbank last July. Now it employs 700 people. Ultimately, the workforce, partly because of a much-slimmed branch structure around east Germany, will be down to 400 people.

One asset is bound to increase in value. The Staatsbank sits in the former headquarters of the Berliner Handels-Gesellschaft, built up before the Second World War by the Fürstentum banking family into one of Germany's top five commercial banks. The property is now owned by the German state. As Berlin resumes its role as the German capital, the building on the Französische Strasse will be one of east Germany's prime pieces of real estate - long after the creaking Stalinist banking system it once housed has ceased to exist.

## Foreign shareholdings urged in NTT

By Emilio Terazono in Tokyo

THE Japanese Ministry of Posts and Telecommunications has received reports from a senior advisory council recommending foreign ownership of shares in Nippon Telegraph and Telephone, the nation's largest telecommunications company whose share price has fallen steeply over the past three years.

Foreign ownership has long been a controversial issue. The US government has been applying pressure on Japan to allow ownership of NTT shares, but until now the Japanese government has resisted such a move on the

grounds of national security reasons. The report recommends that up to 30 per cent foreign ownership of the total outstanding shares be allowed.

The expected revision will broaden NTT's financial base and allow it to take a strategic stake in foreign companies. Fear that foreign countries could point to the closed ownership of NTT as a reason to resist its expansion has also prompted the review.

Once the recommendations are adopted by the ministry, legislative amendments of the Japanese telecommunications law is expected to be submitted during the next regular session of parliament held later this year.

The fall in NTT's stock price has also increased the Ministry of Finance's call for foreign ownership. NTT shares, listed in February 1987, have fallen almost to a quarter of their peak of ¥3,180.

The outstanding number of NTT shares total 15.8m, and a lift in the bid would allow foreigners to own 4.74m shares. Investors yesterday welcomed the advisory council's move, and NTT rose ¥34,000 to ¥789,000.

## Paribas issues call warrants

By Tracy Corrigan

PARIBAS has launched an issue of call warrants on the IEX-35 index of Spanish stocks, the first to be approved by the Spanish authorities. The warrants, which are equivalent, are split into two tranches. The Series A warrants are at-the-money and the B warrants are out-of-the-money. The warrants are denominated in pesetas.

An official at Paribas reported demand from international fund managers seeking to diversify exposure to the market. Banco Central will act as a market-maker.

## LONDON MARKET STATISTICS

## RISES AND FALLS YESTERDAY

British Funds	Rises	Falls	Same
Corporations, Dominions and Foreign Bonds	6	0	14
Industrial	268	231	1,018
Financial and Properties	13	5	521
Oil	15	18	6
Plantations	1	0	7
Minerals	50	19	86
Others	30	7	37
Totals	573	429	1,761

## LONDON RECENT ISSUES

Issue	Amount	Price	Yield	Stock	Closing	Yield
British Steel	100	100	100	100	100	100
British Steel	100	100	100	100	100	100
British Steel	100	100	100	100	100	100
British Steel	100	100	100	100	100	100
British Steel	100	100	100	100	100	100

## FIXED INTEREST STOCKS

Issue	Amount	Price	Yield	Stock	Closing	Yield
British Steel	100	100	100	100	100	100
British Steel	100	100	100	100	100	100
British Steel	100	100	100	100	100	100
British Steel	100	100	100	100	100	100
British Steel	100	100	100	100	100	100

## RIGHTS OFFERS

Issue	Amount	Price	Yield	Stock	Closing	Yield
British Steel	100	100	100	100	100	100
British Steel	100	100	100	100	100	100
British Steel	100	100	100	100	100	100
British Steel	100	100	100	100	100	100
British Steel	100	100	100	100	100	100

## AVERAGE GROSS REDEMPTION YIELDS

Issue	Amount	Price	Yield	Stock	Closing	Yield
British Steel	100	100	100	100	100	100
British Steel	100	100	100	100	100	100
British Steel	100	100	100	100	100	100
British Steel	100	100	100	100	100	100
British Steel	100	100	100	100	100	100

## TRADITIONAL OPTIONS

Issue	Amount	Price	Yield	Stock	Closing	Yield
British Steel	100	100	100	100	100	100
British Steel	100	100	100	100	100	100
British Steel	100	100	100	100	100	100
British Steel	100	100	100	100	100	100
British Steel	100	100	100	100	100	100

## LONDON TRADED OPTIONS

Option	CALL	PUT	Option	CALL	PUT
British Steel	100	100	British Steel	100	100
British Steel	100	100	British Steel	100	100
British Steel	100	100	British Steel	100	100
British Steel	100	100	British Steel	100	100
British Steel	100	100	British Steel	100	100

## LONDON TRADED OPTIONS

Option	CALL	PUT	Option	CALL	PUT
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## FT-ACTUARIES SHARE INDICES

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EQUITY GROUPS		Thursday July 4 1991					Wed Jul 3	Tue Jul 2	Mon Jul 1	Year ago approx.	
& SUB-SECTIONS											
Figures in parentheses show number of stocks per section		Index No.	Day's Change	Est. Earnings Yield (%)	Gross Div. Yield (%)	Est. P/E Ratio (Ind.)	nt adj. 1991 to date	Index No.	Index No.	Index No.	Index No.
1	CAPITAL GOODS (24)	799.20	+0.4	11.01	6.94	11.17	18.16	795.99	803.77	801.09	875.02
2	Building Materials (24)	1016.16	+0.6	10.11	6.14	12.36	30.46	1010.52	1020.47	1013.61	1027.23
3	Contracting, Construction (31)	1163.85	+0.7	9.85	6.70	13.36	31.87	1156.02	1164.19	1159.27	1247.13
4	Electricals (10)	2292.71	+1.2	11.46	5.84	11.12	61.85	2285.31	2269.29	2259.69	2475.01
5	Electronics (25)	1200.12	+0.5	8.87	5.29	14.99	10.13	1191.96	1204.36	1191.37	1086.64
6	Engineering-Aerospace (6)	403.85	+0.3	16.96	6.21	7.08	10.83	404.96	415.23	408.23	406.26
7	Engineering-General (46)	434.85	+0.5	12.68	5.86	9.61	9.92	432.56	437.53	435.43	406.63
8	Metals and Metal Forming (6)	432.58	+0.1	16.26	8.17	7.54	3.82	428.13	431.07	429.93	374.54
9	Motors (12)	302.25	+2.3	13.07	8.00	9.02	9.98	300.25	316.17	316.10	364.54
10	Other Industrial Materials (20)	1504.05	+0.6	9.33	5.34	12.61	34.85	1495.51	1499.29	1498.73	1555.24
11	CONSUMER GROUPS (187)	1448.87	+0.8	13.51	3.75	15.10	22.58	1437.39	1440.92	1439.29	1440.92
12	Brewers and Distillers (22)	1764.63	+0.6	8.73	3.75	13.97	27.45	1754.77	1759.30	1758.21	1844.11
13	Food Manufacturing (19)	1178.21	+0.9	9.74	4.20	12.67	23.29	1167.27	1163.29	1153.08	1200.26
14	Food Retailing (17)	2616.05	+1.1	8.58	3.18	15.68	118.71	2597.41	2613.94	2591.79	2508.68
15	Health and Household (22)	1936.05	+1.0	9.41	2.44	21.10	30.21	1920.77	1922.44	1921.91	2000.26
16	Hotels and Leisure (23)	1201.33	+0.1	9.45	5.77	10.88	23.89	1197.47	1214.54	1222.50	1496.41
17	Media (26)	1324.34	+0.1	9.45	5.20	13.42	19.60	1326.10	1327.33	1363.53	1305.26
18	Packaging, Paper & Printing (17)	689.48	+0.6	8.16	4.78	14.79	14.33	685.59	687.60	676.60	685.24
19	Retail (32)	1429.52	+1.2	8.72	4.09	15.00	87.88	1421.91	1444.78	1444.78	1682.44
20	Textiles (9)	333.75	+0.7	9.78	5.83	12.57	13.79	330.10	325.92	325.92	325.92
21	OTHER GROUPS (109)	1206.52	+0.6	10.34	5.31	11.91	21.16	1199.26	1201.36	1192.71	1188.22
22	Business Services (12)	1242.57	+0.7	9.29	5.24	13.15	29.13	1234.20	1231.05	1229.26	1265.26
23	Chemicals (21)	1388.20	+0.3	8.07	5.19	13.98	36.25	1383.69	1387.47	1387.47	1267.90
24	Competition (10)	1291.42	+0.3	12.91	4.80	10.10	10.10	1289.60	1291.42	1291.42	1291.42
25	Transport (13)	2158.06	+0.2	8.52	4.85	14.61	26.50	2153.73	2160.09	2158.12	2228.00
26	Utilities (16)	1174.98	+0.5	14.55	5.35	8.76	5.08	1164.61	1165.57	1161.93	1161.93
27	Telephone Networks(4)	1425.92	+1.3	10.40	4.27	12.58	5.98	1407.79	1422.88	1414.63	1296.03
28	Water(10)	2261.33	+1.3	18.21	6.81	6.05	118.37	2252.35	2260.41	2160.47	1955.03
29	COMPOSITE GROUPS (18)	1592.52	+0.7	11.27	14.82	2.26	21.27	1585.29	1592.52	1592.52	1592.52
30	INDUSTRIAL GROUPS (18)	1233.57	+0.7	14.21	13.02	13.02	21.29	1225.33	1228.07	1228.07	1228.07
31	Oil & Gas (20)	2383.94	+0.6	11.99	5.74	11.56	50.59	2368.14	2392.21	2372.02	2282.95
32	500 SHARE INDEX (582)	3123.52	+0.7	9.67	4.84	12.86	23.73	3103.89	3109.29	3109.12	3063.01
33	FINANCIAL GROUPS (9)	777.00	+1.5	-	-	6.11	-	765.70	767.33	762.60	787.20
34	Banks (9)	681.74	+2.2	6.84	6.32	22.14	22.63	687.55	697.57	698.38	691.20
35	Insurance (Life) (9)	1458.09	+1.3	-	-	5.67	-	1439.93	1457.48	1422.62	1444.36
36	Insurance (Compensation) (6)	1458.09	+1.2	-	-	5.67	-	1439.93	1457.48	1422.62	1444.36
37	Insurance (Other) (3)	1125.81	+0.5	6.93	6.02	18.70	29.44	1120.40	1128.68	1135.85	1171.96
38	Merchant Banks (7)	419.11	+0.3	-	-	5.00	-	411.00	417.81	416.47	437.98
39	Property (37)	888.66	+0.8	6.92	5.33	20.01	19.29	881.23	884.30	884.82	1104.19
40	Other Financial (20)	257.13	+0.4	11.05	7.01	11.31	7.80	256.22	258.72	259.56	289.12
41	Investment Traps (7)	1176.70	+0.5	-	-	3.97	-	1169.23	1176.70	1176.70	1176.70
42	500 SHARE INDEX (584)	1185.09	+0.8	-	-	4.21	-	1174.07	1179.25	1177.21	1151.07
43	Index		Day's Change	Day's Change	Day's Change	Day's Change	Day's Change	Day's Change	Day's Change	Day's Change	Day's Change





## UK COMPANY NEWS

## Tale of ballet, bully and no buyers

Philip Coggan considers the troubled times at Gresham House

INVESTMENT TRUSTS are meant to be reliable, boring companies which rarely cause their shareholders sleepless nights.

So how did Gresham House announce an 82 per cent fall in net asset value this week, causing a 66 per cent collapse in its share price on Monday?

The answer lies in a bizarre combination of the Bolshoi Ballet, Saddam Hussein, the collapse in the property market and the economic recession.

Gresham House - which has no connection with Gresham Trust, a subsidiary of Eagle Star - was originally established as a property company, with its main asset an anonymous office building on the site now occupied by the NatWest Tower.

In the mid-1980s, Mr Raleigh Rowe, the then managing director, fought off a 70p per share takeover bid by selling the office properties, giving 80p per share back to shareholders and retaining 30p per share of cash in the company.

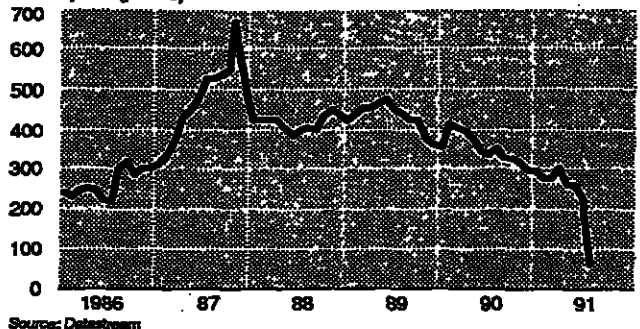
Ten years later, the company remained a cash shell when Mr Alfred Stirling, the current managing director, took up the post in 1987 after Mr Rowe's death. He began the investment strategy which the company has followed ever since.

The group's main investments were in unquoted companies, backing them with both equity and loan finance, and staying with them until they joined the stock market and beyond. In addition, the trust continued to buy property, both for investment and development purposes. "As a formula, it seemed to work," said Mr Stirling.

Although assets grew from £1.75m when Mr Stirling took over to £30m in the late 1980s, the trust's shares continually stood at a discount to net

## Gresham House

Share price (pence)



Source: Datastream

assets, frequently of about 50 per cent. A substantial reason was the unquoted element in the trust's portfolio, where valuations are at best tentative.

In addition, the traditional means of eliminating a trust discount, an approach from a predator, was virtually impossible. A trust for the family of the late Mr Rowe owns more than 40 per cent and the directors own a further 5.4 per cent.

Nevertheless, shareholders must have felt safe on June 28, before the announcement of the results. The shares stood at a 68 per cent discount to net assets, which seemed to leave plenty of scope for bad news - not enough scope, however.

The trust was forced to make exceptional provisions of £15.2m for 1990, causing assets per share to fall from 737p to 130p. With borrowings of £17m, and shareholders funds of just £5m, the dividend was passed.

One substantial hole in Gresham's balance sheet was blown by Entertainment Group Holdings, in which the trust had a 40 per cent equity stake, and loans outstanding.

Entertainment Group promoted international tours of dance and ballet companies

and seemed to have two sure-fire clients, the Bolshoi and the Kirov ballets.

However Mr Stirling said that after Saddam Hussein's invasion of Kuwait, "no-one turned up" to a Bolshoi performance in Los Angeles because they were glued to the TV news. A tour of the UK by the Red Army Choir collapsed before it started.

The result was that the receivers were called in to the Entertainment Group, causing £4.6m of the exceptional write-down, plus further provisions of £2.9m against the portfolio.

Further bad news was brewing in the property market where the offer of one substantial office development dropped out in the wake of the Gulf crisis. Given the delays in letting the group's developments, Gresham was forced to take an exceptional provision of £5.6m.

Meanwhile, the group's largest single quoted investment, Omnitel, a food packaging group, was forced into receivership by the economic recession, causing exceptional losses of £1.1m, and a

write-down in the portfolio.

These successive blows so weakened the trust that it was forced to take the view that it would not be able to give any additional support to its unquoted investments, should they find themselves in financial difficulties. And given Mr Stirling's view that the recession is set to bite deeper, that necessitated a further provision of £2.7m against loans to unquoted companies.

To add to his woes, Mr Stirling was forced to sell some of the best parts of his quoted portfolio to try and keep a lid on the trust's borrowings.

So where can the trust go from here? Obviously a lot depends on the attitude of the bankers, who Mr Stirling said, have so far been very helpful.

Gresham's first target is to sell the property portfolio. If that happens, they can be sold and borrowings reduced. If other investments can be realised, borrowings can be cleared and the whole process start again.

But it has been a sorry lesson, for Mr Stirling, whose salary is being cut from £75,000 to £55,000, for some of his employees, who are losing their jobs; and for private shareholders, who have discovered that not all investment trusts are safe.

## Recession cuts MS to £59,000

MS INTERNATIONAL, the engineering group, reported pre-tax profits of £59,000 in the year to April 27, against £3.7m.

The result had been expected and the shares closed at 38p, down 2p but 3p higher than the day's low.

Mr Michael Bell, chairman and chief executive, blamed the recession and the cut in defence spending.

Trading conditions deteriorated at a sharper rate than was apparent at the interim stage, he added. There were marked falls in demand from many customers - particularly those associated with the motor industry.

A breakdown of operating profits showed defence and electrical equipment down from £2.55m to £290,000, mechanical engineering at £282,000 (£1.32m) and discontinued activities with losses of £277,000 (£227,000 profits). After the end of the period Mech Cast was sold and Diathane (Circuits) was closed.

MS also bought out its partner, Kachar, in the Mechcast joint venture.

Earnings per share came out at 0.4p (5.4p) and a reduced final dividend of 1.5p makes a total of 2.5p (4.16p).

## Elements of high tension in the high-tech race for Tace

Richard Gourlay profiles strong-bidding Thermo

HERMO Electron, which on Tuesday launched a £24.9m recommended bid for Tace, the environmental monitoring equipment company, may be a newcomer to the UK but it is a rising star among US high-tech companies.

Not only is the 35-year-old mini-conglomerate pioneering technology like bomb detectors, power plants that burn agricultural waste, and artificial blood pumps that run in parallel with organic hearts.

Some 10 years ago it also embarked on a strategy of spinning off minority stakes in successful divisions to reward its top managers more fully through stock options and to ensure that institutional shareholders could fund start-up high-tech investments.

As a result the Massachusetts-based company, which currently has a market capitalisation on the New York Stock Exchange of about \$850m (\$528m) and is listed in the Fortune 500, has controlling interests in seven publicly quoted companies.

One of these, the 32-per-cent controlled Thermo Instrument Systems, is where Mr John

Hatsopoulos, finance director and brother of Thermo's founder, believes Tace's environmental monitoring business would fit.

TIS already makes monitoring equipment that measures emissions of chemicals and Tace has market leadership in equipment that measures particles, like dust.

Following the passage of the Clean Air Act in the US, public municipalities and utility companies have already become a large market, says Thermo's Mr Peter Pantazelos.

Launched 35 years ago by Mr George Hatsopoulos, a mechanical engineer and one-time lecturer at Massachusetts Institute of Technology, Thermo's emissions of chemicals and Tace has market leadership in equipment that measures particles, like dust.

Thermo's all cash offer for Tace would hardly dent its cash balances of \$87m, against which it has debt of \$18m, most of it in the form of convertible debentures. Last year it paid \$110m cash for Flumigan, a US mass spectrometer manufacturer.

But the race for Tace, and its 51-per-cent-controlled subsidiary Goring Kerr, may be far from over.

First there is the wild card, the 25p cash offer from Stac, a buy-out team led by management from one of Tace's US subsidiaries. It is backed by Stephens, the US investment bank. Stac is reviewing its next move.

While Thermo's 25p cash offer is currently the best on the table and 50p better than the first bid from Cambridge Electronic on June 14, the UK electronics group is far from down and out.

The attractions of cash might be overwhelming for Tace shareholders in a stock market going nowhere in particular. On the other hand, investors taking this route would miss out on greater growth opportunities provided by the synergy between Cambridge and Tace, which is impressed that, before this week's new cash bid.

Cambridge still enjoys the irrevocable support for its bid from Tace's founder, Mr Jack MacKenzie, who has a 22 per cent stake in Tace. Cambridge is also reviewing its next move.

## NEWS DIGEST

## Margins suffer at Stirling

CONTINUED pressure on margins, reflecting poor high street demand, left taxable profits of Stirling Group, the Manchester-based clothing manufacturer, sharply lower in the 12 months to end-March.

On turnover down at £41.3m (£44.3m), the pre-tax operating profit fell to £1.06m (£2.74m). Earnings per share dipped to 2.33p (5.09p) but the final dividend is maintained at 1p for a same-again total of 1.5p.

Fiona Rose, a supplier of nightwear to Marks and Spencer, acquired last December, made a better-than-expected contribution to profits, said Mr Peter Sheldon, chairman.

Stirling also announced the purchase of E Gifford, an

importer and distributor of casual clothing, for an initial £635,000 and a maximum deferred payment of £1.2m.

## British Steel chief takes 6.5% pay cut

Sir Robert Scholey, chairman of British Steel, took a 6.5 per cent pay cut last year, according to the company's annual report published yesterday.

Sir Robert's salary, which includes a performance-related bonus, was £285,318 in the year to end-March, down from £308,451 in the previous year.

## UMECO warning for current year

A loss of £187,000 in the Lohest subsidiary outweighed other improvements and led to a 9 per cent reduction in pre-tax profits at UMECO in the year to March 31.

And directors warned of a "major impact" on current half results through businesses now being hit by the recession, or by delays in aerospace programmes and the consequent postponement of orders.

The US-based group primarily serves the aerospace industry.

In 1990-91 it lifted turnover to £119.9m (£116m) but pre-tax profit fell to £701,000 (£773,000). Lohest bore the full brunt of the recession: the aviation and aerospace companies lifted their profit to £1.16m (£306,000). Earnings per share rose to 3.85p (3.815p). The final dividend is 2.24p for a total of 3.85p (3.815p).

## Boscombe Property expands to £245,000

Boscombe Property expanded pre-tax profit from £74,000 to £245,000 in the year ended March 31 1991, after gross rental income moved up from

£635,000 to £704,000. Earnings per share soared from 61.5p to 181.5p. The dividend has already been lifted to 130p (55p).

## Laird completes \$55m placement

Laird Group has completed a private placement of \$55m (\$34.3m) of senior notes with US institutions. The notes, due in 2006, have a fixed interest rate of 9.55 per cent per annum.

The proceeds will be used to refinance existing US borrowings and for general corporate purposes.

## Eroded margins as Dewhurst falls 63%

Under difficult trading conditions, Dewhurst saw its sales fall 6 per cent and its pre-tax profit slide 63 per cent in the

half-year ended March 31 1991. Directors of this electrical control equipment maker said the decline in sales had been moderated by absorbing cost increases, causing margins to be eroded.

Sales came to £2.9m (£4.12m) and profit to £201,000 (£53,000). The interim dividend is again 0.6p from earnings of 1.23p (3.2p).

## Druck makes £3m in nine months

Druck Holdings, the USM-quoted maker of electronic measuring devices, reported pre-tax profits of £3.03m for the nine months to March 31, compared with £4.22m for the previous 12 months.

Turnover for the nine months was £17.1m (£9.1m) and earnings were 29.6p (40p). A proposed final dividend of 3.8p makes a total of 6.6p (8.2p).

## BUSINESS LAW

## Issues to tax the sports stars

By Brian Clark

WITH A traditional English summer doing its level best to disrupt the Wimbledon championships, overseas players have at least had plenty of time to get down to some serious homework on the vagaries of the UK's Foreign Entertainers' Tax (FET). Every cloud has a silver lining.

The FET is a withholding tax on payments made to any one, which derive, directly or indirectly, from a commercial activity performed in the UK by non-resident entertainers or sportsmen.

It was introduced in the Finance Act 1958. However, the law is not to be found in the Act but in the detailed regulations prepared under the Act by the Inland Revenue.

The statutory provisions state only that a deduction is to be made in accordance with prescribed rules, from a payment having a connection of a prescribed kind, with an activity of a prescribed description, performed by an entertainer or sportsman of a prescribed description.

The breadth of the scope of the Income Tax (Entertainers and Sportsmen) Regulations 1967 is matched only by their uncertainty.

The resultant law, if interpreted literally, is unwieldy. It functions only for three reasons:

- First, because the people making the payments (sponsors of events) may be liable for the tax if they do not withhold in any event and leave the taxpayer to argue his case with the Revenue;

- Second, sports bodies have combined with the Inland Revenue, under arrangements which do not appear to have any statutory authority, to act as collecting agencies for the Revenue, thus enabling the tax to be collected efficiently;

- Third, the tax is administered by a unit of the Inland Revenue, the Foreign Entertainers' Unit, which in effect imposes its own rules on how the tax will work in practice.

A full discussion of the anomalies of the tax would be too lengthy, but the following examples demonstrate the kind of problems which are involved in operating the tax.

Unlike the UK's other withholding taxes which place an obligation to withhold on the person actually making the payment to a non-resident, the FET requires everyone in the chain to withhold tax, unless

the withholding has been made by a previous payer.

Theoretically, therefore, the sponsor of any large UK sporting event in which any non-resident participants should withhold tax on the total sponsorship monies paid to the organisers of the event; this is because of the possibility that a foreign entrant may win part of that sponsorship money as prize money.

Financial chaos for sponsored sporting events in the UK is averted solely because event organisers and the sporting bodies, such as the Professional Golfers' Association, agree to collect and account to the Revenue for the tax on the payments actually made to non-resident participants, rather than payments being withheld at the initial paying sources in accordance with the legislation.

Under the regulations, in circumstances where tax would have to be withheld from a payment to a non-resident sportsman, it would also have to be withheld from a

wholly engaged in the tournament and performs no activities in relation to either of these endorsement arrangements, although on his sleeve he wears a patch bearing the name of the after shave.

Had discussions been held with the Foreign Entertainers' Unit, say, a year ago, the Unit would have sought to collect tax on the part of the payments for advertising the sun-tan lotion on the basis that they were indirectly related to the appearance of the tennis player at Wimbledon.

But as a result of a change of policy in regard to the initiative, the Unit does not now deem these payments to be related to an activity in the UK and so liable to tax under the FET regime.

However, the wearing of a patch relating to the after shave is regarded by the Unit as the performance of a service and accordingly part of the payments for endorsing the

this argument compromises prevails with the Revenue taxing the air travel one way, but not the other.

All of these matters can be resolved through discussions with the Foreign Entertainers' Unit but the price of settlement will be the resolution of any uncertainties in favour of the UK Revenue.

More important, it is only a detailed knowledge of the liability to taxation of each category of income and of the Unit's attitude towards taxing them, which will result in the most equitable settlement being reached.

Prior to the FET, collection of tax by the UK Revenue from visiting foreign entertainers and sportsmen was very much a hit and miss affair.

Quite clearly, there was a big fiscal problem to be resolved by the Unit's initiative, one has in question whether the FET in its present form is an acceptable cure. It cannot be equitable that the application of taxation is known only to a particular unit of the Inland Revenue and a handful of specialists whose familiarity with the latest thinking of the Unit enables them to strike the best deals.

It may be argued that a system which has vastly improved the collection of tax on the UK activities of overseas entertainers and sportsmen should not be questioned. But if the deficiencies of a taxation system are sufficiently great to deter economic activity in Britain, will the UK not in the long term be the loser?

Wimbledon and the British open golf championship have no privileged status. They will continue to remain the world's premier events of their kind, only as long as they can attract the best competitors. They will only be able to do this so long as the prestige of the event outweighs the disincentives from participating.

At present, the state of sport in the UK is extremely healthy and is contributing millions to the exchequer. However, the present state of the British film industry, if it still exists, is a clear indication of what can occur without adequate government support and a fiscal policy that has only, on occasions and randomly, recognised the needs of that industry.

The author is a partner in London solicitors Nabarro Nathanson

## The breadth of the entertainers tax rules is matched only by their uncertainty

payment to a non-resident sportsman, it would also have to be withheld from a loan to him. However, nowhere in the legislation is there any mention of what is to occur when the loan is repaid; collection is provided for - not repayment.

Then there is the question of residence. Tax residence is a complex mixture of fact and law. However, a person making a payment to a sportsman whose tax residence is uncertain is supposed to be gifted with sufficient prudence to decide whether the recipient is, or is not, resident.

Furthermore, it is another department of the Inland Revenue, not the Foreign Entertainers' Unit, which makes the decision as to who is and who is not resident in the UK for tax purposes.

There are no reported cases and no published statements of practice as to how the tax is applied. Its application therefore depends largely on the policy operated for the time being by the Foreign Entertainers' Unit.

after shave is still regarded as taxable by the Foreign Entertainers' Unit.

What proportion of the total income for endorsing the after shave should be taxable in the UK? Should it be based on the number of tournaments in the UK that the player participates in, against his total number of tournaments; or the number of days of tournament play in the UK against the total number of days of tournament play worldwide; or the number of days present in the UK against the total number of days in the year; or should it equal the proportion of sales of the after shave in the UK, compared with sales worldwide? The regulations do not answer this question, although the "policy" of the Unit purports to.

If the organiser of a tournament pays the air travel of a player, the Unit will treat the payment of the air fares as a taxable benefit in kind arising from participation in the tournament and the cost of travelling to and from the tournament as a non-deductible expense.

On behalf of the taxpayer, it can be argued that no taxable activity would arise at all unless the player participated in the event, which he would not do unless his air fare was paid both ways. Usually in

## Ship gets general average despite actions of unskilful master

THE ALPHA  
Queen's Bench Division (Commercial Court): Mr Justice Hobhouse. June 14 1991

DAMAGE CAUSED to the engines of a grounded ship as a direct result of the master's attempts and intention to refloat it knowingly risking damage, is a sacrifice under the York-Antwerp Rules entitling the ship's interests to a general average contribution, irrespective of whether the risk was exacerbated by the master's unskilful and unreasonable conduct of the refloating operations.

Mr Justice Hobhouse so held when giving judgment for the plaintiff ship's interests, Corfu Navigation Co and Bain Clarkson Ltd, on their claim under a general average guarantee given by the defendant cargo interests, Mobil Shipping Co Ltd, Zaire SEP and Petro SA, against release of cargo carried on board the Alpha.

"General average" is the sharing of loss incurred through a sacrifice made by a ship's master for the good of all interested parties on the ship.

HIS LORDSHIP said that on August 3 1984 Alpha sailed from Abidjan on the Ivory Coast bound for Ango Ango, a port in Zaire about 70 miles up the Zaire river. While she was waiting for a pilot to take her up river she went aground on the Mona Maza Bank.

A strong current ran over the bank and the vessel was carried three or four miles before she was fully afloat. She needed repairs and proceeded to Banana where the cargo was transhipped and on-carried to its destination.

General average was declared. A non-separation agreement was signed and general average guarantees were given by cargo interests. The vessel was treated as a constructive total loss. Ship interests claimed a general average contribution from cargo interests.

Alpha was powered by a water-cooled diesel engine. Her electrical power was provided by diesel-driven alternators with water-cooled engines.

The water-cooling system involved circulation of fresh water cooled in heat-exchangers by circulation of sea water. The sea water was pumped

from sea-suctions round the piping system and out again. The suction was low on the ship and liable to be affected by mud and silt intake when the vessel was grounded or in shallow waters.

Mona Maza Bank consisted of sand and silt. While the engines were being used for refloating, the sea water cooling system became clogged and the engines and lubricating oil over-heated. The bearings and other parts of the engines were destroyed. The cost of repair was \$900,000.

The plaintiff ship interests said that the master had caused the damage to the vessel while attempting to refloat was a general average sacrifice in respect of which they were entitled to contribution from the defendant cargo interests. The defendants denied that the damage was caused by a general average sacrifice.

Under the general average guarantee given against release of cargo, the relevant terms of the contract of carriage incorporated a Hague Rules clause paramount, and a clause which required general average to be adjusted and settled in accordance with the York-Antwerp Rules 1974.

Actionable fault was governed by the Hague Rules, so that the master's negligence in navigation and management of the ship was an excepted peril (Art IV rule 2(a)). It was therefore irrelevant that the master had been negligent.

However, the defendants submitted that the master had acted unreasonably, and therefore either what he did could not be a general average act, or the element of unreasonableness broke the causal link between the general average act and the damage.

Accordingly, although actionable fault dropped out of the case, parallel allegations of unreasonableness conduct remained in issue.

The master's conduct was unreasonable in a number of respects and would have been held to be negligent, had that been material.

The York-Antwerp Rules consisted of lettered and numbered rules. The Rule of Interpretation provided that "except as provided by the numbered rules" the lettered rules should be applied.

Rule (A) stated the general principle: "There is a general average act when, and only when, any extraordinary sacrifice... is intentionally and reasonably made... for the common safety for the purpose of preserving from peril the property involved in a common maritime adventure."

Rule VII was specific: "Damage which is caused to any machinery and boilers of a ship which is ashore and in a position of peril, in endeavouring to refloat, shall be allowed in general average when shown to have arisen from an actual intention to refloat the ship for the common safety at the risk of such damage..."

Thus, where the vessel was aground and in peril, the test was actual intent to refloat, not reasonableness.

The plaintiffs had to prove (1) that the damage was done when the vessel was aground and in a position of peril; (2) that the damage was done while trying to refloat; (3) that the damage arose from actual intention to refloat at the risk of such damage.

The defendants argued that because of the master's unreasonable conduct the plaintiffs could not say there had been a general average sacrifice.

The master's conduct was remarkably unskilful. He did not make systematic observations or record them. He did not use his anchor intelligently, nor did he use his capacity to ballast the vessel. He did not appear to have directed his refloating efforts by having regard to what he knew about the vessel's position aground, nor with regard to the desirability of keeping the seawater suction as free as possible.

He appeared to have had no refloating plan. He did not trim the vessel to facilitate refloating. He failed to time his refloating efforts to take the best advantage of high water.

He knew he could only run the engine for a limited period before the coolers would become clogged and it would overheat. Yet he ran it when he did not need to do so.

He started his third and later refloating efforts three or more hours before high water so that, as he ought to have appreciated, the engines became overheated at the very time he wanted to use them.

His conduct was not merely unskilful. It was unreasonable.

The defendants sought to rely on his unreasonable conduct in two ways:

- First, they submitted that Rule VII of the York-Antwerp Rules should be read as subject to an implicit requirement that the damage should be reasonably caused, in the same way as there was an express requirement in Rule A (and a number of other rules).

That submission was not accepted.

Rule VII was a specific rule and, under the Rule of Interpretation, overrode the lettered rules. If Rule VII did not require reasonableness, that qualified the general principle in Rule A (and a number of other rules).

In contrast to "intentionally and reasonably" in Rule A, Rule VII used "shown to have arisen from an actual intention to refloat the ship". It did not require reasonableness, and no such requirement was implied.

Second, the defendants argued that under Rule VII damage should have been caused in endeavouring to refloat, whereas the damage was caused by the unreasonable conduct.

The general average sacrifice was the damaging of machinery while endeavouring to refloat with the actual intention to refloat at the risk of such damage.

The general average act was the refloating attempt involving the running of engines in such a way as to risk damage.

Damage to the engines was the actual and immediate consequence of that act without intervention of any other cause.

There was no intervening cause raising a question of causation as between the sacrifice and the actual damage.

Once the general average act had qualified under Rule VII, the claim to general average was established. The only remedy of the aggrieved party was to rely on actionable fault. In the present case the defendants could not do so because of the exceptions in the Hague Rules.

For ship's interests: Richard Atkins QC and Michael Nolan (Clyde & Co).

For cargo interests: Nigel Jacobs and Simon Gault (William A Crump).

Rachel Davies

DOWN & TOWN

£30m in SD-S

DIVIDENDS ANNOUNCE

£300,000 7.45%

Series SVA Non-Cash Price 9

£700,000 8



## UK COMPANY NEWS

## Brown &amp; Tawse incurs £1.2m loss

By Andrew Bolger

BROWN & TAWSE Group, a distributor of steel and pipeline products, blamed a protracted downturn in all its markets for a turnaround from pre-tax profits of £5.6m to losses of £1.2m in the year to March 31.

Mr Gilbert Black, chairman, said: "There is no doubt that the longevity and depth of the recession has been much greater than governmental prognostications on the general economy have indicated. The group has been particularly badly hit by the collapse of the commercial construction and mechanical engineering sectors."

The final dividend is 2.85p, leaving a total cut from 5.5p to 5.7p. Losses per share were 6.7p (earnings 13p).

Turnover dropped 11 per cent to £165m (£167.6m). Sales volumes were 10 per cent down in the first half, and 20 per cent in the second. Margins had been eroded, but the group said there was no sign of loss of market share.

Exceptional charges were £2.5m and included the costs of cutting staff by 334 to 1,423, and reducing the number of distribution and administration facilities from 71 to 56. They were somewhat offset by £2.0m (£1.2m) from the sale of surplus property.

Working capital was cut and borrowings lowered to £19.5m (£23.8m), reducing gearing from 56 per cent to 48 per cent.

operating profits fell from £6.5m to £4.7m. However, the special products division - which distributes rock breakers, fasteners, industrial hoses and air movement equipment - went even deeper into recession, with operating profits down from £3.4m to £1.1m.

Mr Black said current trading activity remained sluggish, with little or no hint of an upturn in any sector. Although the most optimistic industry forecasts held out hope for some improvement in the first quarter of 1992, the current year would be difficult.

**COMMENT**  
Steel stockholding is a tough business during the depths of a recession, as these results

amply demonstrate. The shares initially dropped from 79p to 53p, but moved to close at 70p as the market focused on steps taken by management to bat down the hatches. They are underpinned by a prospective yield of just over 10 per cent. Lower interest charges might help produce pre-tax profits of about £1m next year, putting the shares on a prospective multiple of 17.5, which suggests ample scope for recovery. However, there is absolutely no relief in sight yet. Even when the economy does start moving again, the group's main commercial construction market is likely to be well down the orders queue. Strictly for the long haul, even as a recovery play.

## Mills &amp; Allen buy referred to MMC

By Clay Harris

THE outdoor poster industry, which accounts for 4 per cent of UK advertising spending, is to undergo its third investigation by the Monopolies and Mergers Commission in 10 years. A fourth inquiry may also be on the cards.

Mr Peter Lilley, trade and industry secretary, yesterday referred to the MMC the acquisition by Mills & Allen, Britain's largest poster contractor, of Brunton Curtis, a smaller rival.

The deal gave Mills & Allen, which is owned by Avenir Havas Media of France, selling rights over more than 39 per cent of the UK market for 48-sheet (20ft by 10ft) posters. The total includes hoardings owned by KMS for which Mills & Allen acts as sales agent.

The Office of Fair Trading is also considering launching a separate MMC probe of the poster industry as a whole.

In 1987, after Mills & Allen's then-owner, MAI, bought London & Continental Advertising, the MMC required it to reduce its market share to less than 33 per cent by divesting 2,000 sites and promising not to re-acquire them within three years. The undertaking, however, applied only to MAI, and not to the new owner.

In buying Brunton Curtis, Mills & Allen has regained ownership over most of the sites it divested in 1987.

Mr Philippe Santini, Mills & Allen's chief executive, welcomed the referral and said: "We think the market has changed and needs new definitions."

By the year end funds under management rose 16.5 per cent to £2.6bn. Since then I&S took over Argosy Asset Management, the fund management group, and pushed its funds under management to £3.1bn.

Mr Munro said full benefit of holding down the increase in costs, plus the acquisition of Argosy, made the prospects for the current year "particularly encouraging."

Some 24 per cent of I&S belongs to Ensign Trust and 14 per cent to Sunhomo Life of Japan.



Cheers for incoming management team - Tony Hales (left) and Michael Jackman

## No repeat of dealing loss Allied-Lyons tells holders

INSTITUTIONAL shareholders in Allied-Lyons had been reassured by new management controls over the group's treasury operations, Sir Derrick Holden-Brown, the retiring chairman, said at the annual meeting yesterday, writes Philip Rawstone.

The group was confident there would be no repetition of the £147m loss on foreign currency dealings that occurred earlier this year, he said, as he dealt with criticisms from five or six shareholders about the affair - including one call for the resignation of Mr Richard

Martin, vice-chairman and former chief executive.

Sir Derrick was warmly applauded when he urged shareholders to put the episode behind them and allow the new management team - Mr Michael Jackman, chairman, and Mr Tony Hales, chief executive - to concentrate on recovering lost ground and restoring growth.

The current year would not be easy, he said. Early trading had been hit by the recession and poor weather in the UK, but he was confident the group would compete effectively.

## Burtonwood buoyed by property profits

Boosted by property profit, Burtonwood Brewery lifted its pre-tax result from £4.2m to £5.6m in the year to March 31.

Property profits of £3.5m related mostly to the new joint venture with C&F Inns.

Turnover moved up from £40.3m to £44.5m. Beer volumes increased by 4 per cent.

Earnings came to 23.6p (15.2p) per share. The final dividend is 3.54p, for a total of 4.24p (3.98p).

## Fleming Intl High asset value down

At May 31 Fleming International High Income Investment Trust assets fell by 4.2 per cent.

The ordinary shares fell 18 per cent, from 45p to 36.9p, but the prior entitlement of the zero dividend shares rose 13 per cent, from 54.2p to 61.5p.

Gross income totalled £6.5m (£5.0m) and earnings per share came to 3.56p (2.57p). The final dividend is 1.705p for a total of 3.567p (2.35p).

## Downturn to £5m at Gold Greenlees

By Alice Rawsthorn

GOLD GREENLEES Trot, the marketing services group responsible for the Red Rock cider and Toshiba consumer electronics advertising campaigns, saw pre-tax profits fall from £7.8m to £5.02m in the year to April 30.

Despite the reduction in profits, GGT, which has suffered from the downturn in the US and UK advertising markets, proposes holding its final dividend at 5p leaving the total unchanged at 8.3p.

Mr Mike Greenlees, joint chairman, said GGT had emerged from a difficult year with a "sound, strongly based business" and the board had decided to hold the dividend as a signal of confidence in its long term prospects.

Turnover rose to £266.6m (£259.4m), although operating profits dipped to £5.58m (£6.58m). Earnings per share fell to 19.16p (30.88p). Investment income amounted to £1.73m (£1.42m) but interest payable rose sharply to £2.29m (£244,000) because of the impact of the first full year's interest cost on the acquisition of the GSD&M advertising agency in Texas.

The group's US shares slipped by 2p to 140p on the announcement yesterday.

GGT managed to muster a slight increase in UK profits, despite a downturn at its Manchester businesses. However, profits rose at the main London agency and Option One Group, GGT's non-advertising interests, performed strongly.

Mr Greenlees said there was no sign of an upturn in the UK market but that GGT's businesses were stable and should benefit from last year's £25m net new business gains.

The group's US agencies suffered from the downturn in the North American advertising market which, said Mr Greenlees, had been "much tougher than expected".

## EDS pays £30m for BAe holding in SD-Scicon

By Alan Cane

ELECTRONIC Data Systems, General Motors' information technology subsidiary, yesterday paid about £30m to buy out British Aerospace's stake in SD-Scicon, the UK-owned computing services company.

SD-Scicon has been fighting off competing hostile bids from the US company and from Cray Electronics of the UK.

EDS paid 45p per ordinary share, 102p per convertible cumulative preference share and 6p per convertible deferred share, in line with its bid.

BAe, which paid about 100p per ordinary share when it bought into SD-Scicon four years ago, has made no secret of its desire to sell its stake for cash.

There was, however, some puzzlement in the computer industry yesterday about the timing of its sale. The first

deadline for acceptance of the EDS offer does not close until next Wednesday.

Samuel Montagu, SD-Scicon's chairman, said yesterday that EDS had made a "unbelievably good purchase".

SD-Scicon had lived with a potentially hostile shareholder for four years and the change made no inherent difference to the value of the company.

SD-Scicon has repeatedly argued that the EDS offer, valuing the company at about £121m, is ridiculously low.

EDS has insisted that its bid represents fair value for the company which lost £20m last year in provisions for poorly managed fixed price contracts.

SD-Scicon's share price, which has been close to 60p during the past few weeks, closed at 47p yesterday, down 4p on the day.

## Ivory &amp; Sime approaches £3m after 14% growth

By James Buxton, Scottish Correspondent

IVORY & SIME, the Edinburgh-based fund management company where the management was replaced last year, recorded a 14 per cent increase in taxable profits for the year to April 30 1991.

Pre-tax profits amounted to £2.91m (£2.58m) on turnover which increased 8 per cent to £12.5m (£11.6m). However, mainly because of a reduced tax charge, earnings per share rose 35 per cent to 6.89p (4.96p). The final dividend is again 4.5p making an unchanged 5.75p.

Mr Allan Munro, who took

over last year as chairman of the management committee when Mr Alex Hammond-Chambers, chairman, gave up his executive role, is to become managing director.

Mr Munro said the full benefits of a cost cutting programme had been obscured by two bad quarters for income last year.

Administrative expenses were contained at £9.5m, but staff had been reduced by nearly 20 per cent over the year and offices closed or reduced in size.

By the year end funds under management rose 16.5 per cent to £2.6bn. Since then I&S took over Argosy Asset Management, the fund management group, and pushed its funds under management to £3.1bn.

Mr Munro said full benefit of holding down the increase in costs, plus the acquisition of Argosy, made the prospects for the current year "particularly encouraging."

Some 24 per cent of I&S belongs to Ensign Trust and 14 per cent to Sunhomo Life of Japan.

## Irish Life offer price fixed at £1.60 per share

By Richard Lapper

The Irish government yesterday fixed the price for the sale of Irish Life, the life assurance company, at £1.60 per share. This places a value of £148.1m on the company.

On the basis of current expectations directors of Irish Life intend to recommend a final dividend of 5.44p for the year ending December 31. On this basis the annualised dividend for 1991 would be 8.16p, which would result in an annualised gross yield of about 6.4 per cent at the offer price.

Of 128m shares being offered 98m will be underwritten in Ireland.

Dealings are expected to commence on July 23.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corporation dividend	Total dividend	Total last year
Brown & Tawse	2.85	Aug 8	6.85	9.70	9.5
Burtonwood	3.54	Oct 1	2.29	5.83	5.98
Druck	3.87	Sept 16	0.8	4.67	4.7
Gold Greenlees	5	Oct 31	5	10	8.3
Ivory & Sime	4.5	Sept 2	4.5	9	5.75
Marshall & Sons	1.2	Oct 1	4	5.2	4.6
MSI	1.5	Sept 9	3.16	4.66	4.6
Northern Electric	11.38	October	-	11.38	-
Securicor	0.616	Sept 27	0.616	1.232	1.232
Securicor	3.2	Aug 19	3.2	6.4	6.4
Security Service	1.291	Sept 27	1.291	2.582	2.582
Sidon	1	1	1.5	2.5	2.5
UMECO	2.24	Aug 14	2.24	4.48	3.615

Dividends shown pence per share net except where otherwise stated. \*Equivalent after allowance for scrip issue. \*10c capital increased by rights and/or acquisition issues. \*US\$M stock. \*For nine months.

## NORTHERN ELECTRIC

## PRELIMINARY RESULTS FOR THE YEAR ENDED 31 MARCH 1991

	Historical Cost	Current Cost
TURNOVER	£776.4m	£776.4m
PROFIT BEFORE TAX	£89.2m	£60.5m
PROFIT AFTER TAX	£64.1m	£35.4m
EARNINGS PER SHARE	52.1p	28.8p
PRO FORMA EARNINGS PER SHARE	41.4p	20.5p
DIVIDEND PER SHARE	11.38p	11.38p

"I am pleased to announce a strong trading performance for the year. Historical cost profit before tax was 22% above the forecast in the prospectus, with pro forma earnings per share up 21% on the forecast at flotation. The Board is recommending a net dividend of 11.38p per share in line with the prospectus."

There has been encouraging growth in the number of units distributed through the Company's electrical system, particularly in the higher margin categories. We have a strong balance sheet and against a background of positive cashflows we expect to reduce gearing. We shall continue our drive to improve operational efficiency and quality of service for the benefit of shareholders and customers."



David Morris,  
Chairman

The report and accounts for 1990/91 will be posted to shareholders in August.

NEW ISSUES July 3, 1991



### \$300,000,000 7.45% Debentures

Dated July 10, 1991 Due July 11, 1994  
Interest payable on January 11, 1992 and semiannually thereafter.  
Series SM-1994-N Cusip No. 313586 Y52  
Non-Callable

Price 99.9375%

### \$700,000,000 8.20% Debentures

Dated July 10, 1991 Due August 12, 1996  
Interest payable on February 12, 1992 and semiannually thereafter.  
Series SM-1996-O Cusip No. 313586 Y60  
Callable on or after August 12, 1994

Price 100%

### \$600,000,000 8.875% Debentures

Dated July 10, 1991 Due July 10, 2001  
Interest payable on January 10, 1992 and semiannually thereafter.  
Series SM-2001-E Cusip No. 313586 Y78  
Callable on or after July 10, 1996

Price 100%

The debentures of August 12, 1996 are redeemable on or after August 12, 1994 and the debentures of July 10, 2001 are redeemable on or after July 10, 1996. The debentures are redeemable in whole or in part at the option of the Corporation at any time (and from time to time) at 100% of the principal amount redeemed plus accrued interest thereon to the date of redemption.

The debentures are the obligations of the Federal National Mortgage Association, a corporation organized and existing under the laws of the United States, and are issued under the authority contained in Section 304(b) of the Federal National Mortgage Association Charter Act (12 U.S.C. 1716 et seq.).

The debentures, together with any interest thereon, are not guaranteed by the United States and do not constitute a debt or obligation of the United States or of any agency or instrumentality thereof other than Fannie Mae.

This offering is made by the Federal National Mortgage Association through its Senior Vice President-Finance and Treasurer with the assistance of a nationwide Selling Group of recognized dealers in securities.

Debentures will be available in Book-Entry form only. There will be no definitive securities offered.

Gary L. Perlman  
Senior Vice President-Finance and Treasurer  
3900 Wisconsin Avenue, N.W., Washington, D.C. 20016

Linda K. Knight  
Vice President and  
Assistant Treasurer

This announcement appears as a matter of record only. This announcement is neither an offer to sell nor a solicitation of an offer to buy any of the Debentures.



## COMMODITIES AND AGRICULTURE

Diamond sales  
down 16 per cent

By David Blackwell

DIAMOND SALES by De Beers' Central Selling Organisation fell by 16 per cent in the first half of this year from the record \$2.48bn in the 1980 first half.

However, this year's first-half figure of \$2.08bn was above market forecasts of around \$1.85bn. Sales were at a satisfactory level, when judged against generally subdued economic conditions," said De Beers, which controls about 80 per cent of the trade in rough (uncut) diamonds.

"The international picture is not as bleak as it seems," said the company's chief executive, Mr. Vincent Tattersall, who said that while sales in the first half of last year reflected strong demand, the Gulf war and its aftermath had hit sales both in the second half last year and this year's first half.

In addition, CSO clients had been having problems obtaining foreign exchange for sales in India, which takes about 10 per cent of the world's rough diamonds. The latest figures do not include \$110m from sales to Indian clients which had been blocked by lack of foreign exchange.

CAP reform may  
hit feed market

By Our Commodities Staff

REFORM OF the European Community's common agricultural policy, together with the completion of the single market, is likely to bring profound structural change to the European animal feed market, a new report suggests.

The 400m European compound feed industry today accounts for just over 60 per cent of all raw materials marketed for use as animal feed in the European Community.

However, demand for livestock products shows signs of reaching saturation in many EC member states, the report, edited by agricultural economist Mr Robert Bojduciak, notes.

The trend towards declining consumption is likely to be exacerbated by reforms of the CAP designed to curb livestock

and cereal production. This, in turn, will mean further rationalisation in the feed industry.

The compound feed industry at present operates within, rather than across, the national boundaries of member states - today, only one group, owned by the oil giant, BP, can truly be described as transnational.

However, as smaller nationally-based companies go to the wall in increasing numbers, those remaining are likely to seek the establishment of many EC member states, the report, edited by agricultural economist Mr Robert Bojduciak, notes.

The trend towards declining consumption is likely to be exacerbated by reforms of the CAP designed to curb livestock

BP makes  
130m-barrel  
North Sea  
oil find

By Deborah Hargreaves

BRITISH PETROLEUM yesterday announced a North Sea oil find of 130m barrels located near 3 previous finds, some 30 km south-east of the huge Forties field, which brings the estimated reserves for the area to 600m barrels.

"Confirmation that Mungo is a substantial find brings reserves in these fields to a level where we can now look seriously at an integrated development scheme," said Mr John Brownie, chief executive of BP Exploration.

While the oil discovery is not on the level of major accumulations such as the giant Forties field, which is estimated to contain 20m barrels, it is a sizeable find as the North Sea is reaching maturity.

The company has reported 6 oil finds in the same area as well as the Mungo discovery. The Mungo and Median finds contain 60m barrels between them, along with 3 earlier discoveries: Marnock, Skirring and Machar.

The company said that a phased sequence of development was likely and that discussions with partners would begin shortly to determine development options and timing. The development of the field could begin in 1994.

BP would have a claim on some 40m barrels of the estimated reserves and partners included Hamilton Oil and Gas, Ultramar, Fina, Phillips and Agip.

The field is called a diapir province because it is associated with sub-surface salt domes known as diapirs. Though widely found in other oil provinces, these structures are unique to this area in the North Sea.

However, as smaller nationally-based companies go to the wall in increasing numbers, those remaining are likely to seek the establishment of many EC member states, the report, edited by agricultural economist Mr Robert Bojduciak, notes.

The trend towards declining consumption is likely to be exacerbated by reforms of the CAP designed to curb livestock

Jamaica fears  
banana squeeze

JAMAICA WAS concerned about its banana and sugar exports to the European Community, primarily the UK, after the introduction of a single market in 1992, Jamaican Agriculture Minister Seymour Mullings said yesterday, reports Reuters.

The European Commission had not yet presented any proposals to protect market access for Jamaica and other African, Caribbean and Pacific members of the Lomé Convention, a trade and aid pact.

"The future is very uncertain," he said, "it's a major concern." Mr Mullings told a press briefing in London, Jamaica fears the EC market will be flooded with cheaper bananas from Latin America, with which small-scale Jamaican banana growers are unable to compete.

## Soviet sales 'have depressed metal prices'

By Kenneth Gooding, Mining Correspondent

METAL SALES from the Soviet Union and former eastern bloc countries to the west - or in some cases cuts in imports - had a profound impact on market balances in 1990 and have weighed heavily on prices in the first half of this year.

Making these points in its latest report, the Metals & Minerals Research Services consultancy group suggests that east-west trade flows "have been more bearish than many commentators had expected".

For example, copper imports to the west from the eastern bloc jumped from 140,000 to 250,000 tonnes last year and "it was principally the share increase in eastern bloc sales (occasioned by falling domestic demand and the need for foreign exchange) that prevented another big metal shortfall (in the western markets) in 1990".

The report says, "MMRS forecasts that eastern bloc net exports of copper will rise again to 250,000 tonnes this year."

Soviet aluminium shipments to the west recently have been at 20,000 tonnes month, MMRS points out. Eastern bloc aluminium imports rose from 310,000 tonnes in 1989 to 450,000 tonnes last year and could well continue at that level in 1991.

It says the lead market moved into surplus in 1990 because of a "flood of Soviet material". In 1989 the eastern bloc imported 8,000 tonnes of lead. Last year it exported 8,000 tonnes and MMRS forecasts it will export another 6,000 tonnes in 1991.

The Soviet Union, in particular, has

for years been an important player in the western metal markets. Net exports from the eastern bloc were maintained at 81,000 tonnes last year and MMRS suggests "The net influence of east-west trade in 1991 will probably be bearish, especially if Cuban shipments return to more normal levels."

MMRS says that the continued absence of Soviet buying of refined tin "has delayed the point at which the market approaches some form of equilibrium". Eastern imports of western tin, 8,000 tonnes in 1989, dropped to zero last year and MMRS forecasts the eastern European countries will export up to 5,000 tonnes in both 1991 and 1992.

There was also a complete reversal of

trade in zinc. Eastern bloc imports of 4,000 tonnes in 1989 turned into exports of 4,000 tonnes last year and exports are expected to total 3,000 tonnes in 1991.

MMRS suggests that the unexpected flow of base metals from the eastern bloc are likely to send prices down by an average of 20 per cent in real terms this year, taking them close to their all-time lows of 1988. An imminent revival of the world economy should see real prices recover by a relatively modest 10 to 11 per cent in 1992, although copper and tin could take longer to shake off their structural supply surpluses.

"Metals Analysis & Outlook," quarterly, \$400 a year from MMRS, 2 Henry Street, Bath, Avon, BA1 1LT.

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## Problems pile up at Russian nickel plants

Overmanning and lack of finance are hampering progress, writes Bruce McMichael

BORIS YELTSIN's election as president of the Russian Federation has enabled the managers of the Kola Peninsula's nickel smelters and communities in north-west Russia to breathe more easily.

Mr Yeltsin recently signed a decree giving all enterprises in the peninsula, including the nickel smelters of Severonikel and Pechenganikel a larger share in their own profits.

However, this decree is in contrast to Soviet President Mikhail Gorbachev's recent statement that the Soviet Union would not be turned into a "Klondike", to be stripped of valuable resources by foreign investors.

The Yeltsin decree allows local industrial and manufacturing concerns to sell 15 per cent of annual production, with profits going directly to the plant and 5 per cent given to the local authority to spend on social projects for the local community.

Previously just 1 per cent of output was sold for the benefit of the nickel plants, with the remaining revenue going to central organisations, including the Ministry of Metallurgy.

Speaking in Monchegorsk recently Mr Yuri Ivanovich Igolkina, deputy head of technology and development at Severonikel, said: "We desperately need the extra revenue to pay for environmental protection and new plant. Finance from the Ministry of Metallurgy has not been received this year."

Meanwhile, environmental problems at both Severonikel and Pechenganikel are causing both the company and local communities serious worries.

Local community groups on Kola are also voicing concern and will increasingly be able to affect policy decisions. At a state level Outokumpu, the Finnish metals group, is holding talks with Norilsk, the Soviet state combine that oper-

ates the two nickel smelters, on the replacement of a smelter at Pechenganikel.

Annual production at Severonikel averages 140,000 tonnes of refined nickel, 110,000 tonnes of copper in concentrate, and 3,000 tonnes of cobalt. Operating costs, not including capital replacement are estimated at \$12m.

This is a very approximate figure, however, as power costs are unquantified and other costs, from wages to stock holding, are both unquantified and well below world prices. The International Monetary Fund assumes Soviet oil prices to be 20 per cent below the world average, and its gas prices 21 per cent below.

Meanwhile, operations at both Kola Peninsula smelters were affected during the recent strikes at the Norilsk mines and Baltic ports. Mr Ivanovich Igolkina, the senior Severonikel engineer, commented: "We have sufficient nickel ore stockpiles to last 12 months, but any disruption is unwelcome."

Referring to the recent civil disruption in the Baltic States, in particular at Riga and Tallinn, the capitals respectively of Latvia and Estonia, a senior

official hinted at serious shipping problems if either of those two states were to gain independence. These could be mitigated using atomic ice-breaking vessels to clear a regular path from the port of Murmansk, he said.

Concern over the environment in the Kola Peninsula is causing the local community and neighbouring Scandinavian countries to reduce emissions of sulphur dioxide. The pollution comes from the Severonikel and Pechenganikel smelters.

Severonikel's Mr Baryskov said the plant expelled 200,000 tonnes of sulphur dioxide into the atmosphere every year. However, a senior Finnish mining official considered that a conservative figure, putting the true output at 610,000 tonnes a year.

"We have plans in hand to deal with the problem, but not the finance," Mr Baryskov said. "We need to reinvest 3 per cent of production revenue to keep control of emissions. Some \$10m is needed immediately for pollution-controlling plant. We are waiting for finance from Moscow."

Local environmental groups

in Monchegorsk are putting pressure upon the refinery to reduce emissions. Their campaign was aided on June 3 by two Norwegian protesters who chained themselves to the copper smelter workshop. Both Norway and Finland suffer badly from acid rain pollution.

The plant is heavily overmanned, employing 12,000, including 1,500 engineers. And it has a burdensome social responsibility for the town of Monchegorsk (population 50,000) which could deter would-be investors. "The town belongs to the plant," was how Mr Baryskov put it.

Severonikel is assessing the possibility of setting up manufacturing operations for downstream products at the smelter site. Mr Vasil Rudakov, general director at Severonikel and other senior officials have recently visited Finland, Belgium, Germany, and France to discuss the possibility of organising a joint venture for manufacturing nickel-cadmium batteries.

"We have the raw materials, but no detailed technical knowledge. We need the revenue from value-added products," said Victor Pavlovich Sulimov of the Kola State Planning Commission.

Joint venture operations are the favoured method of setting up business in the Soviet Union. The state offers partners manpower, resources, limited finance and "payment in kind" such as favourable rates for using local infrastructure, according to an official at VZG, the state geological institute.

The institute is actively marketing itself and has developed investment plans such as the \$22m Vostochny Programme to encourage investors to develop resources in east Siberia.

Although the Soviet Union is competing with its former Comecon associates, it has a vast untapped and undiscovered mineral wealth that will push it to the fore when the mining-dollars are being

dished out.

Geographically, countries bordering the Soviet Union are clearly best placed to take advantage of developing mining ventures. European countries such as Finland and Sweden and in the Far East Japan and South Korea are already active. Former Comecon countries including Bulgaria and Czechoslovakia are not keen to develop mining joint ventures, neither are they financially or politically capable of doing so. Land ownership problems are complicated by the past system of the All-Union Federation owning all land and underground resources. At present it is unclear who is responsible for signing over ownership, although the increasingly autonomous republics have a strong case.

Various All-Union ministries, including those for metallurgy and geology, are discussing these problems. However, further confusion exists between the Russian Federation and All-Union officials. Both sides are standing their ground and are awaiting an official from Rosnizhgo, the Russian Federation mineral resources committee, said: "Confederation is a factor of most mining policy decisions."

However, confederation is an added complication that foreign investors wish to avoid.

A Soviet nickel shipment to the West have been normal, recently, according to an official of Rosnizhgo, the agency that handles much of the Soviet Union's non-ferrous metal exports, reports Reuters.

"There are no delays in Soviet shipments," he said. "We have a natural gap in the market." Traders have attributed recent falls in London Metal Exchange warehouse stocks to delays of Soviet deliveries into Rotterdam. But physical shipments from Northern Soviet ports always tumbled off at this time of the year, resuming in late August/early September, the Rosnizhgo official said.

## WWF's fish stocks warning

DRASTIC MEASURES will have to be taken by fishermen, the World Wildlife Fund (WWF) believes, writes our commodities staff.

In a report aiming both to inform and to signal WWF's greater involvement in lobby-

ing for change, the conservation organisation suggests action including proper controls on fishing in the north-east Atlantic; stricter enforcement of quotas by the EC; and a multi-species approach to management.

A General Overview of European and UK Fisheries, EC: WWF, Panda House, Cottesloe Lane, Godalming, Surrey

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A General Overview of European and UK Fisheries, EC: WWF, Panda House, Cottesloe Lane, Godalming, Surrey

## WORLD COMMODITIES PRICES

## MARKET REPORT

Nickel prices eased during late nickel trading on the LME as profit taking emerged. However, high premiums were maintained for August delivery metal. Dealers said the LME's decision late Wednesday to call in traders' positions may lead to an easing in August tightness. Other base metals were quiet because of the Independence Day holiday in the US, which some markets are continuing today. LME aluminium traders said that as the market's recent rise had been mainly due to good buying interest out of the US it would be unlikely to see much activity before Monday.

Compiled from Reuters

## London Markets

SPOT MARKETS

Commodity	Unit	Price	Change
Crude oil (per barrel FOB)	£	22.50	+0.10
Brent Blend (dated)	£	21.50	+0.10
West Texas (Aug)	£	21.50	+0.10
WTI (1st per year)	£	21.50	+0.10
Oil products	£	21.50	+0.10
Heating oil (per gallon)	£	21.50	+0.10
Gas oil (per gallon)	£	21.50	+0.10
Other	£	21.50	+0.10
Gold (per troy oz)	£	380.55	+0.50
Silver (per troy oz)	£	440.00	+0.50
Platinum (per troy oz)	£	880.00	+0.50
Palladium (per troy oz)	£	880.00	+0.50
Aluminium (per metric ton)	£	110.00	+0.50
Copper (per metric ton)	£	110.00	+0.50
Nickel (per metric ton)	£	110.00	+0.50
Zinc (per metric ton)	£	110.00	+0.50
Lead (per metric ton)	£	110.00	+0.50
Steel (per metric ton)	£	110.00	+0.50
Wheat (per metric ton)	£	110.00	+0.50
Barley (per metric ton)	£	110.00	+0.50
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Cocoa (per metric ton)			



LONDON STOCK EXCHANGE

Equities move forward in thin trade

A SQUEEZE on marketmakers' positions helped the UK equity market to advance yesterday, despite an overnight setback in Tokyo and the holiday closure in New York. Genuine investment interest was thin, but confidence increased that base rates will be cut again shortly, with some sources speculating that UK rates could be cut ahead of next week's policy meeting at the Bundesbank.

Traders admitted to some surprise at the gain of more than 22 points in the FT-SE 100 index yesterday, but pointed out that marketmakers had sold a good deal of stock in the FT-SE 2,450 area earlier this week and wanted shares to meet their commitments. With Wall Street closed yesterday for the Independence Day holiday and unlikely to provide a definitive lead today, UK insti-

back above the FT-SE 2,450 mark. Daily retail or customer interest in UK equities has remained modest this week, according to data from the Stock Exchange.

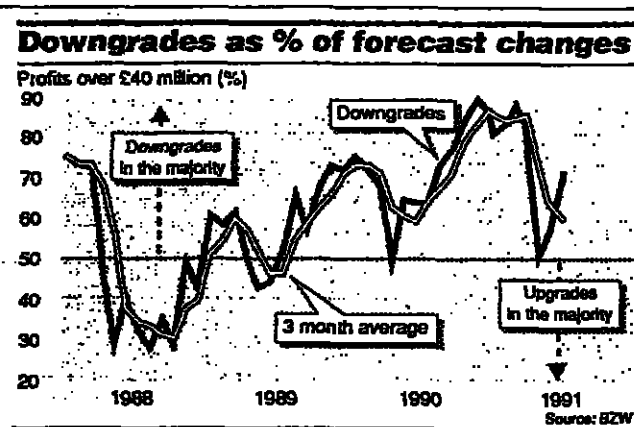
The market's relative buoyancy contrasted with further downgrades of corporate profits forecasts by City analysts (see chart) as well as by the continued gloom in British industry. Lucas Industries reported that second half profits would fall heavily, and the Society of Motor Manufacturers revealed that new car sales in the UK are at their lowest level for the past 21 years.

Hopes of another cut in base rates have improved, however, with some analysts suggesting that the UK authorities might cut rates more sharply this time, in an effort to stimulate the domestic economy. Also

encouraging for the stock market are signs in recent opinion polls of a revival in the electoral fortunes of Mr Major's government.

But the near term outlook for equities is still regarded as highly uncertain. "Doubts remain over the strength of support for London equities," commented Mr Trevor Laugher at Kleinwort Benson Securities, who believes that the 5 per cent yield on the FT-SE All Share Index stocks provides support for equities but points to disappointing company results, including GEC's decision this week on an unchanged dividend.

The most significant worry for London continues to be the uncertainty over prospects for the Tokyo market which has remained perfunctorily close to its testing level of Nikkei 23,000.



Securicor profits shock

INTERIM figures from Securicor, which together with its subsidiary Securix Services holds a 40 per cent stake in Cellnet, the mobile phones business, shocked the market and sent shares of both companies sharply lower.

The thirty-traded Securicor ordinary shares closed 53 off at 660p, while the "A" shares retraced 50 to 450p. Securix Services weakened 55 to 390p.

Profits at Securicor dropped to £13.47m from £20.93m, while those of Securix Services came in at £8.5m against £22.6m last time. Analysts had been looking for Securicor to turn in profits in the region of £25m.

One specialist said the figures had no redeeming features, other than the maintained dividend. Full-year forecasts were chopped from £50m-plus to a range of £30m to £35m. One analyst raised the possibility of the Securicor companies selling their Cellnet stake to BT. An alternative could be a rights issue.

There was a sharp increase last month in downgraded corporate profits forecasts by City analysts. Barclays de Zoete Wedd is reducing its prediction for 1991 aggregate share earnings growth from 5 to 3 per cent and may even cut further to minus 5 per cent as fears of delayed economic recovery feed through.

signs that the government may be reversing its decline in the opinion polls, the shares could soon have a strong bounce.

North West, where turnover reached a heavy 5m, settled a net 5 up at 273p in spite of some determined selling by other brokers, while South West advanced 10 to 288p on 881,000 shares.

SmithKline Beecham benefited from securities houses' enthusiasm for the stock. Hoare Govett recommended the shares, with analyst Mr James Culverwell arguing that the company's new anti-depressant drug Serenax is a potential £500m earner and that there are other drugs in the pipeline. SmithKline rose 22 to 791p.

The market reacted calmly to news that Mr Tan Sri Khoo Teck Puat had increased his holding in Standard Chartered by 1.04 per cent (or 2.22m shares) to 11.05 per cent over the period April 19 to July 3. Standard shares settled 3 firmer at 340p. A stock shortage was said to have been responsible for the gain of 12 in Barclays to 445p. Abbey National, still boosted by a US\$ buy note, added 9 to 278p.

Greenall Whitley firmed 2 to 318p as Mr Martin Hawkins of Carr Kitch & Aitken recommended the shares. He said: "The company has changed focus and is making the right noises. The shares look cheap."

Dixons moved up 4 to 215p as Smith New Court recommended the shares ahead of

the final results due next Wednesday. Smith expects profits of £75m, which is at the top of the range of analysts' forecasts and compares with £50m last time. It added that if Dixons decided to include a write-back on its surplus warranty provision, profits could easily be higher.

J. Sainsbury rose 6 to 356p following a positive annual general meeting statement from Lord Sainsbury, the chairman, who said the current year had started well and the company was continuing to gain market share.

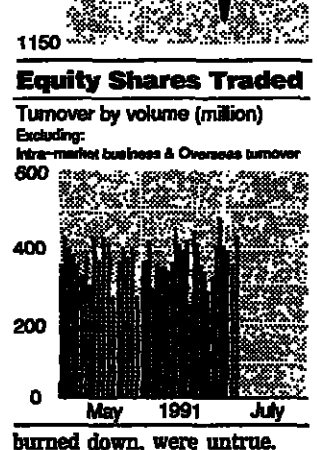
Morrison Supermarkets added 4 at 273p as County NatWest recommended the shares and raised its current year forecast to £62.6m from £61m, and for next year to £75.4m from £74m.

Kwik Save was up 2 at 587p as County said suggestions that it had inadequate insurance cover for its Newport warehouse, which was recently

burned down, were untrue. Hilldowns put on 4 to 231p as Hoare Govett reiterated its buy recommendation in expectation that the company's non-food interests would benefit from economic recovery. Hoare also brought its profits estimate for the current year in line with other forecasts. It now expects £206m, against £220m.

Raeal Electronics improved 3 to 218p and Telecom 9 to 354p. A series of presentations to UK and US institutions, accompanying details of the demerger of Telecom, is expected to get under way on Monday.

Wassall, the mini-conglomerate run by former Hanson executives, slipped 8 to 161p



after SG Warburg reduced its profits forecast for the current year by around 10 per cent. BOC (formerly English China Clay) gained 5 to 450p as securities houses took a positive stance. Hoare Govett was recommending the stock and the company was meeting institutions in Scotland.

Brown & Tawse, distributor of steel and pipeline products, was 96 down shortly after the company announced a loss of £228,000 against a profit of £4.1m last year, but the slide was seen as overdue and the stock recovered to close a net 9 off at 70p.

Barry Wehmiller, the specialist packaging equipment group, declined 10 to 170p.

Advertising agency Gold Greenlees Trott was flat at 142p on the back of its end-of-year results. Profits were down by more than £2.5m to £5m but the dividend was held.

Granada lost 7 to 135p as stock was offered around the market after Wednesday's Granada interim. Smith New Court cut its current year forecast from £88m to £82.5m and next year's from £118m to £110m.

United Newspapers saw heavy turnover of 2.1m as one marketmaker bought 850,000 shares at 244p and sold half the stock at 240p and the rest at 244p. The shares firmed a penny to 346p.

Other market statistics, including the FT-Actuaries Share Indices and London Traded Options, Page 22.

FINANCIAL TIMES STOCK INDICES

	July 4	July 3	July 2	July 1	June 28	Year Ago	High	Low	Stock Completion
Government Secs	84.55	84.28	83.89	83.88	83.60	79.03	85.69	82.17	127.4 (31/7/89)
Fixed Interest	83.27	83.15	83.04	83.01	82.95	88.02	84.84	80.59	105.4 (31/7/89)
Ordinary Share	1904.7	1894.8	1897.2	1898.7	1877.9	1868.2	2014.5	1808.3	2014.5 (31/7/89)
Gold Mines	217.1	209.8	207.7	209.9	201.0	181.4	277.1	127.0	734.7 (31/7/89)
FT-SE 100 Share	2470.4	2448.2	2480.2	2443.8	2414.8	2331.4	2545.3	2054.8	2545.3 (31/7/89)
FT-SE Eurotrack 200	1140.75	1133.59	1143.06	1141.98	1136.32	-	1182.11	1036.02	1182.11 (31/7/89)
Ord. Div. Yield	4.35	4.38	4.35	4.38	4.34	4.38	4.38	4.38	4.38 (31/7/89)
Earnings Yld % (m/m)	8.69	8.78	8.72	8.78	8.88	10.99	17.08	12.93	12.93 (31/7/89)
Dividend Yield % (m/m)	14.15	14.05	14.11	14.05	13.98	11.03	15.03	12.93	12.93 (31/7/89)
SEAO Barga 4.45pm	21.507	22.165	22.460	22.778	22.819	-	-	-	-
Equity Turnover (m/m)	1045.06	747.62	739.02	1572.28	1054.15	-	-	-	-
Equity Bargain	20.710	21.159	25.170	26.126	22.592	-	-	-	-
Shares Traded (m/m)	433.3	354.7	390.0	405.8	418.9	-	-	-	-
FT-SE 100, Hourly changes	Day's High 2470.8	Day's Low 2432.5	Day's High 2480.2	Day's Low 2443.8	Day's High 2414.8	Day's Low 2331.4	Day's High 2545.3	Day's Low 2054.8	Day's High 2545.3
FT-SE Eurotrack 200, Hourly changes	Day's High 1141.98	Day's Low 1136.32	Day's High 1143.06	Day's Low 1141.98	Day's High 1136.32	Day's Low 1136.32	Day's High 1182.11	Day's Low 1036.02	Day's High 1182.11

TRADING VOLUME IN MAJOR STOCKS

Stock	Volume	Value	Stock	Volume	Value	Stock	Volume	Value
ADN Group	2,200	£1.1m	British Airways	1,200	£1.2m	British Telecom	1,500	£1.5m
Admiral	1,000	£1.0m	British Gas	1,100	£1.1m	British Water	1,300	£1.3m
Admiral	1,000	£1.0m	British Leyland	1,200	£1.2m	British West	1,400	£1.4m
Admiral	1,000	£1.0m	British Leyland	1,200	£1.2m	British West	1,400	£1.4m
Admiral	1,000	£1.0m	British Leyland	1,200	£1.2m	British West	1,400	£1.4m

EQUITY FUTURES AND OPTIONS TRADING

A SHORTAGE of shares on the stock market forced securities houses into the equity futures and options market yesterday. In traded options, Pilkington and BP dominated dealing.

The September FT-SE 100 index contract opened higher and proceeded to advance throughout the session as one UK securities house was reported to have bought 600 futures to cover a £250m share buy programme.

Whispered speculation that there could be a half-point cut in UK interest rates today added to the bullishness, with Wall Street closed, the market easily moved ahead as many of the larger players remained on the sidelines.

However, not all the caution of the previous session had disappeared. One sign of this was the September FT-SE 100 contract trading at a premium to the 52-point fair value premium.

September closed at 2,500, up 21 points on the day, while in after-hours dealing it rose a further 7 points. September's closing premium was 30 points, against 22 previously.

In the options market, overall dealing levels remained depressed, reflecting the lack of activity in the stock market. Pilkington August 180 and 200 calls were sought for a closing trade.

BP July 300 puts were also in demand as the shares rose on a North Sea oil discovery.

LONDON SHARE SERVICE

Stock	Price	Change	Stock	Price	Change	Stock	Price	Change
ADN Group	2200	+10	British Airways	1200	+10	British Telecom	1500	+10
Admiral	1000	+10	British Gas	1100	+10	British Water	1300	+10
Admiral	1000	+10	British Leyland	1200	+10	British West	1400	+10
Admiral	1000	+10	British Leyland	1200	+10	British West	1400	+10

Waters in demand

There was heavy trading in North West Water and South West Water after County NatWest included the two stocks in its prestigious "County 30" list of best buys.

County said water had been one of the worst performing sectors this year, reflecting profit-taking and political and regulatory worries. The two favoured stocks, South West and North West, are near to 12-month highs. County said that with the Water Package being unravelled, and early

NEW HIGHS AND LOWS FOR 1991

Stock	High	Low	Stock	High	Low	Stock	High	Low
ADN Group	2200	2100	British Airways	1200	1100	British Telecom	1500	1400
Admiral	1000	900	British Gas	1100	1000	British Water	1300	1200
Admiral	1000	900	British Leyland	1200	1100	British West	1400	1300

Equitable Life top posts

THE EQUITABLE LIFE ASSURANCE SOCIETY, Aylesbury, has appointed Mr Roy Ranson as managing director and chairman. Mr Roger Bowley, Mr Shaun Kinale and Mr David Thomas, executive directors, become respectively general managers of central services, sales and marketing, and investments. Mr Alan Nash is made general manager, UK operations. These moves follow the retirement of Mr Henry Shuck, executive director, from the post of general manager and actuary.

Mr Christopher Bark-Jones has been appointed director of finance at BRITISH ALCAN ALUMINIUM. He was treasurer, a post he retains.

THE FLEMING MERCANTILE INVESTMENT TRUST has made Mr David Peterson responsible for implementing the company's investment policy. He is investment director of Fleming Investment Trust Management, and replaces Mr Adam Fleming who has resigned to take on new responsibilities for Fleming.

BRAY TECHNOLOGIES has appointed Mr Peter J. Fraley as deputy chairman. He retired

last year as executive director and chief executive of the finance products division at Blue Circle Industries. Previously he was group chief executive of Birmid Quilcast.

Mr Robin Jovik (pictured) has been appointed chairman of CLARK CLAY INDUSTRIES following its acquisition by Meadowell. The company makes clay pigeons and automatic target traps.

Mr Peter Murray has been appointed director, communication services division, DATA LOGIC. He was European customer services director at Data General.

ERF (HOLDINGS) has appointed Mr John W. Bryant as managing director of ERF Ltd, succeeding Mr Cyril Acton who is retiring but who will remain as a consultant until the autumn.

TI GROUP has appointed Mr John M. Harris as a

non-executive director. He is chief executive officer of Rockefeller Financial Services Inc, New York.

Mr Gregory R. Hamilton of National Australia Bank has been seconded to YORKSHIRE BANK as assistant general manager, group services, from July 8. He is chief manager of the Adelaide capital office.

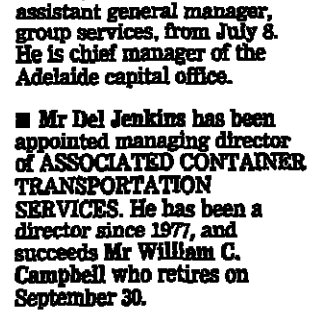
Mr Del Jenkins has been appointed managing director of ASSOCIATED CONTAINER TRANSPORTATION SERVICES. He has been a director since 1977, and succeeds Mr William C. Campbell who retires on September 30.

Mr R.C. Nixon, divisional executive, marine and aviation, Cornhill Insurance, and Mr M.E. Brockbank, Lloyd's, have been elected chairman and deputy chairman, respectively, of the London market's JOINT HULL COMMITTEE.

Mr John Wood has been promoted from deputy to chief executive of AXA INSURANCE, Cardiff.

Mr Derek J. McLauchlan has been appointed chief executive of the NATIONAL AIR TRAFFIC SERVICES. He was director-general of projects and engineering, NATS is the joint Civil Aviation Authority/Ministry of Defence organisation which provides air traffic control services in UK airspace.

TI GROUP has appointed Mr John M. Harris as a



NOTICE TO THE HOLDERS OF THE 1,000,000 CALL WARRANTS SGA SOCIETE GENERALE ACCEPTANCE N.V. ISSUED ON JUNE 12, 1990 TO ACQUIRE FRENCH FOOD COMPANIES BASKET OF SHARES BSN, BEGHIN-SAY, L.V.M.H., PERNO-RICARD AND SOURCE PERRIER

Notice is hereby given pursuant to Condition 9 of the Terms and Conditions of the Warrants that the following adjustments are made, effective as of 3rd June 1991, as a result of a capital increase against cash by the company Beghin-Say.

The new definition of the basket, according to Condition 1 of the Terms and Conditions of the Warrants is adjusted as follows: Basket means a set of securities consisting of five components being: 5 shares of Groupe BSN, 1 share of L.V.M.H., 3 shares of PERNO-RICARD, 3 shares of SOURCE PERRIER (unchanged) and 5 shares of BEGHIN-SAY (in lieu of 5 shares)

The exercise of fifty warrants will entitle a warrantholder to purchase the new basket of shares hereabove described upon payment of the Denominated Amount of FRF 2,530.- (unchanged)

THE WARRANT AGENT  
SOCIETE GENERALE ALSCANNIE DE BANQUE  
LUXEMBOURG BRANCH

NOTICE TO THE HOLDERS OF THE 200,000 CALL WARRANTS SGA SOCIETE GENERALE ACCEPTANCE N.V. ISSUED ON AUGUST 6, 1990 TO ACQUIRE FRENCH COMPUTER SERVICE COMPANIES BASKET OF SHARES CAP GEMINI SOGETI, CGI INFORMATIQUE, CONCEPT AND SILEGOS

Notice is hereby given pursuant to Condition 9 of the Terms and Conditions of the Warrants that the following adjustments are made, effective as of 29th May 1991, as a result of a 2 for 1 split of the common stock of Silegos.

The new definition of the basket, according to Condition 1 of the Terms and Conditions of the Warrants is adjusted as follows: Basket means a set of securities consisting of four components being: 3 shares of Cap Gemini Sogeti, 3 shares of CGI Informatique, 4 shares of Concept (unchanged) and 2 shares of Silegos (in lieu of 1 share)

The exercise of ten warrants will entitle a warrantholder to purchase the new basket of shares hereabove described upon payment of the Denominated Amount of FRF 4,828.- (unchanged)

THE WARRANT AGENT  
SOCIETE GENERALE ALSCANNIE DE BANQUE  
LUXEMBOURG BRANCH

NOTICE TO THE HOLDERS OF THE 1,000,000 CALL WARRANTS SGA SOCIETE GENERALE ACCEPTANCE N.V. ISSUED ON JUNE 12, 1990 TO ACQUIRE FRENCH FOOD COMPANIES BASKET OF SHARES BSN, BEGHIN-SAY, L.V.M.H., PERNO-RICARD AND SOURCE PERRIER

Notice is hereby given pursuant to Condition 9 of the Terms and Conditions of the Warrants that the following adjustments are made, effective as of 3rd June 1991, as a result of a capital increase against cash by the company Beghin-Say.

The new definition of the basket, according to Condition 1 of the Terms and Conditions of the Warrants is adjusted as follows: Basket means a set of securities consisting of five components being: 5 shares of Groupe BSN, 1 share of L.V.M.H., 3 shares of PERNO-RICARD, 3 shares of SOURCE PERRIER (unchanged) and 5 shares of BEGHIN-SAY (in lieu of 5 shares)

The exercise of fifty warrants will entitle a warrantholder to purchase the new basket of shares hereabove described upon payment of the Denominated Amount of FRF 2,530.- (unchanged)

THE WARRANT AGENT  
SOCIETE GENERALE ALSCANNIE DE BANQUE  
LUXEMBOURG BRANCH

NOTICE TO THE HOLDERS OF THE 200,000 CALL WARRANTS SGA SOCIETE GENERALE ACCEPTANCE N.V. ISSUED ON AUGUST 6, 1990 TO ACQUIRE FRENCH COMPUTER SERVICE COMPANIES BASKET OF SHARES CAP GEMINI SOGETI, CGI INFORMATIQUE, CONCEPT AND SILEGOS

Notice is hereby given pursuant to Condition 9 of the Terms and Conditions of the Warrants that the following adjustments are made, effective as of 29th May 1991, as a result of a 2 for 1 split of the common stock of Silegos.

The new definition of the basket, according to Condition 1 of the Terms and Conditions of the Warrants is adjusted as follows: Basket means a set of securities consisting of four components being: 3 shares of Cap Gemini Sogeti, 3 shares of CGI Informatique, 4 shares of Concept (unchanged) and 2 shares of Silegos (in lieu of 1 share)

The exercise of ten warrants will entitle a warrantholder to purchase the new basket of shares hereabove described upon payment of the Denominated Amount of FRF 4,828.- (unchanged)

THE WARRANT AGENT  
SOCIETE GENERALE ALSCANNIE DE BANQUE  
LUXEMBOURG BRANCH

CAL INVESTMENTS LIMITED  
MEMBER OF THE SECURITIES AND FUTURES AUTHORITY LIMITED  
INVESTMENT MANAGEMENT IN FOREIGN EXCHANGE AND FINANCIAL FUTURES  
CALL PAUL GILSON ON TEL 071 780 3223 FAX 071 780 3221

Gold & Silver to rally?  
Phone or write to David Reid  
(Senior Analyst) 071 734 7474  
Chart Analysis Ltd, 7 Swallow Street, London W1R 7HD

INTERMED N.V.  
Knokke Helst  
announces an interim dividend for 1991 of BEF 1.950.- net per share payable by Paribas-Antwerp against coupon N° 3.

THE COMMERCIAL BANK OF KOREA LTD.  
US\$ 50,000,000  
Floating Rate Notes due 1994  
Interest Rate: 6.9125 p.a.  
Interest period: from 2nd July, 91 to 2nd January, 1992  
Interest payable per US\$ 1,000,000  
Notes: US\$ 35,300.96  
By Fuji Bank (Luxembourg) S.A.



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## REFERENCES

Div	Net	C'wr	Fin
004	7.0	4.1	
006	2.0		
008	1.6	9.1	
010	4.22		
012	2.0		
014	6.9	4.1	
016	2.7	6.1	
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020	1.9	6.1	
022	1.9	14.7	
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195	2.2	4.6
		-
5.8	9	5.6

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## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar and sterling mixed

CURRENCIES ENDED a very quiet day in Europe with the dollar and sterling showing small mixed changes. The closure of US markets for Independence Day led to subdued trading in other major currencies. Dealers are now waiting for today's data on US employment trends, after recent signs that the economy is recovering from recession. The market expects a rise in the June unemployment rate to 7.0 from 6.9 per cent, but is not looking for much change in the number of non-farm payrolls. In May non-farm payrolls rose 59,000.

At the London close the dollar had climbed to DM1.8350 from DM1.8315 and to FF9.2225 from FF9.2075, but fell to SF1.5830 from SF1.5835 and to Y139.10 from Y139.50. On Bank of England figures the dollar's index rose to 88.7 from 88.5.

The Japanese yen remained under the shadow of alleged scandals involving some of the big brokerage houses in Tokyo, but improved slightly against the dollar and most European currencies. The D-Mark had declined to Y76.15 at the close of trading in London.

There was little movement among the members of the European exchange rate mechanism, but the Spanish peseta

lost a little ground at the top of the system. Figures from the European Commission showed the peseta only 4.96 per cent above the bottom placed Danish krone, compared with 5.02 per cent on Wednesday.

This followed an easing of short-dated interbank rates in Madrid after a relatively low allocation at yesterday's tender of one-year Spanish Treasury bills.

The low allocation left an overhang of liquidity in the banking system, but an unchanged yield of 11.76 per cent at the tender suggested interbank rates in Madrid are tending to stabilise.

The D-Mark held steady around the middle of the ERM. Dealers said that negative factors, including the crisis in Yugoslavia, rising German inflation and fears about the possible reintroduction of withholding tax on investment income, are already reflected

in the D-Mark's value and that its future performance is more likely to depend on overseas events, such as trends in the US and Japanese economies.

Sterling was again the third weakest member of the ERM, trading quietly and lacking fresh factors. It finished unchanged against the dollar in London at \$1.6050, but improved slightly to DM2.9450 from DM2.9400. The pound also rose to FF9.9875 from FF9.9825, while easing to SF2.5400 from SF2.5425 and to Y223.25 from Y223.00. Sterling's index was unchanged at 88.5.

In Paris nervousness about the stability of the French government led to some selling of the franc. It remained steady against the dollar within the ERM however. The D-Mark rose to FF9.3895 from FF9.3885 at the fixing, while the peseta eased to FF9.4075 per 100 pesetas from FF9.4045.

EMS EUROPEAN CURRENCY UNIT RATES									
	Unit	Rate	% Change	% Spread	Overnight	1 Month	3 Months	6 Months	1 Year
Spanish Peseta	100	128.62	-0.57	4.96	62	62	62	62	62
Italian Lira	1,000	1,366.25	-0.02	1.95	20	20	20	20	20
Belgian Franc	100	40.336	-0.01	1.95	20	20	20	20	20
D-Mark	100	2.3636	-0.01	1.95	20	20	20	20	20
French Franc	100	6.5596	-0.01	1.95	20	20	20	20	20
Portuguese Escudo	200	200.48	-0.01	1.95	20	20	20	20	20
Irish Punt	100	7.8756	-0.01	1.95	20	20	20	20	20
Spanish Peseta	100	128.62	-0.57	4.96	62	62	62	62	62
Italian Lira	1,000	1,366.25	-0.02	1.95	20	20	20	20	20
Belgian Franc	100	40.336	-0.01	1.95	20	20	20	20	20
D-Mark	100	2.3636	-0.01	1.95	20	20	20	20	20
French Franc	100	6.5596	-0.01	1.95	20	20	20	20	20
Portuguese Escudo	200	200.48	-0.01	1.95	20	20	20	20	20
Irish Punt	100	7.8756	-0.01	1.95	20	20	20	20	20

Est. values are not by the European Commission. Currencies are in descending order of strength. Percentage change and spread are for the day's movement. The rate shown is the rate at which the currency is sold for the unit of the base currency. The percentage difference between the actual market and the official rate is shown in the last column.

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## FINANCIAL FUTURES AND OPTIONS

## LIFE LONG ONLY FUTURES OPTIONS

Strike	Call	Put	Call	Put
90	0.02	0.01	0.02	0.01
91	0.01	0.01	0.01	0.01
92	0.01	0.01	0.01	0.01
93	0.01	0.01	0.01	0.01
94	0.01	0.01	0.01	0.01
95	0.01	0.01	0.01	0.01
96	0.01	0.01	0.01	0.01
97	0.01	0.01	0.01	0.01
98	0.01	0.01	0.01	0.01
99	0.01	0.01	0.01	0.01
100	0.01	0.01	0.01	0.01

Estimated volume total, Call 200 Puts 200  
Previous day's open lot, Call 100 Puts 100

## LIFE LONG ONLY FUTURES OPTIONS

Strike	Call	Put	Call	Put
90	0.02	0.01	0.02	0.01
91	0.01	0.01	0.01	0.01
92	0.01	0.01	0.01	0.01
93	0.01	0.01	0.01	0.01
94	0.01	0.01	0.01	0.01
95	0.01	0.01	0.01	0.01
96	0.01	0.01	0.01	0.01
97	0.01	0.01	0.01	0.01
98	0.01	0.01	0.01	0.01
99	0.01	0.01	0.01	0.01
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Estimated volume total, Call 200 Puts 200  
Previous day's open lot, Call 100 Puts 100

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93	0.01	0.01	0.01	0.01
94	0.01	0.01	0.01	0.01
95	0.01	0.01	0.01	0.01
96	0.01	0.01	0.01	0.01
97	0.01	0.01	0.01	0.01
98	0.01	0.01	0.01	0.01
99	0.01	0.01	0.01	0.01
100	0.01	0.01	0.01	0.01

Estimated volume total, Call 200 Puts 200  
Previous day's open lot, Call 100 Puts 100

## LIFE LONG ONLY FUTURES OPTIONS

Strike	Call	Put	Call	Put
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92	0.01	0.01	0.01	0.01
93	0.01	0.01	0.01	0.01
94	0.01	0.01	0.01	0.01
95	0.01	0.01	0.01	0.01
96	0.01	0.01	0.01	0.01
97	0.01	0.01	0.01	0.01
98	0.01	0.01	0.01	0.01
99	0.01	0.01	0.01	0.01
100	0.01	0.01	0.01	0.01

Estimated volume total, Call 200 Puts 200  
Previous day's open lot, Call 100 Puts 100

## LIFE LONG ONLY FUTURES OPTIONS

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94	0.01	0.01	0.01	0.01
95	0.01	0.01	0.01	0.01
96	0.01	0.01	0.01	0.01
97	0.01	0.01	0.01	0.01
98	0.01	0.01	0.01	0.01
99	0.01	0.01	0.01	0.01
100	0.01	0.01	0.01	0.01

Estimated volume total, Call 200 Puts 200  
Previous day's open lot, Call 100 Puts 100

## LIFE LONG ONLY FUTURES OPTIONS

Strike	Call	Put	Call	Put
90	0.02	0.01	0.02	0.01
91	0.01	0.01	0.01	0.01
92	0.01	0.01	0.01	0.01
93	0.01	0.01	0.01	0.01
94	0.01	0.01	0.01	0.01
95	0.01	0.01	0.01	0.01
96	0.01	0.01	0.01	0.01
97	0.01	0.01	0.01	0.01
98	0.01	0.01	0.01	0.01
99	0.01	0.01	0.01	0.01
100	0.01	0.01	0.01	0.01

Estimated volume total, Call 200 Puts 200  
Previous day's open lot, Call 100 Puts 100

## LIFE LONG ONLY FUTURES OPTIONS

Strike	Call	Put	Call	Put
90	0.02	0.01	0.02	0.01
91	0.01	0.01	0.01	0.01
92	0.01	0.01	0.01	0.01
93	0.01	0.01	0.01	0.01
94	0.01	0.01	0.01	0.01
95	0.01	0.01	0.01	0.01
96	0.01	0.01	0.01	0.01
97	0.01	0.01	0.01	0.01
98	0.01	0.01	0.01	0.01
99	0.01	0.01	0.01	0.01
100	0.01	0.01	0.01	0.01

Estimated volume total, Call 200 Puts 200  
Previous day's open lot, Call 100 Puts 100

## LIFE LONG ONLY FUTURES OPTIONS

Strike	Call	Put	Call	Put
90	0.02	0.01	0.02	0.01
91	0.01	0.01	0.01	0.01
92	0.01	0.01	0.01	0.01
93	0.01	0.01	0.01	0.01
94	0.01	0.01	0.01	0.01
95	0.01	0.01	0.01	0.01
96	0.01	0.01	0.01	0.01
97	0.01	0.01	0.01	0.01
98	0.01	0.01	0.01	0.01
99	0.01	0.01	0.01	0.01
100	0.01	0.01	0.01	0.01

Estimated volume total, Call 200 Puts 200  
Previous day's open lot, Call 100 Puts 100

## LIFE LONG ONLY FUTURES OPTIONS

Strike	Call	High	Low	Prev.
25 per 100	2500.0	2510.0	2485.0	2479.0
25 per 100	2539.0	2536.0	2530.0	2518.0

Estimated volume 3476 (7051)  
 Yesterday's open bid, 33.412 (31292)

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## WORLD STOCK MARKETS

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# CANADA

Sales Stock High Low Close Chng Sales Stock High Low Close Chng Sales Stock High Low Close Chng Sales Stock High Low Close Chng

## TORONTO

3:00 pm prices July 4

Quotations in cents unless marked \$

2600 Abitibi P	\$15 1/2	15 1/2	15 1/2	-1/4	2000 Can Pac A	33 1/2	33 1/2	33 1/2	-1/4	4000 Lamer St	\$17 1/2	17 1/2	17 1/2	0	11800 RyTronic	\$10 0/8	10 1/8	10 1/8	0	+
2600 Agropols	50 1/2	50 1/2	50 1/2	0	3000 Cominch	33 1/2	34 1/2	34 1/2	0	4000 Lamer St	\$17 1/2	17 1/2	17 1/2	0	2000 BlueArc	\$15 1/2	15 1/2	15 1/2	0	+
2600 Alcan	22 1/2	22 1/2	22 1/2	0	3000 Copalco	30 1/2	30 1/2	30 1/2	0	4000 Lamer St	\$17 1/2	17 1/2	17 1/2	0	7000 Empire Res	30 1/2	30 1/2	30 1/2	0	+
4200 Alcan Int	\$12 1/2	12 1/2	12 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	1100 Loblaw	\$20 1/2	20 1/2	20 1/2	0	2000 Brierley	\$15 1/2	15 1/2	15 1/2	0	+
4000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	9000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30 1/2	30 1/2	30 1/2	0	2000 Macmillan	30 1/2	30 1/2	30 1/2	0	2300 Suncor	\$15 1/2	15 1/2	15 1/2	0	+
7000 Alcan Int	\$22 1/2	22 1/2	22 1/2	0	3000 Coudreau	30														

NEW YORK DOW JONES

	July 2	July 3	July 4	June 2	1981	Since completion			
	3	2	1	2		HIGH	LOW	HIGH	LOW
Industrials	2974.70	2972.72	2968.41	2966.75		3035.33	2970.30	3035.33	41.22
Home Bonds	94.62	94.37	94.49	94.21		0.00	0.00	0.00	0.00
Utilities	1187.06	1174.65	1174.89	1161.65		1242.81	1161.65	1242.81	81.16
Transport	137.37	139.07	139.57	135.57		228.89	135.57	228.89	93.32

ytd's High 2957.87 (2967.00) Low 2915.62 (2929.42)

STANDARD AND POOR'S

Composite 1	373.33	377.47	371.92	371.16		396.45	311.49	396.45	4.00
Industrials	465.35	460.17	452.37	442.06		517.99	442.06	517.99	75.93
Financial	28.79	29.23	29.38	28.98		31.38	21.96	31.38	9.42
NYSE Composite	204.47	205.52	200.67	203.47		213.21	170.47	213.21	42.74
Amer. Mkt. Value	358.41	360.35	366.86	358.12		474.04	358.12	474.04	115.92
NASDAQ Composite	474.32	478.78	482.31	475.92		511.31	396.72	511.31	114.59

JULY 1981

	July 2	July 3	June 21	June 14	year ago	since 1967	
Dow Industrial Ind. Yield	3.16	3.07	3.03	3.74			
S & P Industrial Ind. Yield	2.83	2.80	2.97	2.95			
S & P Ind. Yld. P/E ratio	18.68	18.85	18.91	18.96			

NEW YORK ACTIVE STOCKS

				TRADING ACTIVITY			
				1 Volume			
				Millions Tons			
Wednesday	Stocks traded	Closing price	Change on day	July 3	July 3	July 3	July 3
America	2,580,700	33 1/2	- 2	New York SE	139,250	157,140	155,800
Canada	1,052,000	34 1/2	- 1 1/2	NYSE	125,020	136,540	121,520
Rail Robins	1,700,000	20 1/2	- 1/2	HASDI			
Pulp	1,653,000	20 1/2	- 1/2	NYSE			
Steel	1,474,000	21 1/2	- 1 1/2	NYSE			
Auto Export	1,376,000	22 1/2	- 1/2	NYSE			
Philly Metals	1,370,000	25 1/2	- 1/2	NYSE			
First Midwest	1,345,000	24 1/2	- 1/2	NYSE			
Stockcenter	1,309,000	26 1/2	- 1/2	NYSE			
Air T & T	1,310,000	29 1/2	- 1/2	NYSE			

JULY 1981

	July 2	July 3	July 2	July 1	1981		
						HIGH	LOW
ALL AUSTRALIA (JULY 89)	1523.9	1528.7	1543.2	1522.0	1501.9 (JULY 89)	1501.5 (JULY 89)	1501.5 (JULY 89)
ALL AUSTRIA (JULY 89)	592.2	585.3	582.2	584.5	580.1 (JULY 89)	580.1 (JULY 89)	580.1 (JULY 89)
AUSTRIA							
Central America (JULY 89)	478.13	469.96	465.51	461	534.81 (JULY 89)	398.86 (JULY 89)	
EUROPE (JULY 89)	1154.98	1152.60	1154.40	1146.26	1222.15 (JULY 89)	917.59 (JULY 89)	
GERMANY							
GERMANY	371.55	369.57	369.48	367.37	371.41 (JULY 89)	368.26 (JULY 89)	
FINLAND							
NET GROSS (JULY 89)	75.00	99.91	99.91	96.65	1126.7 (JULY 89)	890.5 (JULY 89)	
FRANCE							
CD (JULY 89)	446.67	462.87	468.56	468.81	494.95 (JULY 89)	378.08 (JULY 89)	
CD 40 (JULY 89)	1768.25	1718.02	1727.01	1727.01	1674.01 (JULY 89)	1425.35 (JULY 89)	
GERMANY							
CD (JULY 89)	680.93	677.36	675.65	667.81	712.71 (JULY 89)	578.05 (JULY 89)	
GERMANY (JULY 89)	159.19	170.13	165.86	1627.38	220.23 (JULY 89)	151.5 (JULY 89)	
NET GROSS (JULY 89)	1616.11	1614.41	1610.50	1615.29	1715.51 (JULY 89)	1310.02 (JULY 89)	
HONG KONG							
Hang Seng (JULY 89)	3554.71	3796.37	3712.91	3738.05	3817.99 (JULY 89)	2968.01 (JULY 89)	
INDONESIA							
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CANADA TORONTO									
	July	July	June	1987					
	1	2	28	HIGH	LOW				
Metals & Minerals	3155.00	3194.00	(c)	3175.24	3204.13 (5/2)	2632.06 (c)			
Composites	3477.07	3493.70	(c)	3465.92	3502.07 (7/6)	3146.95 (13/1)			
MONTREAL, Portfolio	1047.94	1053.13	(c)	1030.23	1063.06 (7/6)	1061.99 (c)			
<p>Rate values of all indices are 100 except NYSE All-Company - 50; Standard and Poor's - 10; and the Dow Jones Industrial Average - 100. Toronto index base 1975 and Montreal Portfolio (1/1, 3/1) - 100. Excluding bonds &amp; industrial, plus utilities, financial and transportation. (c) Closed, (d) Dealt.</p>									

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TOKYO - Most Active Stocks						
Thursday 4 July 1991						
	Stocks Traded	Closing Price	Change on day		Stocks Traded	Closing Price
Kioto Cement	9.7m	2,620	+50	Hitech Zosen	3.7m	620
Nippon Bai	4.4m	705	-5	Nippon Steel	3.5m	110
Asei Electric	4.4m	1,190	+40	Haseki	3.4m	1,190
Chiyoda	4.4m	1,350	+30	Mitsubishi	2.7m	540
Fujitsu	4.1m	1,070	-10	Mitsubishi Material	2.6m	383

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Copenhagen	+45 33	134441	935335	Paris	+33 1	42970623	42970629
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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER



## EUROPE

## Frankfurt shows signs of life in post-bourse

ATTEMPTS TO recover Wednesday's losses were mostly thwarted yesterday, although several bourses closed slightly higher, writes Our Markets Staff.

FRANKFURT, resilient on Wednesday, waited until the post-bourse to show signs of life yesterday. In London after hours, the German stocks in the FTSE Eurotrack 100 index were up by a little more than 1 per cent against a rise of only 1.70 to 1.61 in the DAX at the official close. Bayer was up DM6 at DM276.50 over the extended day, and Siemens by DM13 at DM51.

There were reports that Dresdner Bank had taken the view that German equities had hit bottom, and that it was looking for a recovery in the second half, especially in

TORONTO was flat at midday. The composite index rose 2.5 to 3,481.4. Advances led declines by 191 to 182 on turnover of 4.6m shares. Petro-Canada fell 0.2 to 32.1% as investors abandoned positions. They had expected the shares to surge above the initial public offering price of C\$13. WALL STREET was closed for Independence Day.

export-related and infrastructure stocks. However, the bank said that it was reckoning on a DAX consolidation in the 1,580 to 1,620 area and that it would be on the buying side at the bottom of the range.

Volume rose from DM6.2bn to DM6.9bn. Construction stocks were weak following the 89 per cent drop in group net profits reported on Wednesday by Philipp Holzmann. Holzmann dropped another DM96 to DM1,339, a three-day loss of more than 8 per cent. Hochtief lost DM37 to DM1,373 in sympathy.

Mr Harry Jaarsma of Dresdner said the bank liked Hochtief and Bilfinger & Berger; the latter fell only DM1 to DM943 yesterday. He noted that Hochtief has just reported a rise of a third in its order book, and is very optimistic about East German prospects. He said Bilfinger

## FT-SE Eurotrack 100 - Jul 4

Open	10 am	11 am	1 pm	2 pm	3 pm	Close
1100.46	1100.51	1100.74	1099.24	1098.58	1098.43	1098.57
1098.57	1098.57	1098.57	1098.57	1098.57	1098.57	1098.57

Day's High 1101.28 Day's Low 1097.94

Jul 3	Jul 2	Jul 1	Jun 28	Jun 27
1085.84	1108.86	1112.78	1106.47	1119.92

Base value 1000 (25/10/89)

ger had potential in east Germany and southern Europe, attractive prospects in ground engineering and conservative accounting policies.

Viag rose for the second day, gaining DM6.50 to DM365 for a two-day gain of DM20.50. Mr Jaarsma sees Viag as a utility with added sex appeal in its Schmalbach-Lubeca and Gerresheimer Glas subsidiaries, the first looking at nearly trebled earnings per share over the two years to end-1992, and the other at a rise of 45 per cent over the same period.

MADRID witnessed domestic buying, mainly of banks and Telefonica, and foreign selling, mainly of utilities. This left the general index 1.76 higher at 274.26. Turnover improved to about Ptas1.1bn from Ptas1.74bn.

More than 1m shares were traded in Hidroala and its merger partner, Iberdrola, which were unchanged at Ptas555 and down Ptas3 at Ptas650, respectively. In Tabacalera, which eased Ptas30 to Ptas4,825 as a fund adjusted its portfolio; and in Telefonica, which gained Ptas10 to Ptas82.

The telecommunications group, which is usually influenced by Wall Street, recovered from the previous day's weakness in the absence of the US market.

Urbis gained Ptas55 to Ptas1,740 on 531,704 shares. Benetton's stake by 8.5 per cent to about 34.5 per cent, causing some confusion among foreign investors over whether this would trigger a full bid.

Among banks, BBV gained Ptas100 or 3.1 per cent to Ptas3,200 on 245,672 shares. PARIS lost its early gains and followed the bond market down, closing at another four-month low as investors continued to sell blue chips. The CAC

## European airlines form upward pattern

Share prices have risen on hopes of a recovery in earnings, writes Paul Abrahams

AS European airlines' results nose-dived into losses this year, share prices in the sector have levelled out, or improved.

The last six months have been bloody for carriers; the Gulf war and the recession have squeezed customer demand. In spite of large discounts, international passenger volume fell by 14 per cent during the first quarter of the year.

At the same time, this fuel, capital and labour-intensive industry saw its costs balloon. Fuel prices soared during the Gulf crisis; the cost of aircraft ownership was inflated by high interest rates; and labour costs remained intractable for many airlines. War, recession and higher costs meant that over the last 18 months the industry worldwide lost as much as \$5.2bn.

However, the share prices took their punishment last year, and the year before. Between July 1989 and November 1990, KLM's shares fell by more than 50 per cent relative to the Amsterdam market.

Similarly, Lufthansa fell by a third in the Frankfurt market over the same period. In spite of the slow recovery in passenger volumes, Swissair, Lufthansa and KLM have



European airline stocks could have a bumpy ride when the skies are deregulated after 1992

all outperformed their respective markets since January. Mr Mark Simpson, European transport analyst at UBS Phillips & Drew, explains: "The airlines were caught by the recession and war while at full stretch in their fleet expansion programmes. That is being reflected in their present results. But the markets have fully discounted both factors. They are now anticipating the recovery."

Passenger volumes are now only slightly below last year's

levels, before the Gulf war prompted the collapse in demand, says Mr Simpson. This should mean that, when compared year-on-year, some airlines could enjoy increases in passenger volume as high as 50 per cent early in 1992.

In addition, the airlines are starting to benefit from a lower cost structure. Fuel, insurance and capital costs have all fallen since the beginning of the year. And most of the airlines have been able to use the war as an

excuse to cut labour costs. Lufthansa remains one of the most favoured recovery stocks, claims Mr Simpson, because the economy of its domestic base appears to be the most healthy. KLM is well placed to benefit from its long-haul operations to the Far East. Swissair, with its links with SIA, based in Singapore, and Delta of the US, should also recover well. The carriers could start generating cash to fund their expansion programmes by 1992, he argues.

However, the airlines' stocks are not suitable for pension funds, warns Mr Simpson. "These are highly cyclical shares which need to be looked at on a six months basis."

In the longer term, the most worrying, and potentially very dark, cloud on the horizon is the deregulation of the skies promised by the European Commission after 1992.

Mr Kevin Murphy, an airline analyst at Morgan Stanley, warns: "I have heard the plans of the European airlines for deregulation and they sound frighteningly similar to those of the American airlines before deregulation in the US. Some of the airlines are being laid out of the bottle it cannot be plugged."

Some airlines, with a heavy emphasis on intra-European business, such as Alitalia, will be vulnerable to deregulation. Meanwhile, SAS could well find itself sidelined on the periphery of Europe in its Scandinavian base.

With such a potentially volatile long-term future, those investors who are risk-averse should justifiably fear flying. For those willing to take a gamble, the rewards, at least in the short term, could be worth the risk.

## ASIA PACIFIC

## Nikkei briefly drops through 23,000 support level

## Tokyo

FURTHER reports of a leading brokerage house compensating clients for their trading losses depressed share prices yesterday, and the Nikkei average briefly fell below the 23,000 support level, writes Eiko Terazono in Tokyo.

The Nikkei closed at 23,135.61, after a low of 22,901.50 in the first 30 minutes of trading. In addition to news that a leading securities house had compensated an electrical concern and a railway company for stock investment losses, there were unconfirmed reports that the Ministry of Finance would suspend corporate credit business.

Television reports on Wednesday indicated the possibility of trust banks having compensated favoured clients added to the nervousness. But traders said investors who were ready to buy at cheaper levels supported the Nikkei.

Bargain hunting by investment trusts and financial institutions helped to erase some of the early losses, and the Nikkei rallied to 23,315.04 at one stage. Volume remained low, coming to 270m shares (250m previously), while falls led rises by 306 to 155, with 128 issues unchanged. The Topix index lost 22.67 to 1,796.96, but in London the ISE/Nikkei 50 index gained 2.09 to 1,369.52.

Trust banks fell on the television reports, Mitsubishi Trust & Banking shedding Y120 to Y1,560 and Sumitomo Trust & Banking Y40 to Y1,530.

Bargain hunting by foreign and investment trusts lifted international blue chips.

Telecommunication issues were strong on reports that the government was considering easing its restriction on foreign ownership of stocks. Nippon Telegraph and Telephone

JOHANNESBURG was sustained by resilient gold prices, and prospects that more sanctions may be lifted. The all-gold index lost 2 to 1,443 but industrials were up 4 to 3,864. The all-share index was 1 higher at 3,375.

SOUTH AFRICA

JOHANNESBURG was sustained by resilient gold prices, and prospects that more sanctions may be lifted. The all-gold index lost 2 to 1,443 but industrials were up 4 to 3,864. The all-share index was 1 higher at 3,375.

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added Y84,000 at Y878,000 and KDD Y1,000 at Y12,500.

Trading group Marubeni fell Y12 to the year's low of Y540. It has entered since the arrest of a former official involved in fraudulent transactions, but rumours that the company itself had been involved triggered a further sell-off.

Synthetic fibre manufacturer Kuraray fell Y110 to Y1,260 on announcing a 15 per cent capital increase for late September. Its plan to finance its outstanding warrant bond redemption discouraged investors.

Akai Electric, the medium-sized audio maker, rose Y40 to Y1,190 on its restructuring plan. Akai has been weak of late on the Tokyo Stock Exchange's monitoring of its volatile price movements.

In Osaka, the OSE average declined 276.56 to 25,988.57 on

turnover of 17.5m shares. Investors remained cautious, selling chemicals, machinery and food issues.

Roundup

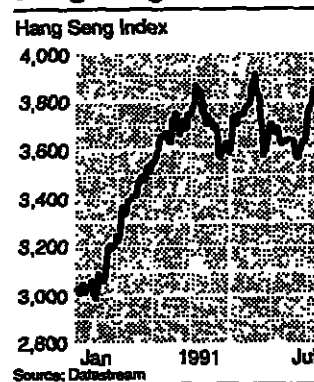
HONG KONG brightened the Pacific Rim, which was generally depressed by Wall Street's overnight decline.

There was heavy trading in HONG KONG, which jumped on reports, confirmed after the close, that an agreement had been reached between Britain and China on the Colony's new airport. The Hang Seng index rose 54.14 or 1.4 per cent to 3,850.71. Volume surged to HK\$42.52bn, the highest since last August, from HK\$31.69bn.

MANILA rose on optimism that institutional support will keep Ayala Land from dropping below its offer price of 36 pesos when it is listed today.

Speculation that Ayala Corp will declare a 30 to 40 per cent stock dividend also attracted buying. The composite index

## Hong Kong



Source: Datastream

put on 20.01 or 1.8 per cent to 1,094.17 in volume of 106.8m shares, against 130.6m.

SINGAPORE continued to fall. The Straits Times Industrial index closed at the day's low of 1,470.14, down 16.59. Volume rose to S\$125.5m from S\$108.4m. Talk that IGB Corp could try to take over Malaysian United Industries pushed MUI up 20 cents to S\$1.71 in hectic trading of 35.2m shares, 37.2 per cent of the day's turnover.

AUSTRALIA was pulled off the day's low by a strong gold sector. The All Ordinaries index fell to 1,512 but ended at 1,523.9, off 4.8, in volume of A\$143m (A\$183m). The gold index advanced 20.5 to 1,106.6 on firmer bullion prices.

BOMBAY fell after the Reserve Bank of India raised lending rates. The BSE index dropped 14.21 to 1,288.66.

## FT-ACTUARIES WORLD INDICES QUARTERLY VALUATION

The market capitalisation of the national and regional markets of the FT-Actuaries World Indices as at JUNE 28, 1991 are expressed below in millions of US dollars and as a percentage of the World Index. Similar figures are provided for the preceding quarter. The percentage change for each Dollar index value since the end of the calendar year is also provided.

NATIONAL AND REGIONAL MARKETS	Market capitalisation as at JUNE 28, 1991 (\$Bn)	% of World index	Market capitalisation as at MARCH 28, 1991 (\$Bn)	% of World index	% change in 3 index since DECEMBER 31, 1990
Australia (70)	97576.7	1.42	91788.7	1.35	+19.09
Austria (20)	11959.6	0.17	10633.0	0.16	+10.72
Belgium (49)	45899.1	0.67	49374.8	0.73	-5.13
Canada (115)	148167.6	2.16	144072.3	2.12	+6.48
Denmark (37)	27551.8	0.40	24921.1	0.36	+23.22
Finland (16)	1870.1	0.03	2492.2	0.04	-6.64
France (114)	197580.6	2.88	213452.5	3.13	-5.53
Germany (86)	232860.9	3.39	246306.3	3.62	-7.08
Hong Kong (58)	76921.5	1.10	89933.3	1.01	+25.37
Ireland (18)	8376.8	0.12	9126.2	0.13	-7.71
Italy (77)	98788.2	1.45	97832.8	1.44	+0.58
Japan (474)	2235839.9	32.57	2218786.7	32.51	+0.83
Malaysia (89)	32854.9	0.48	24167.2	0.35	+46.81
Mexico (15)	19831.0	0.29	15441.1	0.22	+66.81
Netherlands (31)	98917.8	1.41	104966.2	1.53	-1.80
New Zealand (13)	707.8	0.01	6943.3	0.01	+6.85
Norway (32)	7755.4	0.11	7750.3	0.11	+0.07
Singapore (38)	20733.3	0.30	18974.5	0.24	+20.64
South Africa (61)	87307.5	1.27	87707.5	1.27	+0.45
Spain (52)	19734.6	0.29	21183.4	0.30	-5.82
Sweden (26)	26725.8	0.39	27158.2	0.40	-1.73
Switzerland (58)	100942.8	1.47	93227.0	1.37	+8.52
United Kingdom (238)	981534.0	14.54	741893.2	10.90	+5.84
USA (525)	2539240.7	36.59	2483943.9	36.45	+2.02
Europe (837)	1599314.9	23.30	1701738.0	24.99	-4.68
Nordic (111)	63950.9	0.93	62522.8	0.86	+2.26
Pacific Basin (718)	2470532.0	36.99	2405835.6	35.34	+4.26
Euro-Pacific (1535)	4069846.9	59.29	4107873.6	60.33	-0.45
North America (840)	2687408.3	39.15	2623918.2	38.80	+2.26
Europe Ex. UK (838)	877880.9	12.88	925717.2	13.40	-5.30
Pacific Ex. Japan (244)	294892.1	0.43	192148.9	0.28	+62.02
World Ex. US (1748)	4324953.0	63.01	4324953.0	63.02	+0.02
World Ex. UK (838)	877880.9	12.88	925717.2	13.40	-5.30
World Ex. So. Af. (2210)	677688.2	9.97	6751130.8	99.15	+4.99
World Ex. Japan (1707)	4628353.9	67.43	4585051.7	67.49	+6.29
The World Index (2271)	6864193.7	100.00	6808338.3	100.00	+5.19

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## FT-ACTUARIES WORLD INDICES

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NATIONAL AND REGIONAL MARKETS	WEDNESDAY JULY 3 1991								TUESDAY JULY 2 1991								DOLLAR INDEX	
	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1991 High	1991 Low	Year ago (approx)		
Figures in parentheses show number of lines of stock																		
Australia (70)	141.74	-1.1	130.93	124.96	134.96	123.40	-1.0	5.21	143.35	132.65	125.71	138.71	124.69	147.30	112.74	147.76		
Austria (20)	170.12	-0.8	157.15	150.02	151.99	151.36	-2.3	1.89	173.17	160.26	151.89	165.17	165.08	222.37	167.00	281.89		
Belgium (49)	124.96	-0.1	115.06	109.33	118.00	115.65	-0.2	5.10	124.48	115.20	109.17	118.72	115.89	151.20	121.73	151.84		
Canada (115)	128.28	-0.5	127.74	121.53	131.66	114.40	-0.6	3.40	128.03	128.07	121.93	132.59	132.12	142.27	128.49	137.85		
Denmark (37)	237.44	+0.5	215.23	208.38	228.16	228.16	+0.2	1.55	236.95	216.54	207.31	225.43	227.66	270.59	217.74	262.62		
Finland (16)	90.00	-0.1	83.13	79.36	85.09	81.90	-0.2	2.94	90.10	83.59	78.03	85.94	82.10	125.15	90.00	134.97		
France (114)	121.47	-1.4	112.28	107.10	115.05	118.28	-1.5	3.74	122.20	114.02	108.05	117.50	120.11	182.26	121.47	189.38		
Germany (86)	102.61	+0.8	94.78	90.49	97.70	97.70	+0.4	2.29	102.03	94.42	89.80	97.31	97.31	125.35	102.03	135.67		
Hong Kong (58)	157.99	+0.9	145.94	139.31	150.44	157.60	+0.8	4.92	166.63	144.95	137.37	149.98	158.29	181.77	119.82	138.18		
Ireland (18)	140.86	-0.5	130.11	124.21	134.12	135.89	-0.7	3.78	141.69	131.73	124.27	135.73	136.79	182.46	132.88	180.95		
Italy (77)	127.17	-1.8	117.88	112.10	121.14	121.14	-2.4	0.75	131.04	121.27	114.93	124.99	114.93	146.97	118.35	148.79		
Japan (474)	122.44	-1.2	121.01	120.43	121.81	124.58	-1.2	2.67	123.23	121.40	120.80	122.83	124.84	247.78	182.83	223.10		
Malaysia (89)	102.13	+2.3	94.71	90.07	97.57	93.68	+2.3	1.59	99.55	92.14	87.79	95.37	92.82	210.72	93.44	49.89		
Mexico (15)	129.58	-1.0	120.07	114.82	122.77	122.36	-1.2	4.38	131.14	121.55	115.29	123.94	145.73	125.70	147.74	147.74		
Netherlands (31)	129.58	-1.0	120.07	114.82	122.77	122.36	-1.2	4.38	131.14	121.55	115.29	123.94	145.73	125.70	147.74	147.74		
Norway (32)	184.71	-0.2	170.62	168.25	175.88	177.87	-0.4	1.84	185.16	171.36	162.40	176.60	179.77	223.24	182.24	238.10		
Portugal (36)	180.32	-1.7	175.99	168.00	180.41	159.49	-1.6	2.18	190.94	179.40	170.01	184.98	162.02	208.25	151.03	208.44		
Singapore (58)	232.49	+0.5	214.94	206.18	221.58	221.58	+0.5	2.24	230.01	212.67	201.73	219.37	198.76	236.46	173.00	142.25		
Spain (56)	142.13	-1.1	129.28	123.33	135.33	123.55	-1.1	4.33	143.74	138.02	127.07	137.09	124.90	171.12	131.81	175.16		
Sweden (26)	194.78	-0.3	170.67	162.93	175.99	180.79	-0.6	2.45	185.39	171.57	162.60	178.82	181.89	204.12	148.60	232.19		
Switzerland (58)	87.00	-0.6	80.36	76.72	82.85	85.41	-0.4	2.26	87.50	80.98	76.76	83.45	85.71	100.87	82.17	107.18		
Taiwan (10)	136.34	-0.3	144.97	139.33	145.45	144.97	-0.5	1.57	141.98	138.04	130.11	145.87	167.44	167.44	167.44	167.44		
United Kingdom (240)	151.05	-1.1	139.53	133.20	143.63	151.05	-1.1	3.20	152.99	141.31	133.93	145.64	162.96	151.24	126.55	143.96		
USA (838)	127.14	-0.5	117.42	112.11	121.08	119.59	-0.6	3.98	127.77	118.26	112.06	121.87	126.39	151.82	126.50	152.22		
Mexico (15)	177.00	-0.4	168.50	156.06	168.54	164.93	-0.3	1.98	178.96	163.77	155.20	168.77	165.29	200.81	155.25	214.50		
Netherlands (31)	177.00	-0.4	168.50	156.06	168.54	164.93	-0.3	1.98	178.96	163.77	155.20	168.77	165.29	200.81	155.25	214.50		
Norway (32)	128.23	-2.1	118.55	108.05	122.04	113.67	-2.2	1.12	132.02	122.17	115.77	125.90	144.77	171.88	122.17	158.23		
Portugal (36)	128.23	-2.1	118.55	108.05	122.04	113.67	-2.2	1.12	132.02	122.17	115.77	125.90	144.77	171.88	122.17	158.23		
Spain (56)	150.17	-1.0	138.72	132.43	143.02	148.55	-1.1	3.21	151.78	140.46	133.12	144.77	150.16	157.04	126.91	143.39		
Sweden (26)	109.04	-0.6	100.72	96.17	103.65	104.79	-0.7	3.20	106.74	101.56	96.27	104.99	105.58	129.80	100.85	141.00		
Switzerland (58)	128.23	-2.1	118.55	108.05	122.04	113.67	-2.2	1.12	132.02	122.17	115.77	125.90	144.77	171.88	122.17	158.23		
Taiwan (10)	130.17	-1.7	120.24	114.79	123.96	118.15	-1.5	2.30	132.46	122.29	116.19	128.34	149.84	148.16	122.32	150.28		
United Kingdom (240)	134.23	-1.6	120.98	118.37	127.52	126.73	-1.4	2.38	136.43	126.26	116.95	130.13	128.58	145.77	120.06	145.41		
USA (838)	136.50	-0.5	125.26	119.59	128.13	128.14	-1.4	2.63	137.70	127.43	120.76	131.34	129.94	148.08	126.27	147.06		
World Ex. Japan (1004)	142.33	-0.9	131.48	125.59	135.55	137.39	-0.8	3.54	143.44	127.75	125.82	135.63	139.59	159.59	126.99	147.43		
World Ex. Japan (1004)																		
World Ex. Japan (1004)																		